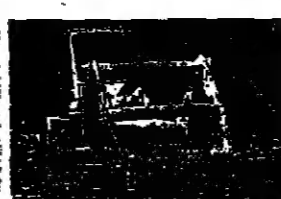




The search for
Challengers to
Coke and Pepsi



One beer state
Taiwan's monopoly
under pressure



Russia's tax haven
Offshore dreams in
the Caucasus



Offshore dreams in
the Caucasus

FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY AUGUST 24 1994

D8523A

Sharif warns India over Pakistan's atomic weapons



Nawaz Sharif (left), Pakistan's opposition party leader and former prime minister, warned that his country had the atomic bomb. Addressing a rally at Islamabad in the Pakistan-controlled part of Kashmir, which is disputed between India and Pakistan, Sharif said an attack on his country by India could trigger a nuclear war. Some officials said Mr Sharif's statement could be meant to embarrass the government on both home and foreign policy fronts.

Benetton racing team signs deal with Renault
Benetton Formula, the leading grand prix racing team this year, is ending its eight-year partnership with Ford, its engine supplier, in favour of forming a new alliance with Renault. The French carmaker announced yesterday that it had reached agreement to supply Formula One engines to the Benetton team for three years starting in 1995.

Body Shop International, the UK-based cosmetics and toiletries retailer, is under investigation by the US Federal Trade Commission over its franchise operations in North America. Page 12

Bad debts hamper Lloyd's: Bad debts and declining investment returns will hold back the expected recovery in profits at Lloyd's, according to Chartist, the company that monitors the London insurance market. Page 12 and Lex

Doubt over N Korean leader: The delay in the official appointment of Kim Jong-il to the top leadership positions in North Korea is fuelling speculation in Seoul that his assumption of power may be in trouble. Page 12

Volkswagen chairman Ferdinand Piech was accused of playing "malicious tricks" on his competitors after his gloomy views on market prospects hit German car shares. Page 13; World stocks. Page 30

Crédit Lyonnais, the troubled state-owned French bank, confirmed it was preparing criminal charges of financial impropriety against former executives of its loss-making associate company, International Bankers. Page 13

NFC chief quits: Peter Sherlock has resigned after just 18 months at the helm of the UK's largest transport and logistics group, NFC, and could receive up to £750,000 in compensation. Page 13; Lex. Page 12

US telecoms war: US long-distance telecoms operators are engaged in intense competition to provide core services. Page 13; Lex. Page 12; BT makes smart card investment. Page 6

Zedillo set to dominate Mexican Congress: Mexico's ruling party is set to win large majorities in both houses of Congress after Sunday's elections, giving Ernesto Zedillo's administration legislative control at least until the congressional elections in 1997. Page 4; Editorial Comment. Page 11

US ends duty on Canadian lumber: The US has ordered an end to collection of duty on imports of Canadian softwood lumber. It has yet to agree to return an estimated \$450m-\$600m in duties which a bilateral dispute settlement panel said had been wrongfully collected. Page 4

Russia tackles armed forces corruption: Russian prime minister Viktor Chernomyrdin is preparing an all-out attack on corruption in the armed forces, Sevodnya, a leading Moscow daily, reported. Page 2

Nigeria appoints new military chiefs: Nigeria's head of state, General Sani Abacha, announced new chiefs of the army and navy following last week's crackdown on opposition. Page 3

Japanese job security row: A conservative cabinet member in Japan's new coalition government traded insults with the head of the employers' federation in a debate over the future of lifetime employment in Japanese industry. Page 3

Shine goes off bonuses: The UK government has closed a tax loophole which allowed companies to pay employees in diamonds or fine wines in order to avoid National Insurance contributions. Page 6

IRA London bomb claim: The IRA said it planted the bomb found in London's Regent Street on Monday.

STOCK MARKET INDICES			
FT-SE 100	3,175.1	(+3.8)	
Yield	3.97	(+6.45)	
FT-SE Smallcap 100	1,247.76	(+0.1%)	
FT-SE-A All-Share	1,522.41	(+1.3%)	
Nikkei	20,380.78	(+13.90)	
New York S&P 500	3,776.15	(+0.53)	
Dow Jones Ind. Ave	4,667.07	(+2.79)	
US LONG-TERM RATES			
Federal Funds	4.75%		
3-mo Treas. Bill	4.675%		
Long Bond	7.52%		
LONDON MONEY			
3-mo interbank	5.1%	(5.1%)	
Libor 3m bid	5.1%	(5.1%)	
NORTH SEA OIL (August)			
Brent 15-day Oct	\$18.95	(15.7)	
GOLD			
New York Comex (Dec)	\$386.5	(28.7)	
London	\$382.0	(28.7)	

STERLING			
New York Exchange	1.5485		
London	1.5485		
FF	1.5578	(1.5501)	
DM	2.2853	(2.2729)	
FF	6.188	(6.1558)	
Sfr	2.8146	(2.8011)	
Y	192.977	(191.943)	
£ index	78.5	(78.2)	
DOLLAR			
New York Exchange	1.5485		
DM	1.5485		
Sfr	1.5485		
Y	1.5485		
£ index	1.5485		
DM	1.5485		
Sfr	1.5485		
Y	1.5485		
£ index	1.5485		

Bidders shy away from HK property market

By Louise Lucas in Hong Kong

For the first time in a decade, the Hong Kong government auctioneer heard only silence yesterday when a plot of public land was put on the block. And for two other prime lots, after almost 10 minutes of bid-less uninterest, China came to the rescue with a face-saving offer.

The result of the auction was as much about troubled relations between the Hong Kong government and developers, as it was about longer-term confidence in the territory's property market. But the unusual silence spooked Hong Kong stock prices, with the Hang Seng index losing 2.36 per cent on the day.

The auction hall was packed, as it generally is for the regular government

sell-offs, but the biggest property developers opted to send middle managers rather than the senior officers who typically attend. To some observers, their absence indicated an intention to protest against government attempts to influence property prices.

But the lack of bids also stirred fears about the fate of Hong Kong property prices, which have fallen by at least 12 per cent since their peak of March. The mood has shifted after an estimated 200 per cent leap in prices during the past three years.

Analysts who argue that the market is not ready for a real fall, say the present turbulence results from the tension between the government and the devel-

opers since plans were announced to cool the market in March by increasing the flow of land. This tension has been heightened by a corruption investigation against leading property developers.

Yesterday's auction was, in effect, left in the hands of one bidder, Chinese-backed Citic Pacific, which clinched two plots at the opening bid of HK\$950m (US\$123m) and HK\$220m - sharply less than market expectations, which were as high as HK\$1.2bn for the first plot, a residential site which Citic plans to develop into around 300 flats.

Citic's role was a positive sign for some observers who interpreted it as a vote of confidence from China in Hong Kong's long-term prosperity. Last month's auction saw another mainland-backed company, China Travel, bid

aggressively, highlighting China's vested interests in the territory, over which Beijing will take control in 1997. Mr John Corrigan, the auctioneer, stressed that one Tuesday auction was not wholly indicative of the outlook for the property market, but confessed to being "a little disappointed". He attributed the poor response to a rise in interest rates - Hong Kong banks put up their main lending rates by 50 basis points to 7.75 per cent last Friday - and a cautious attitude among developers.

"It is confirmation that some of the heat has gone out of the market," he said. But there was at least one happy man, Citic's managing director Henry Fan. "It was a pleasant surprise," he said. "We never expected the complete non-exis-

tence of competition. We seldom have the chance even to put our hands up." The tension between the government and Hong Kong developers is unlikely to end quickly. The colony's Independent Commission Against Corruption is seeking to establish whether developers colluded at a May land auction to divide up lots among themselves and minimise their outlays.

But analysts fear that the investigation and attempts to control developers could harm the property and financial markets. About 65 per cent of the Hang Seng index is linked to the property market, and with some private forecasts of falls of 50 per cent or more in property prices, bidding silences could become all the more eerie.



Cuban refugee Roberto Santorez, 5, walks past a row of barbed wire at the Camp Buckleby detention centre at the Guantanamo Bay naval base. Cuban exodus to US increases. Page 4

Deal close on 'fast-track' authority

US Congress set to increase controls over trade issues

By Nancy Durne in Washington

US trade officials are nearing the end of intricate discussions with Congress that will give the president a six-year authority to negotiate new trade agreements but weaken US efforts to bring labour and environmental issues into future pacts.

The negotiations are over US legislation needed for the introduction of the contents of Uruguay Round agreements under the General Agreement on Tariffs and Trade. As the result of countless deals cut by Congress and the administration over the last few months, it is hoped that the legislation can be introduced next month and passed without amendment.

The legislation now contains the fast-track negotiating authority that President Bill Clinton has requested for future trade negotiations, but in amended form.

The fast-track process, in theory, enables the president to submit for final approval trade pacts which cannot be amended. This is meant to assure US trading partners that the executive branch has the authority it needs

to negotiate in good faith. However, Congress has retained much of its authority over trade. Under the new fast-track provision, the president will have to notify Congress 90 days before starting formal trade negotiations. During that time either house may disapprove of the proposed negotiation by majority vote.

Before signing an agreement, the president must notify Congress. The president has to give 120 days notice in order to allow private sector advisers 45 days to submit reports evaluating the agreement.

After three years, the president must request a three-year extension of the fast-track to December 15 2000. The advisers must also submit their views.

The administration has also been forced to eliminate environment and labour concerns from the negotiating objectives proposed in the fast-track. These were contained in the previous fast-track authorisation in 1988, but were played down by the Republican administration. However, Mr Clinton's pursuit of these objectives in side agreements to the North American

Free Trade Agreement has since alarmed the business community and free trade Republicans. Although removed as fast-track objectives, environment and workers' rights have remained in the body of the Uruguay Round implementing legislation.

"The administration believes that these issues are appropriate to be included as part of future negotiations with prospective trade partners, but believes that an approach should be worked out with Congress and the representatives of the private sector on a case-by-case basis," according to the proposed working.

However, the administration has promised not to negotiate agreements which authorise sanctions against trading partners on environmental or labour practices "in the absence of bipartisan Congressional support".

In the negotiations on the implementing legislation for the Uruguay Round, congressmen have been approving measures to strengthen the US anti-dumping regime, which many trade lawyers regard as an alternative form of protectionism.

Russians defend the rouble with a flood of US dollars

By John Thornhill in Moscow

Russia's central bank made its most forceful intervention in the history of Moscow's infant currency exchange yesterday when it flooded the market with US dollars to counteract a slide in the rouble.

The bank's action appeared at odds with recent government moves to lower interest rates and extend credits in response to lobbying from cash-strapped companies. Russian officials suggested a rift in monetary policy might be developing between different government departments.

A cut in the three-month refinancing rate from 150 to 130 per cent on Monday unsettled the rouble, raising concern about further monetary loosening at a time when the government's fiscal position is under strain.

Increased government spending and a softening of its position on credits to industrial enterprises and farms has also raised inflation worries.

The central bank, which has been trying to cultivate a reputation as guardian of the rouble, succeeded in stabilising the currency yesterday. In turnover of \$313m - twice the previous record trading level in Moscow's currency market - the rouble rose slightly on the day to end 10 roubles higher at 2,161 roubles to the US dollar.

Over the past month, however, the rouble has fallen 6 per cent.

Economists were divided about the merits of the interest rate cuts. Some suggested that the cut in the refinancing rate - the seventh this year - simply brought it into line with other interest rates. "This does not represent a

Improved earnings signal Swedish banking recovery

By Hugh Carnegie in Stockholm

A sharp fall in the loan losses which threatened to cripple Sweden's banking system 18 months ago, has helped two leading commercial banks, Skandinaviska Enskilda Banken and Svenska Handelsbanken, report a strong improvement in first-half earnings.

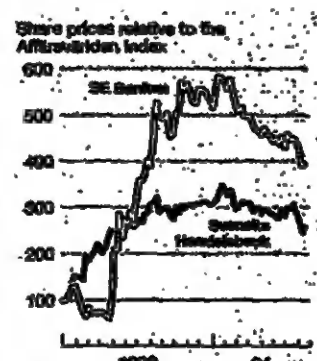
Handelsbanken, the only bank to survive the crisis without appealing for state aid, announced a threefold rise in operating profits, to SKr2.3bn (\$306m) from a surplus of SKr768m last time, as loan losses tumbled 60 per cent from SKr3.65bn to SKr1.45bn.

At SE-Banken, which a year ago dropped an application for state assistance as its performance recovered, the swing was even larger. It posted a profit of SKr2.22bn after a loss in the first half last year of SKr298m. Its loan losses, at SKr2.55bn, were 43 per cent lower than the SKr5.15bn in the same period last year.

The figures were further evidence that economic recovery and lower interest rates, compared to 1992 and early 1993 when the crisis hit, have enabled the banks to overcome much of the damage done to their loan books by over-exposure to overheated property markets.

Handelsbanken said its total of problem loans after provisions had fallen to SKr7.85bn from SKr13.25bn a year ago, and now accounted for 2.9 per cent of lending volume, compared to 4.4 per cent. SE-Banken's problem loans after provisions totalled SKr10.89bn, down from SKr22.53bn a year ago. They accounted for 4 per cent of all loans, compared to 6.9 per cent.

Although the worst of the loan-loss flood has been stemmed, Handelsbanken stressed the level



Share price relative to the All-Share index

Source: Deloitte

Did you have the vision to spot this?

CINVen tops list on cash for buy-outs

CINVen has been named as lead equity arranger in major British buy-outs over the past three years. CINVen, which manages funds for British Coal, British Rail, Barclays and Royal Life Insurance, was involved in deals worth £450m from 1991 to 1993, according to Acquisitions Monthly.

CINVen's total is over double that of its nearest rival, Candover, which completed six buy-outs worth £207m in the period. The figures comprise management buy-outs and buy-ins whose total funding value is over £5m.

Daily Telegraph 12.8.94

Having the capital to back a big idea is only half the secret. Having the vision to spot one is the other half.



CINVen Ltd is a member of BGC

مكتبة الإسكندرية

NEWS: EUROPE

Chernomyrdin 'to expose' army graft

By Chrystia Freeland
in Moscow

Russian prime minister Viktor Chernomyrdin is preparing an all-out attack on corruption in the armed forces, Sevodnya, a leading Moscow daily, reported today.

The newspaper alleges that army generals, who are appealing to the government for more funds and warning that the military may be unable to pay soldiers' salaries in the autumn, are siphoning off money from the armed forces' budget.

Citing unnamed sources close to Mr Chernomyrdin,

Sevodnya claims that the prime minister, who is struggling to resolve Russia's mounting debt crisis without triggering a new round of inflation, plans to expose and oust corrupt senior generals.

The newspaper's story, which reports say was leaked by high-ranking military officials, alleges that generals in the armed forces' Central Budget and Financial Administration are profiting by earning interest from military funds which they claim have been lost in Russia's labyrinthine financial system. The funds are eventually found and returned to the military treasury, but

not before serious delays in the payment of the armed forces' bills have occurred.

This allegation comes in the wake of government claims last week that the payments' crisis in other sectors of the Russian economy is in part due to corrupt factory directors and suggests that the government is looking for culprits on whom to pin the blame for the debt mountain.

The latest controversy comes at a time when the Russian military is already being shaken by another, more public, crisis. Russia's high command is trying to send the outspoken and popular officer,

General Alexander Lebed, from his power base in the 14th army in Moldova to command Russian troops in war-torn Tajikistan, on the Afghan border.

But General Lebed, who resisted the defense ministry's efforts to remove him from his post and disband the 14th army earlier this month, is proving difficult to unseat. Colonel Mikhail Bergman, a 14th army officer who is the general's closest confidant, said that General Lebed has refused to go to Tajikistan.

"They are trying to push him [General Lebed] away to the periphery," Colonel Bergman

said. "They are sending him under fire and hoping that maybe he will die."

Colonel Bergman said that if General Lebed were to be removed from his command of the 14th army for rejecting his new orders, "we officers and soldiers of the 14th army will form partisan brigades".

Together with the corruption allegations, whose high-level military sources suggest an internal effort to undermine General Pavel Grachev, the minister of defence, General Lebed's recalcitrance indicates growing rifts within the ministry which was once the pride of the Soviet Union. General

Lebed, whose calls for the imposition of a military dictatorship and scathing denunciation of Russia's government has made him the darling of the officer corps, could become a locus for disaffected soldiers.

Colonel Bergman is unstinting in his praise of the young general, whom he describes as "a second Kutuzov", in a reference to the military leader who brought Russia victory in the Napoleonic wars. Colonel Bergman describes General Lebed as "twice as strong as Arnold Schwarzenegger with a memory so powerful he need never commit anything to paper".

EUROPE IN BRIEF

Russia to sign missile pact with China

Russia and China, for decades rivals for the leadership of the Communist world, yesterday took another step towards reconciliation when Russian officials announced that the two states will sign in September an agreement not to target strategic missiles at one another. Mr Mikhail Bely, a Russian foreign ministry official, said the missile agreement would be one of a number of deals to be concluded during a ground-breaking visit of Chinese President Jiang Zemin to Moscow next month. The agreement echoes similar documents Russia has signed with the United States and the UK and suggests that the era when nuclear superpowers matched their arsenals against one another is drawing to a close. The emerging Sino-Russian détente points to a lessening of military and political tensions between the two states, which reached a peak with border clashes in the 1980s. But economic competition between the two countries, particularly in the booming Pacific Rim region where Russia has restricted the entry of Chinese traders, is intensifying. Chrystia Freeland, Moscow.

Vodka book author loses job

A new book detailing the phenomenal marketing success of Absolut vodka has cost its author his job at a prestigious economics institute. The book, due to be published in October, is an expanded version of a research project which was commissioned by the drinks company Vin and Spirit. The book is said to contain information the company considers confidential and it credits Absolut's huge popularity to advertising firms in the US, rather than to company officials in Sweden. After the author, Mr Carl Hamilton (left), insisted on publishing the study despite company protests, his funding was halted at Stockholm's Institute of International Business. The book's publication of the book had breached the school's standing guarantee of confidentiality in return for access. AP, Stockholm.

publishing the study despite company protests, his funding was halted at Stockholm's Institute of International Business. The book's publication of the book had breached the school's standing guarantee of confidentiality in return for access. AP, Stockholm.

Probe into Sarno pollution

Magistrates looking into one of Italy's worst ecological disasters have put 110 people under investigation and shut down 48 firms, police said yesterday. They said the rubbish-filled river Sarno, which empties into the Gulf of Naples just north of the Amalfi coast resort area, has for decades been the dumping ground for raw sewage and untreated industrial waste. Police said some 1,200 tonnes of sea-bound waste had been filtered out since the investigation began two months ago and all the towns and companies inspected in the area dumped their waste directly into the river. Reuter, Salerno.

Odessa oil terminal in doubt

A top adviser to Ukrainian President Leonid Kuchma said yesterday that an ambitious project to build an oil terminal near the Black Sea port of Odessa should be re-examined and at the very least scaled down. The terminal is aimed at reducing Ukraine's dependence on Russian oil imports, possibly by importing from the Middle East. Plans call for an annual capacity of 40m tonnes, which is equivalent to Ukraine's needs. "The question of building an oil terminal must be re-examined. It is a shame this was approached not from an economic standpoint but rather under the pressure of political considerations," Mr Kuchma said. Construction of the terminal was ordered by Ukraine's former president, Mr Leonid Kravchuk. Work was halted last month by a court order initiated by local authorities who said the land for the project had been acquired illegally. They also alleged the project would cause environmental problems. Reuter, Kiev.

Republicans to be investigated

German interior minister Mr Manfred Kanther yesterday ordered the German domestic security agency, the BfV, to monitor the far-right Republicans party to see if it should be listed as an anti-constitutional group, after its leader announced an alliance with the nationalist German People's Union (DPU). Mr Franz Schönhuber of the Republicans and Mr Gerhard Frey of the DPU announced they would work together to unite nationalist forces before the October 16 general election. Reclassifying the Republicans as anti-constitutional would not bar them from elections, but they would be under constant surveillance. The two party leaders, previously rivals, are united in opposition to proposals to liberalise German citizenship laws to allow dual nationality. Reuter, Bonn.

ECONOMIC WATCH

French visible trade surplus dips

France's visible trade surplus dipped to FF2.25bn (€350m) in June from FF2.5bn in May, according to seasonally adjusted data released by the Customs Office. A sectoral breakdown of the adjusted trade data revealed that gains in food and energy trade offset a decline in the industrial and military surplus to FF2.83bn from FF2.97bn. The food surplus advanced to FF2.57bn from FF2.72bn, while the energy deficit narrowed to FF2.51bn from FF2.64bn. Figures on trade with France's leading trading partners showed that its surplus with the other 11 members of the European Union fell to FF1.19bn from FF1.23bn, although the surplus with Germany widened substantially to FF501m from FF185m. France's deficit with Japan widened slightly to FF2.16bn from FF2.13bn, while the deficit with the US narrowed to FF1.38bn from FF1.45bn. Also yesterday the national statistics office INSEE reported that French consumer prices were unchanged in July from June, for a year-on-year rise of 1.7 per cent. Reuter, AP-JJ.

■ The annual rate of inflation in the European Union fell 2 percentage points year on year to a seven-year low of 3 per cent in July, the European Commission's statistics office reported. It was the first drop in the annual rate in five months, and takes the figure to the lowest point since March 1987. Eurostat said.

■ Consumer prices in Geneva rose by 0.3 per cent this year to stand 1.0 per cent higher than a year ago, the city's statistics office said. In July, the city's consumer price index rose 0.3 per cent for a 1.3 per cent year-on-year gain.

■ Hungary's industrial output rose 8 per cent by volume in the first half of 1994 compared with the first half of 1993, the Central Statistical Office reported. It said production fell a seasonally adjusted 2.7 per cent in June from May.

■ Austria's industry output in June rose by 6 per cent on a year-on-year basis, according to the Central Statistics Office.

■ Net Spanish tourism receipts rose 30 per cent in the first six months of 1994, against the same period last year, to stand at Ptas 959.6bn (€43bn), the tourism secretariat said.

France to take firm line on spending

By John Riddling in Paris.

France's 1995 budget will give priority to cutting public sector deficits and reducing social security charges, Mr Nicolas Sarkozy, budget minister, said yesterday.

Mr Sarkozy, who is aiming to reduce the budget deficit to FF275bn (€33.6bn) from a targeted FF300bn this year, added that income taxes would only be lowered if deficit targets were not jeopardised.

He took a tough line on reducing expenditure to prevent a rise in interest rates and support France's economic recovery. "Today, growth is there, but we must consolidate. To do that, we must avoid an increase in interest rates by controlling indebtedness and reducing the deficit," he said.

French long-term interest rates have already risen by more than 2 percentage points this year, partly because of the turmoil in international bond markets.

The strong performance of the German economy, which has raised concerns about the Bundesbank's willingness to reduce interest rates further, has also prompted economists to question the scope for cuts in France's short-term borrowing costs.

Mr Sarkozy is due to present his budget proposals at the end of September and is seeking to reinforce an impression of fiscal discipline ahead of next spring's presidential elections.

Said one economist at a French merchant bank: "The government is anxious to demonstrate its credibility. That means talking tough and sticking to their targets."

The minister played down the significance of a fall in manufacturing production in June, claiming that the underlying trend had shown steady improvement. The fact that 92,000 jobs had been created since the beginning of the year demonstrated that the government's policy was yielding results.

Next year's budget plan is believed to be based on 3 per cent growth in gross domestic product, compared with 2 per cent this year. Economics ministry officials declined to comment on the growth projections, but said the economy had recovered more quickly than expected this year.

Figures released yesterday revealed a trade surplus of FF2.25bn in June, following a revised surplus of FF2.5bn in May. This takes the total surplus for the first half of the year to FF27.4bn.

■ France's Socialist party, banking on worsening rivalries within the ruling centre-right, may delay choosing a presidential candidate until next year, Mr Henri Emmanuelli, party leader, told Le Monde newspaper yesterday. The presidential election is due next April.

Tidal wave of roubles inundates tiny Caucasus 'offshore zone'

Russian companies are queuing to enter, writes Chrystia Freeland

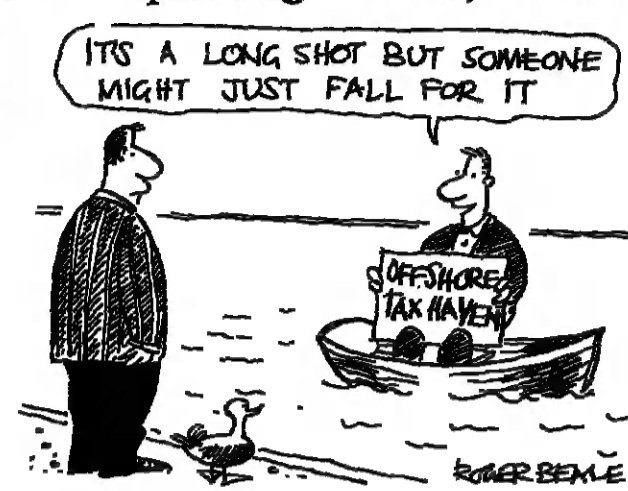
Over the past few weeks television screens across Russia have been flooded with a shadowy image of a group of weary businessmen discussing their difficult encounters with Russia's demanding taxman. Then a door flies open and light streams into the room. "Your tax problems are over," a reassuring voice croons. "Register your company in the republic of Ingushetia and you will be freed from taxes."

At a time when Russia's airwaves are crowded with the multifarious but empty promises of dream merchants, this remarkable offer is actually genuine.

A presidential decree which came into force on July 1 has given the republic of Ingushetia, a small region in the Caucasus next door to war-torn Chechnya, the right to become an "offshornaya zona", the newly coined Russian term for offshore tax haven. Only fully privately-owned companies may register in the offshore zone, but for those who do the benefits are tremendous: companies legally registered there pay no local or regional taxes, only 20 per cent of federal taxes and just half of regular import and export tariffs.

These benefits have not been lost on Russian businessmen, who are making their way in droves to a group of gleaming white marble buildings set in a grove of fir trees on the outskirts of Moscow. These are the booming headquarters of the Bin Financial Corporation, the sole company empowered by the Ingush government to register companies in the offshore zone.

Sitting on a soft leather sofa beneath pink chandeliers, Mr Mikhail Gutsieriev, the 36-year-old president of Bin and architect of the offshore scheme, cannot quite believe his luck. He came up with the idea two years ago when, in what has become standard practice for Russian businessmen, he set up an offshore company in



Cyprus.

"I thought to myself, why should these offshore zones, where me and my friends were putting all of our money, exist only abroad?" said Mr Gutsieriev, an ethnic Ingush who fled the embattled Caucasus two years ago to make his fortune in Moscow. "I thought, why

Caucasus region.

"[Russian President] Yeltsin and [Russian Prime Minister] Chernomyrdin saw that this offshore zone could help to stabilise the Caucasus," Mr Gutsieriev explains. "It's time for everyone there to stop running around with machine-guns and start running around

A presidential decree giving Ingushetia the right to become an "offshornaya zona" has proved a colossal bonanza

not create one here in Russia?"

For Russia's leaders, already facing a huge shortage of revenue and struggling to prevent capital flight, making it simple and legal to avoid taxes seems incredible. However, permitting the Ingush republic to establish itself as an offshore tax haven presents a clear political advantage for the Kremlin. Ethnically related to the Chechens, whose successful and stubborn assertion of independence over the past two years has been a thorn in the Russian's side, Ingushetia has become one of Moscow's scarce allies in the unstable

with money."

This principle seems to have been taken to heart by the Russian and foreign companies beating a trail to Bin offices in Moscow and several other cities in Russia. "The demand is absolutely unlimited," Mr Gutsieriev claims. "We get between 800 and 900 phone calls a day from all parts of Russia." The zone is bringing in about \$100,000 a day just from the \$4,000 registration fee companies must pay.

However, that registration price - paid so far by more than 1,500 companies, half of them in Moscow - is just the

first part of the financial windfall for the Ingush republic and Mr Gutsieriev's company. Those federal taxes and customs duties paid by companies in the offshore zone do not go into the Kremlin's coffers; they belong entirely to the tiny, impoverished Ingushetia.

Over the next two years, Mr Gutsieriev estimates that registration fees and taxes will produce at least \$1bn. About 10 per cent of that goes to Bin, which is also prospering thanks to another provision of the scheme. To benefit from the offshore zone's tax breaks, registered companies must do all their banking through the Bin bank, which is part of the Bin group of companies.

This clause is bringing in so much money that Mr Gutsieriev can hardly contain himself. Racing over to his desk, he produces the bank's daily balance sheet. "Rhs23bn [€2.3bn] at the market rate" flowed into our accounts today alone," he says. "And it's like this every single day. We have so much money I don't know what to do with it any more. Perhaps you have some investment suggestions?"

Mr Gutsieriev's main concern is that Bin and the Ingush offshore zone will become victims of their own success. His volatile account of his scheme's progress is occasionally interrupted as he reminds himself: "Maybe I shouldn't be telling you all of this, because if people discover how much money we are making we will be in mortal danger from the mafia."

His other fear is that, as more and more companies register, other regions will lobby for the same privilege, and political pressure will mount to stem the flow of money out of the federal treasury. "It's absurd," commented one western businessman. "If this is allowed to continue, pretty soon all of the Russian economy will be registered offshore and no one will formally be left doing business in Russia itself."

Ukraine leader's decree falls far short of complete liberalisation

Kuchma acts on exchange rate

By Matthew Kaminski and Jill Borahay in Kiev

President Leonid Kuchma yesterday sent a mixed message about Ukraine's prospects for economic reform with a decree intended to unify the country's currency exchange rates.

The decree sets out, without a specific timetable, to close the yawning gap between the official state-set exchange rate for the karbovatna and the open market rate. It proposes to do so through a complicated mathematical formula based on Ukraine's balance of payments, monetary emissions and inflation rate.

But, as the first litmus test of the new administration's resolve to bring Ukraine's chaotic economy to heel, the decree falls far short of complete liberalisation of a single

free-floating rate, advocated by the International Monetary Fund. It does not specify when the rates will be unified or even guarantee this will happen.

At a press conference, Mr Kuchma's economic advisers, who said the decree was a compromise with advocates of a fixed rate, hoped that the karbovatna would be free-floating by the end of the year. They justified the gradualist approach by saying it would avoid an immediate inflation shock and give the government an opportunity to build up its hard currency reserves to support a free floating currency.

Mr Kuchma's economic team intends to abandon its mathematical approach to the exchange rate in favour of market forces once a stabilisation fund, provided by the IMF, is available.

The decree also reopens the inter-bank currency exchange, blamed and closed last November for stoking inflation, and lowers a punitive tax on hard currency revenues.

However, Mr Kuchma, who still has time to set a reformist agenda in the honeymoon period following his election earlier this summer, may not completely satisfy an IMF mission now in Kiev, working on a reform programme to free a \$700m initial loan. The loan would be the first step to releasing a \$1bn package promised at last month's Naples economic summit.

Currency liberalisation is seen as critical by western economists because the current restrictions are a principal contributor to market distortions and a massive capital flight.

The karbovatna, an unstable

currency which replaced the Russian rouble in 1992, yesterday traded for around 46,000 to the dollar on the street, the official rate, used by privileged importers and less fortunate exporters, was set this week at 20,500.

With the currency losing its value daily, trying to unify the rates "is a little like a dog chasing his tail," said a western economist, particularly now that Ukrainians will hold on to their hard currency if the official state rate is set to go up.

The step, long-awaited in Kiev, does tip a hat to reform by reducing from 50 per cent to 30 per cent the share of hard currency revenues that companies must exchange at the lower official rate. This causes capital flight, estimated at \$1bn per month, and creates a shadow economy.

Big Mac chokes on Kassel takeaway tax

By Michael Lindemann in Bonn

It's been a difficult summer in Germany. First, 80kph speed limits were introduced temporarily on some of the country's speed-ridden Autobahns. Now, the price of the beloved Bratwurst could rise following a court decision allowing new taxes on fast food packaging.

"Here's comes the tax on Currywurst and Big Macs!" warned Bild Zeitung, Germany's biggest circulation newspaper. How exactly consumers will react is a matter for speculation. So far, only Kassel in central Germany is levying the tax which it introduced in July 1993, charging 50 pfennig on each synthetic plate and 20 pfennig on disposable cups.

Two McDonalds restaurants and two makers of drinks dispensers promptly sued the Kassel authorities but last Friday the federal administrative court swept aside any doubts that the tax was legal.

Normally sleepy Kassel has rarely hit the headlines so dramatically. The town hall switchboard is jammed and Mr Hans-Jürgen Schweinsberg, the municipal spokesman, says at least 750 people have rung asking for details about the new charge.

McDonalds, which runs 535 restaurants in Germany, has vowed resistance while it will use every legal means to fight what its spokesman called "this absurd tax" - including taking the case to the European Court. It warned that prices of some cheaper

items could rise by a quarter and said it was doing everything possible to reduce waste through a corporate environmental programme which has been running since 1987. Since then napkins have shrunk by 15 per cent - saving 204 tonnes of paper annually - and hamburgers are now wrapped in paper which is 72 per cent recyclable.

Kassel officials, who dream up the tax to reduce the city's annual 500m tonnes rubbish mountain, are not impressed and claim it works better than Germany's complicated Duales System, a nationwide network which guarantees to recycle all packages and materials which carry the "Green Spot".

Says Mr Schweinsberg: "The Duales System is not much help if you want to

reduce the amount of waste. All it does is provide you with a method to recycle it."

Kassel claims moreover that bad habits are changing. Many snack stands now serve chips in ice cream cones and give customers their drinks in glasses for which they charge a deposit. Milk, often served in throw-away plastic containers, is now available in small jugs.

Last year, the tax raised DM30,000 (€12,600) for Kassel. So far, this year, the figure is only DM5,000 - the best evidence, according to Mr Schweinsberg, that the mountain of fast food packaging is getting smaller.

Another bonus for the town authorities is that the four companies which brought the action now owe about DM1m in unpaid back taxes.

Japan m
m attac
short-terPakistan
atomic bIndia's
Stefan Wagst

Japan minister on attack over short-term jobs

By Gordon Cramb in Tokyo

A conservative cabinet member in Japan's new coalition government yesterday fired insults at the leader of the employers' federation in an unusually vitriolic debate over the future of lifetime employment in Japanese industry.

Mr Shizuka Kamel, transport minister, backed away from a battle with the country's airlines over hiring policies, rescinding a ruling which had halted plans by the carriers to recruit most new cabin crew on short-term contracts. In a televised press conference, he acknowledged he had no powers to intervene.

He added, however, that the defence of the scheme by Mr Takeshi Nagano, president of the Nikkeiren, the federation of employers' associations, suggested Mr Nagano cared little for job security.

The minister claimed Mr Nagano epitomised "the thinking of 19th-century management, which doesn't give a damn about safety, pollution, security of jobs or the rights of workers". Mr Kamel alleged: "His top priority is profits and that gives me great concern". At a Nikkeiren seminar last week, Mr Nagano expressed disquiet over prospects for economic reform under the new government, saying that for Japan to emerge from its long post-war recession, wages and prices must be reduced.

While agreeing that employment security should remain a prime concern of Japanese industry, Mr Nagano noted that prospects for women job-seekers were poor and the JAL plan to recruit contract stewardesses would benefit them as well as the company. He implied that Mr Kamel had an axe of his own to grind.

Mr Kamel comes from the right wing of the Liberal Democratic party, conservative partner in the three-party coalition which took power at the end of June. Many in the LDP regard Japan's taboo on lay-offs as essential to corporate loyalty and a cornerstone of the post-war economic success which took place under its rule. Job security is among the

Most Japanese companies believe they have made the adjustments to their workforces necessary to cope with the high yen, according to a survey released by the labour ministry yesterday, Gordon Cramb writes.

Of about 1,000 employers it polled in mid-July, only 4 per cent said they had taken steps to shed jobs since the currency began its renewed climb in June. A further 5 per cent were planning such measures.

A previous survey conducted last August, when the yen first touched the ¥100 level against the US dollar, showed 10 per cent of companies had taken recent action and a further 10 per cent intended to do so if the exchange rate stayed at current levels.

Areas of common ground in the LDP's alliance with the left-wing Social Democratic party of Mr Tomiichi Murayama, the prime minister.

Japan Airlines is seeking to cut costs by hiring an initial 100 stewardesses on hourly pay which would be equivalent to perhaps a third of that enjoyed by its salaried flight attendants.

JAL received 2,500 applications but could not proceed because Mr Kamel, invoking worries about how the two classes of employee would co-operate in the event of an in-flight emergency, threatened to decline new route applications if the plan went ahead.

Mr Nagano did not respond yesterday to Mr Kamel's outburst. The employers' leader is chairman of Mitsubishi Materials, a producer of metal products, electronics and cement which fell into loss last year. The pollution bar will jog memories of a Texas copper smelter which project his company shelved after problems with US environmental regulations.

JAL could not say last night if it would revive its plan, but it needs new cabin crew to service domestic flights from Kansai Airport, opening near Osaka next month. JAL has been shedding staff through voluntary redundancy.

Pakistan 'has atomic bomb'

By Farhan Bokhari in Islamabad

Mr Nawaz Sharif, the Pakistani opposition leader, yesterday unleashed what could be the beginning of another round of controversy over the country's secret nuclear programme.

Addressing a public rally in the Pakistan-controlled state of Kashmir, Mr Sharif announced that the country possessed an atomic bomb, according to the Pakistan Press International news agency.

Some officials said that Mr Sharif's statement could be meant to embarrass the government on both home and foreign policy fronts. In recent years, Islamabad's relations with a number of western countries, especially the US, have been strained over the nuclear issue.

Washington cut off its large economic aid and weapon supply programme to Pakistan in 1990, following charges that Islamabad had acquired the capability to produce nuclear weapons. A \$1.4bn deal involving the sale of up to 71 F-16 fighter aircraft is still on hold, after the Bush administration stopped the delivery under pressure from the non-proliferation lobby.

Pakistan has refused to open its nuclear facilities for international inspection on the grounds that any such move must also involve India, its neighbour and arch rival.

Islamabad concedes that it has a nuclear weapons programme but insists that its only for "peaceful purposes".

"We have the technical capability with which we could develop nuclear weapons but we have taken a sovereign decision not to do so," said a foreign office spokesman in Islamabad, last night, responding to questions about Mr Sharif's claim.

Other officials said Mr Sharif's statement could be linked to an intensifying government opposition rift. He plans to begin a nationwide campaign by train next month in an effort to mobilise support for the government's removal.

He blamed Mr Benazir Bhutto's government for failing to seek international support for its case on the Kashmir conflict which has led to war between India and Pakistan on three occasions in the past 47 years. He said that a clash between the two countries could trigger a nuclear holocaust as both possessed nuclear weapons.

India's airport Customs men are no longer ogres

Stefan Wagstyl finds getting through the green channel is easier, but problems remain

Three years after the start of economic liberalisation, the customs men at Delhi's international airport have done their best to adapt to deregulation. Before, the protection of the globe's most repressed economy outside the communist world required that officials treated travellers with the greatest suspicion. Dressed in white military-style uniforms, the customs men were lords of all they surveyed.

Anyone carrying a videocamera or computer had to have serial numbers indelibly written into their passport, to ensure the item was not sold in some black-market bazaar. Home-bound visitors who came to the airport without a declared item had to write a long letter of explanation and apology, and hope customs officials would read it before the flight was called.

Today, officials are prepared to take

on trust visitors bearing a modest amount of luggage, though almost every bag is still X-rayed. The customs men remain suspicious of anyone carrying two or more of any high-priced piece of electronics. "This is my camera and that's my wife's," is not an explanation they like to hear. Armed with the latest price lists from Sony and Toshiba, they know the exact cost of your new portable compact disc-player, even if you seem to have forgotten.

As far as the casual visitor to India is concerned, there is no comparison with what went before. As one customs man says: "The green channel is now a mile wide".

Over at the cargo terminal change is rather less discernible. On first arriving in Delhi two years ago, I saw a cent of the complexities of Indian bureaucracy, I went into the cargo terminal to collect a shipment of

clothes. Having obtained from the airline office a vital document called a delivery order and then strolling over to the customs hall to pick up my cases, I asked a customs man where to collect the shipment. He laughed and said: "Sir, you have completed stage one of a 12-stage process".

This week, I discovered the process still consists of 12 stages, when going to collect another shipment, mainly food for my three children who pine for tuna fish and baked beans. Those who find it bizarre that anyone could go to the trouble of flying tuna fish and baked beans around the world have never lived in a closed economy.

The passage through customs takes place inside an enormous warehouse, in which travellers' possessions are stored behind metal fences. At one end there is a gate, near which are the offices of the many officials to whom the visitor must report before

he can claim his baggage. In summer the building is stiflingly hot, except for the officials' glass-walled cabins which are cooled by air-conditioning to a few degrees below zero.

The International Airports Authority of India (IAAI) offers travellers a guide through the maze of desk and counters. First, obtain the delivery order, says the IAAI. Then file the baggage declaration form; obtain the location slips; obtain the shipment from IAAI staff; complete the customs inspection; return the shipment to IAAI staff; pay the duty; obtain an "out-of-charge" form from customs against a duty payment receipt; obtain a bank chalan from the IAAI; pay the IAAI charges; obtain an IAAI gate pass; present customs-cleared documents to IAAI staff; take delivery of the shipment from IAAI; pay octroi (local transport tax).

I am still not sure what a chalan is,

as it gets buried in all the other documents one must carry around from one counter to another. The greatest importance is attached to paperwork. A wrong number on any of the documents needed to gain access to one's goods can mean long delays. The officials are not in the least irritated by the mind-numbing tedium of their work; they know perfectly well that lots of rules means lots of jobs for airport staff.

After two and a quarter hours, my shipment is delivered to me on a trolley. It is quarter to one in the afternoon and I am the first person to leave the warehouse that day. I sign one record book to acknowledge receipt, and the trolley moves forward five yards, and the trolley moves forward five yards, and the trolley moves forward five yards, and the trolley moves forward five yards. At last I have access to the tuna and baked beans.

New chiefs are named for Nigeria's army and navy

Abacha seeks to bolster hard line

By Paul Adams in Lagos

Nigeria's head of state, Gen Sani Abacha, has restructured the military high command following his crackdown on civilian opposition last week that widened the ethnic divide between the north and south-west of the country and exposed divisions within the armed forces.

The government announced new chiefs of the army and navy on Monday night in an effort to bolster Gen Abacha's hard line against failed opposition leader Mr Moshood Abiola and the banned leaders of the striking oil workers' unions. (They were reinstated until August 31 by a federal high court judge yesterday who said he would hear an appeal against their dismissal on that date.)

The changes are likely to be followed shortly by a reshuffle in the civilian cabinet.

Maj Gen Mohammed Chris Alli, a Christian from the Middle Belt of

Nigeria and reputed to be a political moderate, has been replaced by Brig Gen Alwali Kazir, formerly commander of a northern army division. Rear Admiral Allister Madueke, an Ibo who fought for the rebel Biafrans in the 1967 civil war, is succeeded as head of the navy by Commodore Mike Akhigbe, a former military governor of Lagos state.

There is strong speculation Gen Abacha will replace Lt Gen Oladipo Diya as chief of general staff. Along with one third of the armed forces, Gen Diya like Mr Abiola is a member of the southern Yoruba tribe and was expected to press hard for the regime to accommodate the different interest groups in Nigeria and move quickly towards democratic rule. His position as number two has been circumvented by Mr Aminu Saleh, secretary to the government, who is seen as an advocate of political domination by the north.

After 24 years of army rule, the

Nigerian armed forces' main role is political rather than military and although most troops and technically skilled personnel are drawn from the south and the Middle Belt, a minority of northern officers remain a dominant influence in the army and in the key intelligence services.

The government has taken a tough political stand against the economically powerful south-west Lagos is the main port, the centre of banking and commerce and the base for more than half of manufacturing industry.

The army has a nominal strength of 62,000. There are four army divisions in the west, east and north of Nigeria which are at operational strength, and a battalion of presidential guards in Aboja. Military analysts say that most other units are under-strength, under-equipped and under-trained. Morale is low and repeated late pay has been partly alleviated by the military's lucrative share in fuel distribution since the oil workers' six-week

strike left most filling stations dry. The hardened stance by the Abacha government appears to rule out any dialogue or compromise with Mr Abiola and those who support his claim to form a civilian government. In a speech last week, the head of state said would not drop the charges of treason against Mr Abiola, who faces trial again in Aboja on August 28.

Maj Gen Alli and Rear Admiral Madueke were key members of the military junta which helped Gen Abacha to oust interim civilian president Ernest Shonekan last November and force out of power the remnants of ex-president Ibrahim Babangida's closest allies remaining in the armed forces.

After the annulment of Mr Abiola's victory in last June's presidential poll, then president Babangida appointed Gen Alli as head of a committee of inquiry into the issue. The committee reported that the best way out of the political impasse was to



Abacha: may move his chief of staff

declare and uphold the results of the June elections.

This view had widespread support among the armed forces, most whom voted for Mr Abiola, the Yoruba candidate from the south-west, even in the presidential brigade of guards in Aboja, according to military sources.

As Gen Abacha acknowledged, there is still a ground-swell of support for democracy in the armed forces.

S Africa cautious on scrapping currency controls

By Mark Suzman in Johannesburg

Liberalisation of South Africa's exchange control regulations will not be possible until the country gets an international credit rating, Mr Chris Stals, governor of the Reserve Bank, said yesterday.

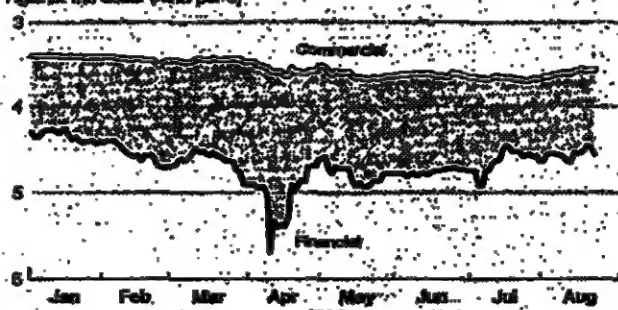
Delivering his annual report in Pretoria, Mr Stals said it was clear the existing system would have to be scrapped to ensure sustainable, long-term growth for the country.

"In the long run and in the interest of future economic growth, South Africa must liberalise its foreign exchange market and revert to a system of unitary floating exchange rates," he said.

However, Mr Stals noted that in other countries exchange

South African rand

Against the dollar (rand per \$)



Source: Datapoint

controls were abolished only as part of a macro-economic restructuring programme, often with the help of international institutions, and that at the very least South Africa

must wait until it had full access to international capital markets.

South Africa's two-tier currency comprises the commercial rand, used for all regular

balance of payments transactions, and the financial rand, used by foreigners as a discounted investment currency. Exchange restrictions have been in place since the 1960s.

"The abolition of exchange controls in isolation without any supportive measures may cause serious disruptions in the initial phase of the transition and force the reintroduction of old controls, or even the application of other new direct controls over markets, all of which may be more damaging to the economy," he said.

South Africa has appointed Goldman Sachs, the US investment bank, to help it get an international credit rating from the main agencies, a process expected to be completed by October.

In addition, Mr Stals rether-

ated his previously stated preconditions for the scrapping of the financial rand, including a narrowing of the differential between the two exchange rates and a rise in foreign reserves, currently able to cover only five weeks' imports.

In recent months, continued speculation over demise of the investment currency has led to a severe gyrations in its exchange rate, while fears over the inflationary pressures such a move might unleash have contributed to soaring government bond rates.

Responding to the recent upturn in the inflation rate, which rose in June to 7.5 per cent from a 21-year low of 7.1 per cent in April, Mr Stals signalled that the Reserve Bank would probably have to tighten monetary policy to help lower

inflationary expectations and cautioned the new government against trying to increase spending.

"Many of us have a desire to force-feed the economy beyond its actual potential and to exert pressure on the monetary system to accommodate these desires by simply creating more money," he warned.

Mr Stals also said that while he was confident the country's capital account would continue to improve, it would be "naïve" to believe that huge amounts of capital would flow into the country even if exchange controls were lifted. Social and political stability, economic viability, sound fiscal and monetary policies and productivity improvements were of even greater importance for most foreign investors.

NEWS IN BRIEF

UN push to get Rwandans home

The UN hopes to mount its biggest-ever human rights operation in an attempt to persuade millions of Rwandan refugees to return home, Frances Williams reports from Geneva.

Despite appalling conditions in the overcrowded camps in neighbouring Zaire and elsewhere along Rwanda's borders, the 2.1m mainly Hutu refugees have so far been reluctant to go back to Rwanda for fear of reprisals from the Tutsi-dominated Rwandan Patriotic Front government.

Under a proposal by Mr René Degni-Ségui, special UN human rights rapporteur for Rwanda, which has been accepted in principle by the RPF government, up to 200 human rights monitors would be deployed throughout Rwanda to ensure there were no such reprisals, and to help investigate the massacres of some 500,000 civilians, mainly Tutsi, by supporters of the former Hutu-led administration.

Mr Boutros Boutros Ghali, UN secretary-general, has asked the committee of legal experts charged with collecting evidence on violations of international humanitarian law to report their findings by the end of October. This could be followed by a UN decision to set up an international tribunal to try the guilty.

In his second report on human rights violations in Rwanda released yesterday, Mr Degni-Ségui expressed concern that Radio Télévision Libre des Mille Collines, operated by the former Rwandan government, was still urging Hutus to leave Rwanda and was threatening reprisals against those who returned. Only about 100,000 refugees have so far gone back. Apart from those outside Rwanda, 1m-2m people remain displaced within the country.

Sony to invest in India

Sony, the Japanese consumer electronics group, is planning a \$10m investment in India to market and make colour TVs, broadcasting equipment, software and other high-tech products, Stefan Wagstyl reports from New Delhi.

The company, which secured approval for its proposals this week from the Indian government, intends to start local production of television tubes and other components over the next three years.

Sony has yet to announce details of its investment programme, which is modest in an industry in which a single large factory can cost \$100m and more. But Sony's decision will be a boost for India's economic liberalisation policies.

The relevant government committee has approved 65 projects which together envisage foreign investment totalling Rsbn (210m). Other proposed ventures include a co-operation between the state-owned Indian Telephone Industries and NKT Electronic of Denmark to make fibre optic transmission systems.

Ozone destruction continues

Destruction of the earth's protective ozone shield is continuing in both southern and northern hemispheres, according to the World Meteorological Organisation, Frances Williams reports.

The WMO says that in March this year, ozone levels over western Europe were 10-20 per cent below normal. For the winter-spring 1994 period, levels over the entire northern hemisphere averaged 2-3 per cent below seasonal long-term values. While this did not match the record ozone deficiency of 17 per cent in February and March 1993, the WMO says the cumulative ozone decline since the 1970s over the northern hemisphere is continuing.

In the Antarctic, which experienced the worst-ever ozone "hole" in autumn 1993, ozone levels also fell well below normal (for pre-ozone "hole" years) between February and April 1994.

Mandela plea on Lesotho

Lesotho's king must reinstate the democratically elected government he ousted last week, South African President Nelson Mandela said yesterday, Reuters reports from Cape Town.

King Letsie III's representatives failed to make their case to Mr Mandela and other African leaders gathered at a summit in Gaborone, Botswana. After returning from Botswana, Mr Mandela said King Letsie and Prime Minister Ntsu Mokhele would attend a meeting in South Africa tomorrow.

"We feel the government of Prime Minister Ntsu Mokhele must be reinstated and it is on this basis that we are going to have a discussion with both parties," Mr Mandela said.

Last week, Mr Mandela and President Robert Mugabe of Zimbabwe appeared to rule out military intervention in Lesotho. King Letsie was also facing mounting pressure at home. Lesotho businesses observed the second day of a general strike to protest against the government's dissolution. Shops were closed and school children stayed away from classes.



Women forced into wartime sex slavery by the Japanese Imperial Army demonstrate in Manila yesterday

Philippine sex slave protest greets Japanese premier

Japanese Prime Minister Tomichi Murayama arrived in the Philippines yesterday to be confronted by angry women demanding compensation for being used as sex slaves in the second world war, Reuters reports from Manila.

Police kept about 50 of the women, waving banners demanding "Compensation Now", more than 100 metres from the luxury Manila Hotel where Mr Murayama was staying. The women are demanding \$200,000 (\$150,000) each in compensation. They were led by Ms Rosa Hansen, the first Filipina to end decades of shamed

silence in 1992 and tell of her experience as one of 200,000 women forced to work as prostitutes for Japanese soldiers.

Mr Roberto Romulo, the Philippine foreign minister, told reporters the comfort women issue would be discussed when Mr Murayama and President Fidel Ramos hold formal talks today. Mr Murayama is expected to repeat apologies for Japan's wartime atrocities as well as discuss economic and security issues with leaders of the Philippines, Vietnam, Malaysia and Singapore during a week-long swing through the region.

Mr Ramos will seek to boost trade with Japan and ask for an increase in official development assistance to the Philippines, which amounted in 1993 to \$721.5m. Japan, the Philippines' leading donor, recently pledged \$1.5bn in assistance for 1994. Total trade between the two countries reached \$5.5bn in 1993, up by 20 per cent from the previous year. About 200,000 comfort women, most Koreans but also Filipinas, Chinese, Taiwanese, Indonesians and Dutch, were forcibly recruited by the Japanese army in the war to provide sex for their troops.

NEWS: THE AMERICAS

Mexico's PRI to gain strong grip on Congress

By Damian Fraser in Mexico City

Mexico's ruling party is set to win large majorities in both houses of Congress after Sunday's elections, giving the incoming administration of Mr Ernesto Zedillo control over the legislature at least until the next congressional elections in 1997.

The Institutional Revolutionary party had by yesterday morning won about 49 per cent of the presidential

and legislative vote, with 65 per cent of polling booths counted. With votes still to be counted in many of the PRI's rural strongholds, its final vote is expected to climb towards or above 50 per cent.

The PRI was ahead in 269 of the 300 directly elected seats in the lower chamber, the House of Deputies. Under Mexico's electoral system, the PRI will be awarded enough indirectly elected seats to raise its

representation to 300 of the total 500 seats in the lower house.

The centre-right National Action party will be the second largest party in Congress.

However, the PRI's 60 per cent majority in the lower house will not be sufficient to change the constitution without support from at least one of the main opposition parties.

In the Senate the PRI was ahead of the opposition in 31 of the 32 states,

including Mexico City, and behind the PAN in the state of Jalisco, with half the votes counted. The PAN was placed second in 23 states, and the leftist opposition Party of Democratic Revolution in nine. On these figures, the PRI would have 94 of the 128 Senate seats, the PAN 25, and the PRD 9.

In Chiapas, the only state which held an election for governor, the PRI was set for victory, according

to the local electoral authority.

Financial markets continued to react positively to the PRI's victory, which unlike the 1988 presidential elections, has not been marred by reports of large-scale irregularities. By mid-morning yesterday the principal stock market was up by 1.45 per cent, after yesterday's gain of 1.9 per cent.

Mr Cuauhtémoc Cárdenas, presidential candidate of the PRD, has

denounced the ruling party victory as illegitimate, but has yet to corroborate his claims of deliberate and widespread fraud.

Mr Cárdenas has called for a protest meeting in Mexico City's central square for this Saturday. On Monday he was joined by an estimated 15,000-20,000 supporters at a meeting denouncing the election, far fewer than his party had hoped for.

Cuban exodus to US increases

By James Harding in Miami

Record numbers of Cuban refugees continue to make their way to the US despite the ban on entry announced by the Clinton administration last Thursday.

As the Navy assigned resources to support the overstretched Coast Guard to deal with what Mr William Perry, the defence secretary, has called a "tidal wave of people", the US State Department said it did not expect the new curbs to have an impact on numbers for "some several days".

The Florida Coast Guard picked up 2,548 people on Monday, a marked rise from a week earlier when, under the former immigration policy, 283 Cuban refugees were taken to Key West for registration with the Immigration and Naturalisation Service.

Although many of the Cubans now being picked up may have left unaware of the new policy, which refuses them entry to the US and ships them back to Cuba for detention at the US Naval Base at Guantanamo Bay, the Coast Guard has reported that many others are aware that they will be sent to detention camps.

State Department officials pointed to the introduction of an interdiction policy on Haitian refugees which took a week to 10 days to cause a fall in the numbers fleeing Haiti.

Economy set to pick up tempo

But protests are a worry, write Stephen Fidler and Damian Fraser

Mexico may be emerging from the economic doldrums in which it has been languishing for two years. If opposition protests against the conduct of Sunday's election fizzle out or at least do not degenerate into violence, many private economists are likely to increase the forecasts for growth which they scaled down amid the political uncertainty of the first half of the year.

"If we can avoid a post-electoral conflict, things will really look up, especially on the investment side," said Mr Jonathan Heath, head of Macro Asesoría Económica, a Mexico City economic consultancy.

Already this year, growth has been unexpectedly high. In the second quarter, growth was 3.8 per cent compared with the same period of last year, leading to a first-half economic expansion of 2.2 per cent. Unusually for a Mexican government which has previously kept a tight rein on the budget,

the motor for growth has been government spending, up 27 per cent in the first half.

According to Mr Rogelio Ramírez de la O, who runs the Ecomex economic analysis company, the government's new agricultural policy - which aims to replace guaranteed prices with direct income support to small farmers - injected \$3.5bn into the economy between February and June, alone equivalent to more than 1 per cent of GDP.

While for seasonal reasons, the public sector budget remained in surplus in the first half of the year, many expect a deficit by the year-end rather than the balance forecast by the government. Some analysts think this means that the ruling party's successful presidential candidate, Mr Ernesto Zedillo - who has promised a 25 per cent increase in public investment next year - may have to begin office in December by checking the momentum of government spending.

Foreign investment has held up remarkably well in the face of uncertainty, and many economists are expecting it to pick up significantly with a peaceful handover of power in prospect. Foreign direct investment, excluding foreign share purchases, reached \$3.5bn in the first half of the year, compared with \$4.9bn for the whole of last year. "Direct foreign investment could easily reach \$7bn in 1994," says Salomon Brothers in New York.

But growth of the country's trade and current account deficits remains a troubling feature to many economists - and underlines to some the overvaluation of the Mexican peso. Most economists appear to believe that a big devaluation is out of the question. President Carlos Salinas is unlikely to want to repeat the experience of his three predecessors, forced into panic devaluations in their last year of office.

With reserves perhaps around \$17bn - and assuming

an amenable environment in international markets - the question becomes not whether Mr Salinas can hold the exchange rate but whether it is sensible for him to do so. If a depreciation is considered desirable, the government is expected to push for it gradually, by increasing the daily slide of the peso against the dollar from the current 40 cents a day (or about 5 per cent a year) as part of the so-called *paseo* in early September.

Mr Zedillo and his advisers are sure to have an important influence over content of the new *paseo*, an annual agreement between business, labour and the government, especially if there is a decision to modify exchange rate policy. A former budget minister and central bank official, Mr Zedillo strongly supports the economic policies of the current administration, and there is expected to be co-operation between the outgoing and incoming administrations - especially in select-



Mexico's current finance minister Pedro Aspe: in the running for post in new cabinet

ing public spending priorities.

The continuity in economic policy is likely to be underlined when Mr Zedillo chooses his economic cabinet. Mr Jaime Serra Puche, the trade minister and a friend of Mr Zedillo from when they were both students at Yale University, Mr Guillermo Ortiz, the deputy finance minister, and Mr Pedro Aspe, current finance minister, are in rough order of likelihood the three candidates most frequently mentioned as

the next finance minister.

With inflation under control, Mr Zedillo and his economic team are likely to focus on improving efficiency of the economy over the next six years. Advisers say the new government will seek to remove unnecessary business regulations, improve functioning of the labour markets and commercial legal system, overhaul the health and social security system and continue to modernise the giant state

monopolies in oil, and electricity, opening them up to more competition.

But important as such reforms are, they are not expected to be the most crucial aspects of a Zedillo administration. "For the future I'm less worried about Hacienda [the finance ministry] and more worried about Gobernación [the interior ministry]. Politics will be to this administration what the economy was to the last," says Mr Heath.

Cardoso gains in Brazil poll race

By Angus Foster in Brasília

Brazil's former finance minister, Mr Fernando Henrique Cardoso, has pulled further ahead in the presidential election race, according to an opinion poll published yesterday.

The poll, one of the largest yet carried out and published by the Folha de São Paulo newspaper, suggested Mr Cardoso was far enough ahead of his rivals to win outright in the first round of voting in October without a second round run-off in November.

The poll, which backs others published in recent days, gives Mr Cardoso the support of 43 per cent of the electorate. This compares with only 23 per cent for his nearest rival, Mr Luís Inácio Lula da Silva of the left-wing Workers' Party (PT).

Mr Cardoso's rise in popularity is almost entirely due to optimism over the Real, the country's new currency, which was introduced on July 1 and has led to sharply lower inflation. Mr Cardoso negotiated the currency and other measures through Congress, before resigning as finance minister

to run for president.

Since the Real's launch, his support has more than doubled from 21 per cent. Support for Mr da Silva, universally known as Lula, has fallen during the same period from 38 per cent.

Mr da Silva's advisers hope his share of the vote has now stabilised and they can renew their attack on Mr Cardoso. But there is concern in the PT that the election will be over in the first round. Under Brazil's rules, the first round winner becomes president if he polls more votes than his combined competitors.

According to the latest poll, Mr Cardoso would win in the first round because Mr da Silva and the other challengers have a combined vote of only 38 per cent. This is the first time Mr Cardoso's lead over his combined competition has exceeded the poll's margin of error of 3 per cent.

Mr Cardoso's rise has led to heady sessions on São Paulo's stock market. The Bovespa index made its seventh successive advance on Monday and has increased nearly 16 per cent in the last week. See World Stock Markets Page

New Argentine constitution today

By Johnathan in Buenos Aires

Argentina's President Carlos Menem and some 5,000 officials will today swear obedience to the country's new constitution. The ceremony promulgating it will mark the informal opening of campaigning for next May's presidential elections.

The 1853 constitution was amended mainly to allow Mr Menem to stand for re-election when his term ends next year. The previous constitution banned successive presidential terms. Lifting this ban became Mr Menem's overriding political aim of the past two years.

As well as allowing the president's re-election to a second, four-year term, the new constitution introduces a semi-parliamentary form of government, broadens the powers of Congress and gives the judiciary greater independence.

The constitution is Mr Menem's greatest personal achievement since his election in July 1989. Last December, he overcame the opposition of the Radical Party, led by former president Raúl Alfonsín, by promising a number of concessions in return for allowing his re-election.

The constitution incorporates referenda and entrenches a broad range of individual rights and declarations of principles. These include recognition of Indian lands and a restatement of Argentina's claim to the Falkland Islands. Argentina has protested to Britain over the UK decision to extend a fishing

exclusion zone around the Falklands, a government spokesman said yesterday. Reuter reports from Buenos Aires. Britain confirmed it was extending the zone to an area north of the islands known as the Gap.

Mr Guido di Tella, Argentine foreign minister, handed the protest to British ambassador, Mr Peter Hall, on Monday. Mr di Tella later criticised remarks by British Home Secretary Michael Howard claiming there was "nothing to negotiate" over the islands.

London denies its decision to expand the fishing exclusion zone is related to Argentina's renewed claims over the Falklands. But Mr di Tella called the extension a 10-for-10 move.

NEWS: WORLD TRADE

US stalls on duty refund to Canada

By Nancy Dunne in Washington

The US Commerce Department has ordered an end to collection of duty on imports of Canadian softwood lumber, but it has yet to agree to return an estimated \$450m-\$500m in duties which a bilateral dispute settlement panel said had been wrongfully collected.

A US-Canadian appeals panel last month upheld an earlier finding that Canada's timber pricing and log export policies were not being subsidised. This reversed a finding from the US Commerce Department, which had led to the collection of countervailing duties.

Mr Ron Brown, the US commerce secretary, last week said the Commerce Department had "just the other day" ceased collecting duties and was "in the process of evaluating what our future course will be". A lawyer for the US timber industry said the bilateral panels which reviewed the US subsidy ruling had no legal authority to require repayment of duties.

Mr Roy MacLaren, Canada's trade minister, has demanded a refund of the duties promptly and with interest.

A number of US senators -

including the majority leader, Mr George Mitchell, and Mr Max Baucus, chairman of the trade sub-committee - want the duties withheld until Canada agrees to change its timber pricing system. In a letter to Mr Brown, the senators said the issue of subsidised lumber had mistakenly become part of the Canada Free Trade Agreement. "Canada exploited this oversight, and the panel process has repeatedly misinterpreted US law," they said.

As the US dissenters in the subcommittee noted, the three Canadian members that directed the Department of Commerce to find that these subsidies were not actionable under US law exceeded their jurisdiction and usurped Congress' right to make US law.

However, they say, a long-term solution may now be possible because the Canadian provinces have essentially admitted that "enormous subsidies exist".

Withholding the duties could bring the parties to the negotiating table "to settle their differences".

The Canadian embassy said US officials might need authorisation from Congress before paying money back.

Turkmen gas accord with Iran

The presidents of Iran and Turkmenistan were yesterday due to sign an agreement to allow the building of a \$7bn pipeline to carry Turkmen gas via Iran and Turkey to Europe, said Iran's oil minister Gholamreza Aghazadeh, Reuter reports from Tehran.

President Akbar Hashemi Rafsanjani of Iran and Saparmurat Niyazov of Turkmenistan met yesterday to put the final touches on the deal. They were today due to "break the ground at a site along the pipeline route south of Tehran," said Mr Aghazadeh, in a symbolic start to the project.

Mr Aghazadeh said the pipeline would take six to eight years to build, with the 1,450 km section in Iran costing \$3.5bn, half of which would be financed by Iran. The Iranian section would be transferred to Iranian ownership after 25 years, he said.

The pipeline, which will have an initial annual capacity of 15bn cubic metres, to be expanded to 28bn cubic metres in a second phase, is crucial for Turkmenistan whose former gas export routes through Russia were disrupted by the collapse of the Soviet Union. It will be by far Iran's biggest joint project with Muslim ex-Soviet republics. Turkmen, Iranian, Turkish, Russian and Kazakh officials will meet in Turkey in January to agree transit fees for Iran.

Taiwan pressed on beer monopoly

The regulatory bureau must satisfy Gatt by dismantling its role, writes Laura Tyson

Political reform has ended the one-party system in Taiwan, but the island remains a one-beer state, thanks to Taiwan Beer, which contributes much of the \$28m (21.5bn) a year that goes to the government as a monopoly producer of alcohol and tobacco.

However, the Taiwan Tobacco and Wine Monopoly Bureau is now under pressure to satisfy the General Agreement on Tariffs and Trade by ending its regulatory role and dismantling its monopoly.

'Before 1987, Taiwanese never saw western products. Now they're more international in outlook - and they're wealthy'

breweries, wineries and distilleries and continued the Japanese administration's monopoly.

Imports are allowed, and on September 1, some 137 countries will be permitted to sell alcohol in Taiwan, compared with 122 at present. However, with Taiwan Beer made from rice, and thus quite different in flavour to western brews, traditional Asian alcoholic beverages made from sorghum and rice, as well as Japanese alcohol, remain banned. Japanese beer is sold in Taiwan, but only where it has been produced outside Japan.

Under this regime, the market penetration of imported beer is little more than 5 per cent, with Taiwan Beer accounting for around 94.5 per cent of sales in 1993, on an annual production of 455m litres. However, Taiwan Beer's market share has fallen, from 96 per cent a year earlier, while beer imports rose by 62 per cent in the year to June 30 1994.

In fiscal 1994, the Monopoly Bureau's alcohol and cigarette sales raked in NT\$91.5bn (23.2bn), while net profits have yet to be released, they are expected to amount to some NT\$750m. The bureau's substantial earnings are divided between central and provincial government, with the former receiving 65 per cent and the latter 35 per cent.

Taiwan Beer produces four types of beer, in three brew-



eries: bottled lager, keg beer, canned beer and an unsuccessful label Baodao ("treasured island"). A light beer was launched several years ago but discontinued due to poor sales.

The company has also revived plans to produce a low-calorie beer to compete with the influx of foreign rivals. Taiwan Beer contains 4.5 per cent alcohol and 2 per cent sugar. The new brew is to have 2.25 per cent alcohol and 1.5 per cent sugar. But the promotion and advertising of alcohol is currently highly restricted.

Advertising for foreign brands of beer is restricted to 120 magazine insertions per year per label. Importers of spirits are permitted to advertise in magazines for one year after the brand is first brought into Taiwan. Thereafter they

may not advertise. Television, radio, billboard or any other type of advertising or promotion is banned. The monopoly bureau does not advertise Taiwan Beer or any other alcohol which it produces.

Importers are lobbying to have these rules eased once Taiwan joins Gatt. Foreign beer makers are also hoping they will eventually be permitted to establish bottling facilities in Taiwan, which would reduce production and freight costs.

Other Taiwanese alcohol, such as the fiery sorghum liquor, Kao Liang, is likely to be less affected by implementation of Gatt, than beer, but there are import tax implications.

Taiwan is already the biggest market in the world in sales of XO grade cognac in terms of

absolute volume. Brandy imports soared 70 per cent in the year ended June 30 to 406,828 cases of 12, while whisky imports jumped 65 per cent to 542,039 cases.

"All western products are now extremely popular in Taiwan," explains Mr King Lai, managing director of Saatchi & Saatchi Advertising's Taiwan office. "Before martial law was lifted in 1987, people never saw these products because the market was closed. Now many Taiwanese are travelling overseas; they've become more international in outlook and they're wealthy." But US alcohol is subject to far more lenient tax treatment than European alcoholic beverages, with the tax on cognac and armagnac running at NT\$1,000 per litre and on Scotch at NT\$440 per litre, compared with NT\$198 per litre on US and Canadian whiskeys. These discrepancies will need to be eliminated.

The government has yet to determine how a post-Gatt tax system will work, or when it will be implemented. New rules are expected to go into effect on January 1 next year. The Europeans are lobbying for a tax based on alcohol content and the US is pushing for an ad valorem system.

But the Taiwanese may settle on a combination of both, while devising a system which retains a degree of protection for local products.

Arab-Israeli agreements prise open way for greater trade ties

After decades of Arab economic isolation, Israel's gradual normalisation of relations is being cemented by trade agreements which are paving the way to a commercially interdependent Middle East.

Mr Shimon Peres, Israeli foreign minister, has predicted the development of a regional common market, while Crown Prince Hassan of Jordan has advocated "a Middle East marked by the free movement of people, capital and goods across national frontiers".

Such a vision is unlikely to materialise for many years, with Israel opposed to the free movement of labour and bound by possibly incompatible trade accords with the US and European Union. Arab states

also fear Israeli economic domination. However, the newly emerging trade patterns between Israel, the Palestinians and Jordan provide what Mr Ehud Kaufman, a

senior Israeli economic negotiator, describes as "the first building blocks" for wider Arab-Israeli co-operation.

Israel's custom union with Palestinians and last week's unilateral trade concession

allowing Jordan to export \$30m of goods a year into the Israeli-occupied West Bank will provide immediate economic benefits to Israel's Arab neighbours.

Mr Ezra Sadan, an Israeli economist, predicts that Palestinian exports to Israel - now worth \$150-200m annually - will return to the annual growth rates seen in the 1970s of about 16 per cent.

For Israel, the deals offer political gains, in the form of the greater security brought by increased Arab-Israeli trade links and as possible encouragement for other Arab states, such as Syria and Lebanon, into peace treaties.

Israel also hopes trade concessions will encourage the EU and the Far East to open up to Israeli exports in the interest of

consolidating Middle East peace.

Under the Palestinian-Israeli agreement, Israel and the self-rule areas of Gaza and Jericho are forming a free-trade customs union, protected by a common tariff barrier. The customs union will be extended to the rest of the West Bank after Palestinian elections due mid-December, but Palestinian agricultural produce has already begun flowing freely into Israel.

Israel says rising Palestinian agricultural exports to Israel - now worth \$150-200m annually - has provoked a backlash from Israeli farmers and forced the government to allocate \$125m (\$33m) in compensation and export incentives.

Israel has also granted the Palestinians exemptions under the customs union to

import limited quantities of basic food items and high priority inputs for construction and development at their own customs rates. In addition, the Palestinians will have VAT of 15 per cent compared with Israel's 17 per cent, import some consumer goods, such as cars at their own rates and sell petrol at a pump price 15 per cent lower than Israel's.

The short-term concessional agreement with Jordan allows Jordanian exports without a reciprocal opening of Jordan to Israeli exports. The move reflects Jordan's concern about the effect on its protected import substitution industries of a two-way opening of trade.

The measure will have little impact on Israel's economy and is an important vic-

tory for Israel in its continuing battle to erode the Arab economic boycott. However the move will only last until Israel hands over the West Bank to Palestinian self-government. Jordan would then have to negotiate a permanent trade accord with both partners of the customs union.

Traditional Jordanian-PLO political rivalry remains formidable and Palestinians may also object to Jordanian competition on economic grounds, with the few goods that Israel would wish to buy from Jordan likely to compete directly against Palestinian goods. Arab states are also reluctant to integrate their economies with Israel - fifteen years after the Egyptian-Israeli peace treaty non-oil trade with Egypt is only worth about \$10m.

هكذا ان الاصل

forecast

FT

FINANCIAL TIMES
Collection

GIFTS THAT MEAN BUSINESS

Choose FT diaries for personal or business gift use and when your order exceeds 24 items, generous discounts are available.

AN INDISPENSABLE BUSINESS DIARY

The FT range of desk and pocket diaries contain meticulously researched information, and are presented in a choice of three superb finishes, reflecting the standards of integrity, accuracy and consistent high quality for which the FT is respected the world over. In use they discreetly acknowledge that the owner appreciates these values and when offered as business gifts, they speak volumes about you and your company.

FT DESK DIARY

The FT Desk Diary is an invaluable source of reference and aid to good management. It makes day to day planning simpler and more efficient and contains over 100 pages of business and travel information. Whether you need important statistical information, a business vocabulary in four languages or details of which airline flies to which city, the FT desk diary has the answers.

BUSINESS DIRECTORY. Contains a stock market and financial glossary and lists the top 100 international banks and world stockmarkets.

BUSINESS TRAVEL. Contains 52 individual country surveys encompassing no less than 135 international cities. There are city centre maps covering 16 major centres and a 48 page full colour World Atlas.

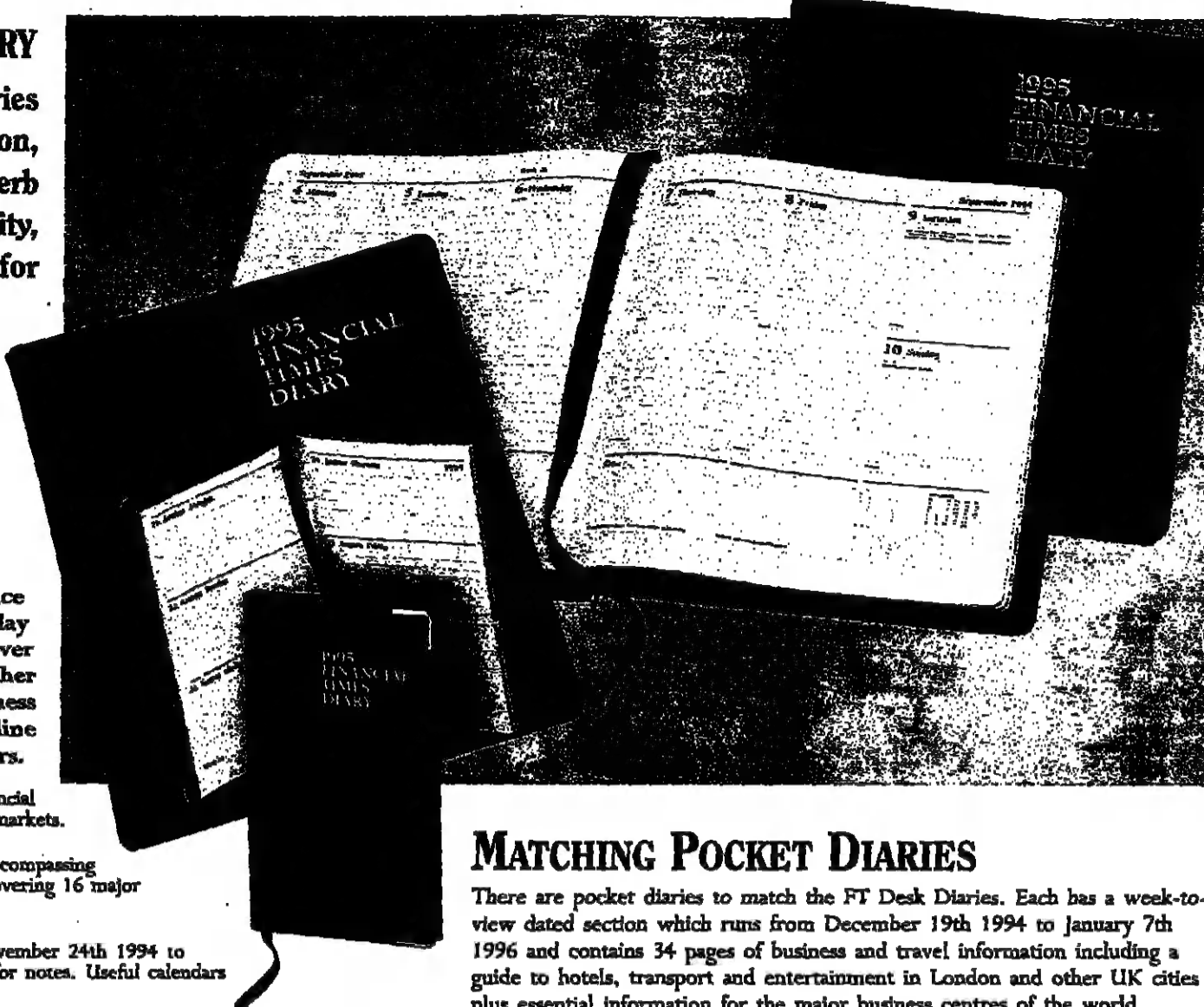
DIARY SECTION. A week-to-view format which runs from November 24th 1994 to January 28th 1996 with plenty of room at the foot of each page for notes. Useful calendars and planners and international holidays are included.

STATISTICS AND ANALYSIS. Includes graphs showing the FT Actuaries British Government All-Stocks Index, FTSE 100 index, Dow Jones Industrial Average, The Standards and Poors 500 Composite Index and the Nikkei Average Index.

The FT Desk Diary is available in three finishes, black leathercloth, burgundy bonded leather and black leather. Each has a detachable Address/Telephone Directory with an impressive, hardwearing laminated cover and contains an international dialling code listing.

FT Desk Diary
Black Leathercloth DC
Burgundy Bonded Leather DB
Black Leather DL

Size: 267mm x 216mm x 33mm.



MATCHING POCKET DIARIES

There are pocket diaries to match the FT Desk Diaries. Each has a week-to-view dated section which runs from December 19th 1994 to January 7th 1996 and contains 34 pages of business and travel information including a guide to hotels, transport and entertainment in London and other UK cities plus essential information for the major business centres of the world. A detachable personal telephone directory tucks inside the back cover.

FT Pocket Diary
Black Leathercloth PC
Burgundy Bonded Leather PB
Black Leather PL

Size: 159mm x 84mm x 14mm

GOLD BLOCKED INITIALS OR FULL NAME

Every diary in the FT range can be personalised with initials or full name.

THE FT RANGE ALSO INCLUDES THE FOLLOWING:

(NOT ILLUSTRATED)

FT EUROPEAN DESK DIARY

The definitive European diary shows how the legislative system works and gives a most comprehensive country guide for each EU country. Key sections are in five languages and the dated section is a week-to-view format with each week day divided into one hour segments. World atlas, city centre maps and a detachable address/telephone directory are included. The diary runs from November 24th 1994 to January 24th 1996.

FT European Desk Diary
Size: 230mm x 215mm x 30mm
Black Leathercloth EDC
Black Leather EDL
Blue Leather EDBL

FT NORTH AMERICAN DESK AND POCKET DIARIES

This edition of the FT Desk Diary contains over 100 pages of information covering 62 American and Canadian cities. A full colour world atlas and 25 city centre maps are included. The Pocket diary profiles 19 major international cities. Both diaries have a detachable personal telephone directory.

FT North American Desk Diary
Runs from November 28th 1994 to January 28th 1996.
Size: 267mm x 216mm x 30mm
Black Bonded Leather USDL

FT North American Pocket Diary
Runs from December 26th 1994 to December 31st 1995.
Size: 159mm x 86mm x 10mm
Black Bonded Leather USDP

FT SLIMLINE POCKET DIARY

A slim diary with FT pink pages and a black bonded leather cover with a two-week-to-view format which runs from December 26th 1994 to January 7th 1996. Additional pages contain calendars, year planners and profiles of 16 UK cities. International dialling codes and world time zones are included.

FT Slimline Pocket Diary
Size: 170mm x 84mm x 5mm
Black Bonded Leather SP

FT CHAIRMAN'S SET

So exclusive only 1,000 will be created for 1995.

The ultimate desk and pocket diary set bound in rich brown leather with fine gold tooling and issued in a limited edition. The diaries are the same size as the FT Desk and Pocket diaries and contain the same meticulously researched information.

Brown Leather CS



FT PINK PAGE DESK DIARY

This diary has a full page for each weekday and runs from December 30th 1994 to December 31st 1995. There is ample space for notes and the information pages provide a vast quantity of data covering the world's major business centres.

FT Pink Page Desk Diary
Black Leathercloth DPC
Black Bonded Leather DP

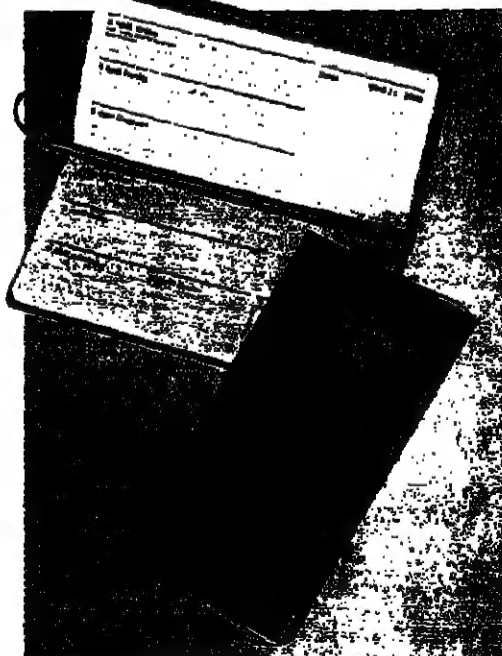
Size: 190mm x 230mm x 28mm

FT PINK PAGE POCKET DIARY

With its distinctive pink pages and black bonded leather cover this diary is unmistakably FT and is our most popular pocket diary. It has a landscape, week-to-view diary section which runs from December 19th 1994 to January 7th 1996 and 34 pages of valuable business and travel information. A detachable personal telephone directory is included.

FT Pink Page Pocket Diary
Black Bonded Leather PP

Size: 172mm x 87mm x 16mm



FREE PEN

WITH EVERY ORDER.

AN ELEGANT 1950'S
STYLE BALL POINT PEN

ORDER FORM

Please tick where appropriate.

- ☐ I wish to place a firm order as detailed below.
Note: These prices are for orders of less than 25 items.
☐ I am interested in FT Diaries as business gifts and my order is likely to exceed 25 items. Please send me details showing the discounts I can expect.
☐ Please send me the FT Collection Catalogue.

BY MAIL:

Please return order with payment to:
FT Collection
Customer Services Department,
PO Box 6, Camborne,
Cornwall TR14 9EQ, England.

REF. NO 301151

PRODUCT	CODE	UK (incl. VAT + P&P)	EU (incl. VAT + P&P)	REST OF WORLD (incl. P&P)	QTY	Total £
1995 FT DIARIES						
Desk Diary, Black Leathercloth	DC	£28.82	£33.82	£33.09		
Desk Diary, Burgundy Bonded Leather	DB	£49.89	£55.92	£52.31		
Desk Diary, Black Leather	DL	£78.85	£85.01	£76.96		
Pocket Diary, Black Leathercloth	PC	£12.90	£13.30	£11.60		
Pocket Diary, Burgundy Bonded Leather	PB	£14.30	£14.63	£12.72		
Pocket Diary, Black Leather	PL	£15.49	£15.82	£13.73		
Pink Pocket Diary	PP	£14.96	£15.64	£13.74		
Pink Desk Diary	DP	£33.80	£38.18	£35.66		
Slimline Pocket Diary	SP	£13.96	£13.36	£11.65		
European Desk Diary, Black Leathercloth	EDC	£26.73	£30.67	£29.33		
European Desk Diary, Black Leather	EDL	£47.27	£51.29	£46.81		
European Desk Diary, Blue Leather	EDBL	£47.27	£51.29	£46.81		
North American Desk Diary	USDL	£41.10	£47.09	£44.83		
North American Pocket Diary	USDP	£24.76	£25.48	£22.18		
Chairman's Set	CS	£149.27	£158.77	£141.63		
Personalisation						
Initials (up to 4 characters)*	I	£2.59	£2.59	£2.20		
Full name (up to 20 characters)*	N	£4.64	£4.64	£3.95		
TOTAL £						

*Please supply your personalisation details separately.

Prices shown are per diary. UK and EU prices include P&P and VAT. If you are ordering from an EU country other than the UK and are VAT registered please state your VAT number in the space provided in this order form and deduct VAT at the rate prevailing in your country. Rest of the world prices exclude VAT but include P&P.

HOW TO PAY

By Credit card, by cheque drawn on a UK Bank in pounds sterling and made payable to FT Business Information, by Eurocheque (up to a value of £300), traveller's cheque, international money order or bank draft.

CREDIT CARD ORDER LINE

TELEPHONE 0209 612820 FAX 0209 612830

Tick Method of payment

☐ Credit Card ☐ Cheque ☐ Money Order ☐ Banker's Draft

If paying by credit card please complete

☐ Access/
Mastercard ☐ Visa ☐ Amex ☐ Diners

Card No. _____

Expiry date _____

Cardholder's name _____

Signature
(if billing address differs please supply details)

Name _____

Position _____

Company _____

Address _____

Post Code _____ Country _____

Tel No. _____

Fax No. _____

VAT No. _____

The information you provide will be held by us and may be used to keep you informed of other FTBI products and by selected quality companies for mailing list purposes.

REGISTERED OFFICE: NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL. REGISTERED IN ENGLAND NUMBER 980896.

THE WORLD'S MOST VALUED BUSINESS GIFTS

There is no better way of promoting your company than to send FT Diaries. Generous discounts are available and each diary in the range can be gold or blind blocked with your company name or logo. You can include up to 16 sides of your own corporate information in the desk diaries and up to 8 sides in the pocket diary.

Discounts start when your order for desk and pocket diaries is for 25 items or more.

CONTACT KATE THOMPSON FOR FURTHER INFORMATION OR A QUOTATION TODAY

TELEPHONE 0483 576144 FAX 0483 302457

NEWS: UK

Shine goes off dealers' diamond payday

By Andrew Taylor

City firms accustomed to paying high-flying dealers in diamonds or the occasional case of Chateau Lafite to avoid National Insurance contributions will have to search for more imaginative loopholes in the law.

From midnight last night gem stones and alcoholic beverages on which UK duties have not been paid, or which have been held in bond, will be treated as payments of earnings, liable for National Insurance contributions, Mr Peter Lilley, social security secretary, announced yesterday.

This could include favourites such as Chateau Lafite 1990 retailing at about £700 a case or, perhaps, Chateau Pichon la Lande, which sells for £400 a case, according to one wine broker who has made wine available for city bonuses.

The move, expected to save the exchequer about £50m a year, is the latest attempt to close loopholes which have enabled mostly large City firms to avoid paying the 10.2 per cent employers' National Insurance contributions on bonus payments running into hundreds of millions of pounds a year.

It follows action by Mr Kenneth Clarke, the chancellor, in last November's budget to prevent gold bars and other tradeable commodities being used to avoid contributions, saving an estimated £70m a year. The government has previously acted to prevent gifts and shares in other companies being paid to avoid tax.

Mr Lilley said yesterday: "Companies and their accountant advisers who devise ways of paying earnings which avoid their liability for National Insurance contributions will find it increasingly unattractive to produce and operate such schemes."

These regulations are clear evidence of the government's intention to act speedily to close National Insurance loopholes. Officials are thought to have uncovered about 50 schemes involving diamonds or fine wines. These escaped budget measures because they were not traded on a recognised exchange.

The Royal Bank of Canada has assisted customers making diamond-backed payment by enabling gems to be bought and sold without leaving Switzerland avoiding the payment of value added tax. It said yesterday: "The government's move was not

unexpected. The operation, which was only a very small part of our business will no longer apply."

Accountants Coopers & Lybrand, which advises clients on how to limit tax bills, said: "These schemes were attractive mainly to City firms paying large bonuses to individual staff, rather than the run-of-mill bonus schemes operated by most companies."

"Firms will be looking for fresh ways to reduce their tax burden but the Department of Social Security has made it clear it will target any new arrangements. Any scheme, therefore, is likely to be short-lived."

Britain in brief



BT makes smart card investment

British Telecommunications announced yesterday a multimillion-pound investment in new phonecards and phonecard payphones based on "smart card" integrated microchip technology.

BT claims the cards will improve the reliability of payphones, and could ultimately lead to multi-purpose cards designed for a wide range of functions, such as paying for goods in shops.

BT plans to introduce the new payphones gradually from next year.

Three companies, including GPT, the UK-based joint venture between GEC and Siemens, will provide payphones able to accept smart phonecards. Two companies, Gemplus and GPT, will produce the phonecards.

The smart phonecard will be a prepaid card similar to existing phonecards and will be used in a similar way. The value of the card will be debited from the integral chip in the card.

Existing BT phonecards have only limited space for creative designs and advertising. The new cards will allow more space for these purposes, as with Mercury's existing cards.

BT introduced the Phonecard in 1981, and now has 39,000 cardphones.

management and clerical staff at national, regional and group headquarters.

Of British Coal's 14,000 industrial employees and staff, about 10,000 are miners, with the rest either managers or white-collar workers.

Most of those who are not working in pits are unlikely to be needed by British Coal's successors.

The government has asked for bids for the five core mining packages to put in their tenders by September 14 and is expected to decide on a preferred candidate for each shortly after.

Fault led to jumbo near miss

A jumbo jet with more than 200 passengers and crew on board narrowly missed buildings at Gatwick Airport because a navigation system was faulty and the aircraft's crew made mistakes, an official safety report said yesterday.

The crew of the Continental Airways Boeing 747 was working on incorrect information when two attempts were made to land the aircraft at Gatwick on February 7 last year.

Both were aborted only a short way from the runway. The aircraft was landed at the third attempt under manual control, said the report said the report by Britain's Air Accidents Investigation Branch.

The problems happened because the aircraft's automatic flight control system failed to lock on correctly to Gatwick's landing guidance instruments, the report said.

More private health care seen

Mrs Virginia Bottomley, the health secretary, yesterday forecast an increase in private care in the National Health Service, but played down the prospect of greater independence for trusts.

Her remarks prompted an angry response from Labour, which said that the government was accelerating its drive to privatise the NHS.

Mrs Bottomley's comments followed a suggestion by Mr Peter Griffiths, the former deputy chief executive of the NHS, that health trusts should be given greater independence.

Mr Griffiths, who is now director of the King's Fund College, an independent medical training organisation, told BBC Radio that trusts could become "non-profit-making organisations with the right kind of social ethos".

Mrs Bottomley said: "If the private sector can give a better deal for patients, I welcome it. Where the private or public sector mean we can go further faster, provide an additional service, that's something we should certainly embrace."

Jobs threat in blood shake-up

The number of blood transfusion centres in England will be cut from 15 to 10 under reorganisation plans announced yesterday.

Officials of the National Blood Authority said the cuts would lead to a small number of job losses - but unions said more than 1,000 of the service's 5,200 staff were at risk.

A strategic review of blood services has produced 35 proposals aimed at increasing efficiency and improving the supply of blood products to the National Health Service. These include managing the service around three administrative zones based in London, Bristol and Leeds, and organising stockholding so that hospitals receive emergency deliveries within two hours.

Clash over post sell-off

Britain's National Federation of Sub-Postmasters yesterday denied that government plans to sell 51 per cent of the Royal Mail and Parafac to the private sector would lead inevitably to the closure of many post offices.

In remarks coinciding with the release of a Labour survey of 500 postmasters and postmistresses, Mr Colin Baker, the federation's general secretary, said there was "no evidence whatsoever" that the sale would result in widespread closures.

In comments widely interpreted as an attack on Labour, Mr Baker said the federation was concerned about "blatant scaremongering stories of massive sub-office closures" and felt it vital such rumours should be scotched.

But he acknowledged that the organisation, which represents Britain's 19,000 sub-postmasters and postmistresses, had concerns about separating the various parts of the post office.

He said there were still "many questions" to be answered arising from this year's government green paper. These related particularly to automation and the future size of the post office network.

Coal set for job losses

British Coal yesterday began negotiations for a final run-down of staff before privatisation. The move is expected to lead to more than 2,000 job losses by the end of the year.

In talks with three unions, the corporation was unable to state exactly how many jobs would go but said the cuts would broadly be limited to

Cable industry wins victory on phone numbers

By Raymond Snoddy

The cable television industry has won a significant regulatory victory which should help cable to increase the number of telecommunications subscribers in competition with British Telecom.

The Office of Telecommunications has decided that BT subscribers who decide to move to cable operators for their telecommunications services should be able to take their old telephone number with them.

The cable companies, many of them large North American telephone groups have been installing nearly 25,000 new telephone lines every month in the UK so far this year. But the fact that subscribers had to change their number when they moved to a cable service has been seen as a considerable barrier particularly for business users.

An announcement is expected from Ofcom today.

The regulatory body is responding to a formal application from Videotron, one of the largest cable operators with franchises in London, Southampton and Winchester. Similar applications have been submitted by other cable groups.

As an interim measure, BT will be asked to provide call

forwarding until full number portability is possible but it is not clear who will pay for this.

An all-industry committee has been making considerable progress on setting technical standards for portability. This means that in a age of growing competition in telecommunications consumers would be able to keep their number wherever their telephone operator is.

BT said yesterday: "We are surprised at the piecemeal approach that Ofcom is taking."

The Cable Television Association yesterday welcomed the change which it believed would be particularly important in the business market.

"The business market is the most lucrative and the least likely to change numbers," the CTA said.

Cable companies claim they can offer discounts of more than 10 per cent on telecommunications services and by the beginning of July had installed more than 450,000 lines.

Ofcom yesterday published a study suggesting that a significant number of telephone company staff were unaware of their trading rules.

No evidence of anti-competitive pricing in breach of licence conditions was found and although some examples of inaccurate or misleading information were found there was nothing systematic.

Portillo rapped on disabled jobs

By Motoko Rich

A statement by Mr Michael Portillo, the employment secretary, that a scheme to help disabled employees was "hardly ever used" has been challenged by the UK's largest employer of disabled workers.

Mr Tony Withey, chief executive of Remploy, said the government's decision to scrap the priority supplier scheme, which allows companies employing disabled workers to bid again if they fail to secure a government contract at the first attempt, would hit 95 per cent - or £13m-worth - of the company's textile contracts with the Ministry of Defence.

Remploy employs 3,736 disabled workers - about 99 per cent of its shopfloor employees - in 95 factories across Britain, providing manufacturing services in furniture, packaging, textiles, healthcare, bookbinding and printing. About 40 per cent of its business comes from the public sector.

Mr Withey yesterday met Mr Philip Oppenheim, the employment minister, to discuss government support for Remploy's disabled employees. The company said it had sufficient work for its textile factories until the end of the financial year, and Mr Oppenheim ordered officials to work with Remploy to protect employment opportunities.

Although the textile division relies heavily on the scrapped scheme, the rest of the company has been able to obtain public contracts without using the scheme.

Mr Portillo has said an £80m subsidy would continue to help



Remploy's Tony Withey said a subsidy would not offset lost bids for government contracts

disabled employees to compete even though the scheme had been scrapped.

But Mr Withey said the subsidy would not offset the loss of the opportunity to re-bid for tenders on government contracts. The subsidy, set each year, only covers the costs incurred by employing disabled workers. "The subsidy has never been used to make us more competitive," he said. "Our pricing has nothing to do with the subsidy."

The company, which reported turnover of £126.7m last year, up £2m on the year before, was able to boost sales in spite of a reduced government subsidy, loss of key public contracts, and competition from companies which employ cheap labour from North Africa and Eastern Europe.

"We now have a two-fold problem," said Mr Withey. "We are unable to compete with some companies because we have higher prices as a result

of higher labour costs and the privilege that we have had in bidding for government tenders has disappeared."

Mr Withey said he had known about the government's intention to axe the priority scheme for about a year. "We made it clear that a large amount of our textiles business comes from this scheme," he said. "But the way it was presented to us was that we had no choice because it was illegal under EU directives."

Potato growers to retain Board

By Alison Maitland

Rebel UK potato growers who wanted to expose the industry to market forces overnight have been overwhelmingly defeated in a poll of the country's 15,000 producers.

Growers voted by 81 per cent to 19 per cent to keep the Potato Marketing Board in place for the next three years while the industry discusses the shape of a successor body with the aim of taking it into the 21st century.

"This is a victory for common sense, but also a strong mandate for change through the FMB," said Mr John Heading, the board's chairman, announcing the results of the poll yesterday.

"As a potato grower myself, I am well aware of the need for a national organisation to look after our collective interest in highly competitive, unregulated markets."

The board's future had been in question since 420 growers called the poll last month, saying the 60-year-old board had outlived its usefulness and should be abolished immediately.

Mr Graham Solari, chairman of the rebel Potato Producer Poll Campaign, accepted defeat gracefully, saying he would press his supporters to back the board in its three-year transition to the open market.

The FMB have moved their position considerably during the course of the campaign in that their expectations of the costs of operating the scheme have been considerably reduced," he said.

The dispute over the board was triggered by last November's government decision to scrap its principal function - buying in potatoes to support prices in a glut - and to wind it up in 1997. Rebel growers, unhappy about the level of levies they pay to the board, demanded that it be scrapped now so that the industry could set up a "lean and efficient" substitute organisation for potato promotion and research.

Mr Heading said the board would now press ahead with more changes, planning the successor body, reducing the levy progressively to no more than 25p a hectare from 248p now, and trimming services and staff.

While you are rushing ahead of your competitors



► ► ► we take care of your banking requirements.

As you know, the prompt and reliable services of Hamburgische Landesbank are also available to you in London. We can offer you a wide range of competitive banking products with speedy responses to your requests.

In addition the know-how of a major German bank for your enterprises and business ideas is at your disposal. Come and talk to us if you are looking for a bank that works fast and hates red tape. Mr. McColl would welcome your call. Hamburgische Landesbank. Your individual consultant.

HAMBURGISCHE LANDESBANK

Moorgate Hall, 155 Moorgate, London EC2M 6XB • Tel.: 071 972 9292, Fax 071 972 9290

Investment rise fuels pick-up hopes

Gillian Tett on the increase seen in manufacturing investment

Manufacturing investment in the UK rose for the first time in two years in the last quarter, fueling hopes that the pick-up in the industrial sector might be finally feeding through to a growth in investment, official figures yesterday showed.

The rise occurred in spite of the fact that official data released earlier this week showed that overall investment in the UK economy fell in the second quarter of the year, compared to the first quarter.

The seasonally adjusted provisional estimate of manufacturers' capital expenditure in the three months to June was 4 per cent higher than in the three months to April. The Central Statistical Office yesterday said.

This rise marked the first rise in manufacturing investment since the second quarter of 1992, and some analysts yesterday suggested that the growth may indicate a turning point in the manufacturing sector. In the last five years manufacturing investment has

fallen by some 30 per cent, after collapsing steadily from the peaks it reached in 1980.

But with last quarter's pick-up in investment still lagging a long way behind the overall pick-up in the manufacturing sector, yesterday's figures suggested that the investment picture remained distinctly patchy.

Overall manufacturing investment in the second quarter of this was 2 per cent higher during the year compared to the same period last year, the CSO said. Measured on an annual basis, however, the level of capital expenditure in the year to June was three per cent lower than in the year to June 1993.

Broken down on a sectoral basis, the data showed distinct differences in the type of investment. Spending on plant and machinery, which accounts for the vast majority

of manufacturing investment, rose by 3.4 per cent in the second quarter, compared to the first quarter.

However, spending on plant and machinery was 1 per cent lower in the second quarter of the year, compared to the same period a year ago, and measured on an annual basis, spending fell by 5 per cent in the year to June, compared to the previous year.

Spending on vehicles, by contrast, rose by 8 per cent in the year to June, compared to the previous year, while spending on buildings rose by 4 per cent.

Measured on a sectoral basis, the figures showed that the solid and nuclear fuels and oil refinery sector fell back sharply over the year, with spending in the second quarter of this year 31 per cent lower than in the same period a year ago.

Spending in the chemicals and non-metallic minerals sector, also fell back over the year, in spite of a small rise in the last quarter. Spending in this sector was 5.5 per cent lower in the second quarter of the year, compared to the same period a year ago.

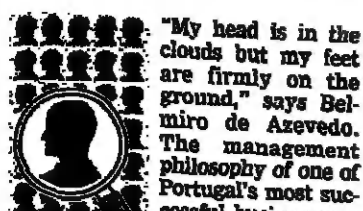
Spending in the machinery, electrical and transport sector, however, was 1.7 per cent higher in the second quarter of the year, compared to the same period a year ago.

Meanwhile separate data released by the CSO yesterday showed that manufacturers reduced their stocks by 28p in the last quarter, after a sharp rise in stocks in the first quarter of this year.

The level of work in progress among manufacturers rose to £15m, in the second quarter after rising by £18m in the first quarter of this year.

Retailers' stocks, however, rose in the second quarter of the year, after falling back the first quarter. Wholesale stocks rose for the second quarter in a row.

هناك اعلان



"My head is in the clouds but my feet are firmly on the ground," says Belmiro de Azevedo. The management philosophy of one of Portugal's most successful businessmen is rooted in the down-to-earth values of the poor village where he was born and the capacity to dream that helped him climb to the top.

By drawing on the spontaneity, aggressiveness and frugality that characterised his background, Azevedo has built the Sonae group into Portugal's biggest private-sector conglomerate, with 1993 sales of \$22.8bn (\$1.4bn). The company was an almost bankrupt chipboard producer with an annual turnover of only \$5m when he was taken on as a researcher in 1963.

Azevedo, 56, tempers Latin passion with a dedication to education and a determination to rise above local horizons and take a global view. Partly thanks to his efforts, Portuguese management style is no longer a pejorative term used to describe sleepy, family-run businesses unaware of international competitors until it is too late.

The son of a carpenter from a village near Oporto, Azevedo was given a job at Sonae soon after graduating as a chemical engineer.

The owner was president of the sports club where Azevedo made a name for himself as a handball player. The young graduate turned the business around and was rewarded with equity.

As he expanded the group, Azevedo succeeded to the chairmanship, becoming principal shareholder along the way. He is now thought to be the third richest man in Portugal, owning assets worth an estimated \$1.5bn. Sonae's industrial arm is still focused on wood-based products, a sector where the group dominates the Iberian market and has ambitions to become a European leader.

But a perceptive move into distribution in 1982 took it into an altogether bigger league. "Portugal was in the stone age in terms of retailing and an explosion was imminent," says Azevedo. Sonae's supermarket and hypermarket chains now lead the Portuguese market and account for 82 per cent of group turnover. Sonae's other core activity is commercial real estate.

Normally on the offensive, Azevedo is currently playing a defensive role in Portugal's biggest takeover battle. Led by Sonae, the core shareholders of Banco Português do Atlântico, the country's second largest bank, are fighting a bid by Banco Comercial Português, the fifth largest, to acquire a controlling stake of 40 per cent of BPA.

Family was the first test of Portuguese management tradition that

EUROMANAGER TO WATCH

Dreaming at the top

Belmiro de Azevedo rose from a poor village background to be chairman of the Sonae group, writes Peter Wise



Belmiro de Azevedo: "You can't take a purely scientific approach to innovation"

Azevedo flew. His own appointment and promotion was based on merit and he enforces the same policy. "A sense that people will rise just because they are family members is the worst possible climate for a corporation," he says. "Following the northern Portuguese custom would make it very difficult for Sonae to motivate the best managers."

However, Azevedo does follow his executives' progress with fatherly concern. Sonae has no human resources division for its 8,790 employees. But Azevedo devotes considerable time to personally guiding the careers of the group's top 100 managers. He is keen to ensure that each manager is in the position where his or her abilities are best put to use. As a result,

Sonae has a reputation as a management school equal to any of the specialised academic institutions that have recently emerged in Portugal.

Small as Sonae was when Azevedo joined, the company exported to more than 60 countries and he spent three months a year travelling abroad. The international outlook he gained is another quality that distinguishes Sonae from many Portuguese companies. "We approach strategic and organisational issues in global, regional and local terms and strive to be at the cutting edge of technology at a international level," Azevedo says.

Such is his drive to dominate trends affecting the group that there are often more Sonae manag-

ers at international business conferences on relevant issues than all the other delegates put together. One result was that supermarkets in Portugal were unexpectedly the first in Europe to have every check-out equipped with a scanner.

Education helped Azevedo rise above his background and today it is one of the assets most valued by Sonae. Azevedo himself spends two to three hours a day studying the latest management thinking and attends courses around the world. Dedication to self-improvement is a feature of the Sonae culture and managers are encouraged to spend time teaching at universities, as Azevedo did during his early career.

Azevedo supports academic learning with the common sense values of his upbringing. These tell him, for example, that much current management writing is "bunk, old-hat or repetitive".

Outside the office, he most enjoys conversing with the small farmers who live near his modest farmhouse. Frugality is a hallmark of Sonae and the successful leveraging of resources has played an important role in the group's expansion.

Emotion is also a vital element of Azevedo's management style. "You can't take a purely scientific approach to innovation. You must have dreams and visions as well," he says. "I think Latin managers have more flair for this. The margin of error is higher but they are more aggressive in pursuing new ideas."

Azevedo's own combativeness partly stems from a lifelong passion for sport. He says he is addicted to the 90-minute workout that begins his day. "We can be aggressive with each other in Sonae. If you are too polite the message sometimes doesn't come across as it should." The right degree of stress is important, too. "I don't know of anyone who has broken a world record while they were training," he says.

Azevedo is reluctant to acknowledge criticism that his own pugnacity has, in the past, led to a despotic approach to running Sonae. Today, he says, he is involved in less than 10 per cent of decision-making. Associates commend him for recognising his assertive traits and building mechanisms of control and delegation into Sonae that protect the group from any dictatorial inclinations.

Four months' absence following an operation last year showed Azevedo that Sonae could prosper without him. It has also taught him that he can afford to spend less time on close control of day-to-day affairs and devote more to strategic thinking. "I used to spend about three hours a day taking calls or writing to people," he says, "now I've cut it down to 30 minutes." More time for dreaming... with his feet on the ground.

BOOK REVIEW

Dissection of the professional firm

By Andrew Jack

Charles Handy, Tom Peters and other management gurus have a habit of pointing to the professional service firm as one of the most instructive models for the business of the future. But definitive literature on the species, and its management problems, remains sparse.

Accountants, lawyers, architects, consultants and other professions arranged as partnerships are significant employers, revenue generators and influence-formers around the world. Yet - partly because of their own secrecy - they are rarely analysed.

An exception is the work of David Maister, a US-based consultant and former academic who over the past decade has become one of the world's few commentators on the subject. His *Managing the Professional Service Firm*, just published in Europe, provides useful and readable insights - in spite of some drawbacks.

The book's style reflects Maister's frequent oral presentations in his work as a consultant to professional firms. Much is hooded into simplistic but memorable alliterative "rules of three".

Hence firms are about service, satisfaction and success; client benefits relate to expertise, experience and efficiency. In a phrase borrowed from medicine, the most important priorities are availability, affordability and ability - in that order.

Borrowing an image from social science research, Maister says most firms are either "farmers" specialising in particular areas, or "hunter-gatherers" in a constant search for new sources of meat (types of work), whatever these may be.

Many firms still believe they are offering high-value, top-level "brain surgery" to clients while their clients, by contrast, increasingly view the services they offer as more those of the "chemist shop".

Moreover, he argues that many firms have maintained

"Many firms believe they are offering 'brain surgery' to clients, while their clients view the services as more those of the 'chemist shop'."

MANAGING THE PROFESSIONAL SERVICE FIRM

profitability by focusing on short-term "hygiene" performance measures (such as staff utilisation, boosted by sacking staff) rather than on long-term "health" measures (such as fees per hour).

Maister manages to bring off his analysis without the worst excesses of guru-speak. He includes some pertinent personal and self-deprecating stories, valuable expertise from his consulting work, and a few references to other specialist writers.

He talks about the systematic failure by firms to delegate more to junior staff; the fact that professionals tend to be more geared to their own values than what the client might want; and that the difficulty professionals have with marketing themselves is less of a "marketing problem" than the result of inadequate management to create the opportunities for the effective sale of services.

One value of the book is that Maister is able to appeal to the widest audience of different types of firms and is able to draw on their varying experiences.

But this is also a weakness. While there are clearly many parallels, there are also a good number of differences between the types of firm: in size, structure, culture, market, willingness to change and so on. Maister makes

little attempt to highlight these. Irritatingly, he rarely gives named examples, blaming the need to retain confidentiality to clients. Some of his material on particular organisations is also outdated.

In spite of that, he does provide useful analysis of several firms that are commonly held to be well managed: Arthur Andersen, Goldman Sachs, Hewitt Associates, Latham & Watkins and McKinsey. He describes them all as "one-firm firms" with a single structure, identity and method of operation. The staff and partners are characterised by their loyalty, teamwork and hard work, for downplaying stardom and generating a sense of mission.

The book's principal other weakness, other than its rather banal tables and graphics, is that it is essentially a compilation of articles - some written as long as 13 years ago - rather than something specially written and coherently structured.

He admits that a few years ago, friends told him his clients were saying: "Oh yeah, we've had Maister in and heard his stuff. What else has he got?" His next book should prove the real test of whether he has an answer to that.

*Free Press/Simon & Schuster, \$29.95/\$29.95.



British Excellence and Quality

AN OCCASIONAL SERIES

Harpers & Queen

Harpers & Queen is unique: a stunning combination of brilliant and influential fashion magazine married to an up-to-the-minute general lifestyle magazine. The magazine is read by women who are sophisticated, fashionable, highly educated, stylish, well-heeled and socially confident - as well as those who want to be. Harpers & Queen's mix of witty and self-assured features, coupled with award-winning photography, appeals to women and men alike.

Harpers & Queen is the most upmarket magazine in Britain. It is the unchallenged handbook of one of the foremost ideas capital of the world... LONDON.

The Committee, which was established in 1992, aims to focus attention on British excellence, style, craftsmanship, innovation and service. These are qualities which all its members share and for which British products and services are renowned around the world.

For further information, please contact:
The Director, The Walpole Committee, 40 Charles Street, London W1X 7PB, England.
Tel: +44 71 495 3219 Fax: +44 71 495 3220

Any time any place any share.

Instant access to UK prices from anywhere in the world.

Whether you're doing business in Berlin or hatching deals in Hong Kong, FT Cityline International can link you with real time prices from the London Stock Exchange.

One phone call is all it takes to put you in touch with:

- Over 3,500 share prices
- Over 10,000 unit trust prices
- A wide range of financial reports
- A confidential portfolio facility

FT Cityline has proved invaluable to business people and investors in the UK for years. And now it's available from anywhere in the world.

Just fill in the coupon below or telephone +44 71-873 4378. You'll be amazed how little it costs to have instant access to this unique service.

FINANCIAL TIMES
CITYLINE
INTERNATIONAL

FURTHER INFORMATION

Please send me details of FT Cityline International.

Name

Position

Organisation

Address

Post Code Tel No

Y ☐ FT Cityline International,
Number One Southwark Bridge, London SE1 9HL.

When the rain is not lashing down, the noise can be heard quite clearly - a faint rumbling punctuated by thuds. It is the sound of the Forestal del Sur woodchip plant in the rough-and-tumble town of Puerto Montt, southern Chile, grinding up thousands of logs into chips for export to Japan.

It is also the sound of controversy. For all the sectors of Chile's booming forestry industry - which includes pulp and paper, logs, planks and furniture - it is the woodchip manufacturers that have provoked most ire among environmentalists. Chippers are accused of creating an unsustainable demand for native forests which, say critics, are shrinking daily.

Last year, of the \$1.3bn (\$200m) earned by forestry exports, woodchips represented \$137m. Most chips, later turned into products such as writing paper, come from native forests.

Chile's forestry sector has grown rapidly since the mid-1970s when the government began to subsidise man-made forests. An almost insignificant industry 15 years ago, forestry now counts for 13 per cent of exports, second only to copper.

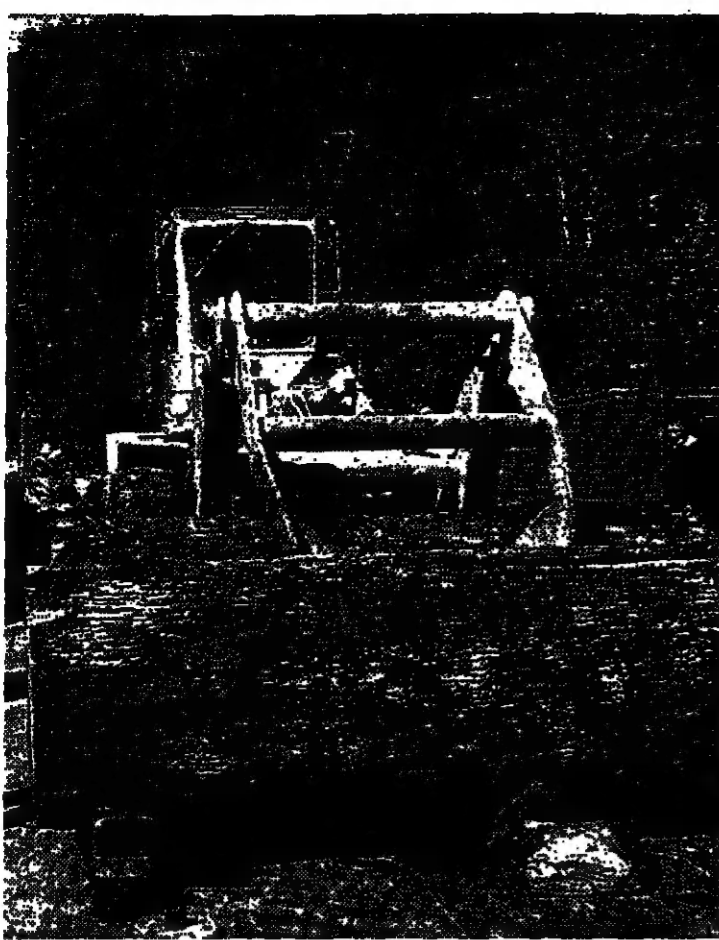
But it was not until the late 1980s that chip exports took off. José Augustín Ramírez, law faculty professor at Valdivia University, says the impact has only been felt in the last few years and believes the government must act now to save Chile's woodlands. He says Chileans over-estimate the abundance of forests, which have not yet been properly catalogued. A World Bank-funded study of reserves is not expected to be ready for three years. Ramírez says that 11 per cent of Chilean territory is forested, compared with 31 per cent in the US and 63 per cent in Japan. He favours restricting the industry to man-made forests and banning the exploitation of native trees.

Claudio Donoso, professor of forestry at the same university, says a moratorium is "extremist", calling instead for the strict management of resources using pruning and rotation techniques.

Donoso claims that Conaf, the Chilean forestry corporation, lacks the regulatory teeth to control the industry properly. Furthermore, Conaf is responsible not only for the protection of woodlands, but also for their industrial development, a dual function which many critics find perverse.

In theory, landowners cannot cut down trees without Conaf permission in the form of a "plan of operation". But Donoso is scathing about such plans, describing them as "absolutely useless - just a licence to cut down trees".

At Conaf in Puerto Montt, Carlos Alberto Ritter, technical depart-



Woodchip makers are accused of creating unsustainable demand for native forests

The chips are down

David Pilling looks at the growing controversy surrounding Chile's booming forestry industry

ment chief, admits that "plans of operation" are a blunt tool. Conaf technicians agree the plans with landowners using criteria designed to prevent soil erosion, but not on the basis of the rarity or beauty of the woodlands. "We have no legal authority to say: 'Don't cut it'." In this respect the law is inadequate, he says.

Neither can the small Conaf office in Puerto Montt adequately monitor the vast 10th Region. Given the poor quality of roads, often impassable in winter, Ritter admits that Conaf's 16 staff and fleet of road-weary vehicles are little match for

the task. Last year alone, Ritter's office handed out \$1m in fines to 300 landowners caught felling trees illegally. Only 5 per cent has been collected, he says.

However, Ritter says that chip-planters are only a small part of what is an old problem, consuming around 10 per cent of cut wood each year. Sixty per cent is destined for firewood.

Mauricio Fierro, an environmental activist, counters that the Chilean chip industry is relatively young. If left unchecked, its damaging effects are likely to spread uncontrollably, he says.

Javier Ovalle, manager of the Puerto Montt division of Forestal del Sur, defends his industry's environmental record, saying it is "entirely feasible to exploit native forest in a sustainable manner". He argues that responsible exploitation actually improves tree quality by pruning away bad wood, a view shared by some Conaf officials.

Forestal del Sur, in common with most chip manufacturers, does not own native forest but supplies its needs by buying wood from local landowners. Critics say this is a convenient way of avoiding blame for any destruction. The company, which takes delivery of wood 24 hours a day, exports 550,000 tonnes of chips a year, earning around \$55m.

Ovalle believes most private landowners are managing their forests responsibly, mainly thanks to Conaf's educational drive. "All of our suppliers have a plan of operation approved by Conaf."

He says that controversy surrounding the use of woodlands, among Chilean and Japanese consumers, means the industry will have to shift towards using wood from plantations. "This is a shame because you have lost the chance to manage the native forest," he says.

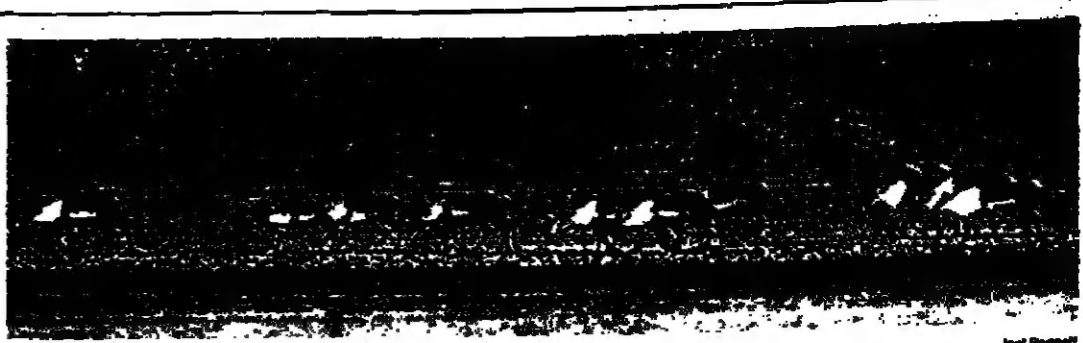
The forestry industry argues that if laws or consumer pressure render forested land uneconomic, owners will simply cut down all their trees and convert land to a profitable activity such as cattle rearing.

The controversy over woodchip producers is just part of a broader battle being waged between environmentalists and the forestry industry. Even the owners of Chile's 1.5m hectares of man-made forests - who argue that they have improved the environment by planting pine and eucalyptus - have not been immune from attack. Critics say native forests are often cleared to make way for plantations and that monocultures bring the danger of disease.

Much of the debate has been transferred to parliament where legislation to protect native forests has spent years crawling through committees. The eventual bill will probably opt for the controlled use of woodland, allowing a certain percentage of trees to be cut each year.

Industrial lobbyists argue that the imposition of onerous restrictions could render their businesses unprofitable, costing thousands of jobs and millions of dollars in exports. Juan Moya, Conaf director, says Chile cannot act as if it were a rich country. It must make use of its resources, he says.

On the other side of the debate, Ramírez believes that defenders of woodlands should have spoken earlier and louder. "The problem with native forests is that if you wait too long, there is nothing left to protect," he says.



Industrial development would threaten the porcupine caribou that migrate across Alaska's coastal plain and into Canada

Oil-rich refuge of the caribou

James Harding on US/Canadian national park links

The similarity between US oilmen and polar bears is that they both want to set up camp in Alaska. Beneath the Alaskan coastal plain, where polar bears make their dens and porcupine caribou calve, lies possibly as much as 9m barrels of crude oil.

Proposals under consideration at the US Interior Department indicate that the Clinton administration is on the side of the polar bears. An internal memo proposes that the US and Canada "co-ordinate management" of the Arctic National Wildlife Refuge (ANWR), the 19m-acre Alaskan sanctuary, whose coastal plain is thought to contain the oil, and the adjacent Vuntut and Ivavik Canadian national parks.

Under current legislation, oil companies are prevented from drilling until ANWR is opened up by Congress. An agreement between the US and Canada to "twine" their parklands would force companies to consult both countries to gain access to the area, effectively ending industry's ambitions for the so-called 1002 fields for a generation.

The plan to link the US refuge in north-east Alaska and Canadian parkland in Yukon territory is part of an Interior Department options paper drawn up at the beginning of August. A White House official says the Clinton administration could support a system of "co-operative management of resources in the area" because "ecosystems spill over boundaries". It was stressed that federal land would have to remain under American jurisdiction.

Oil companies still hope to gain

access to the fields in the longer term and oppose any move that would obstruct the future development of arctic reserves. Tom Koch, a spokesman for British Petroleum, says the company "would prefer the US to maintain the opportunity to take future decisions on energy security".

BP and Chevron Corporation of the US, which together have drilled the only well in the ANWR, have not disclosed how much oil they believe to be in the 1002 fields. Industry estimates vary, with the most modest forecast for 500m barrels.

The more common figure of 9m barrels is plausible: the 1002 reserves are understood to be part of the same geological formation as the Alaskan Prudhoe Bay field, the biggest US reserve, which has exceeded the original 9.6m barrel forecast and produced nearly 11m barrels.

It is not only the petroleum industry which is vying for the proposal for twin management of Canadian and US federal land. Alaskan state governor Walter J. Hickel says: "It is unthinkable that the Department of Interior would proceed with a proposal such as this one without consulting the State of Alaska."

Responding to the suggestion that the federal government could include ANWR in a World Heritage Park, Hickel says: "This is exactly the kind of unilateral federal decision-making that we fought for statehood over."

Principles of the constitution are not all that is at stake - the oil industry promises jobs. Oil production from Prudhoe Bay is declining, from 750m barrels in

1988 to 627m barrels in 1992. The American Petroleum Institute claims that exploration and production on the Alaskan coastal plain fields may generate as many as 735,000 jobs.

Environmental campaigners argue that estimated economic benefits do not justify putting America's last undisturbed natural habitat at risk. Industrial development would threaten the 180,000-strong porcupine caribou herd that migrates across the coastal plain and into Canada twice a year, they say.

It would have the knock-on effect of destroying the Gwich'in community, the indigenous people whose subsistence and culture is based on the porcupine caribou. "It is one of the unfortunate accidents of fate," says Scott Kearin of the Alaska Wilderness League, "that an area the oil industry thinks is very promising can't be developed without destroying the caribou herd. Caribou will never calve in an area that looks like New Jersey."

Twining the refuge and the Canadian national parks is a proposal most environmentalists would like to see adopted, even though it does not meet their ultimate target of getting wilderness designation (which prohibits any future industrial development) for the ANWR coastal plain.

What they fear, however, is that the proposal will be linked with a lift on the export ban of Prudhoe Bay oil which is currently before Congress. The Clinton administration is understood to support lifting the ban, which would create an expanding market at a time of depleting reserves.

PEOPLE

BBC beams in two finance men

The BBC has brought in two new finance directors to help it fulfil its ambition to become a major international broadcaster in the satellite age.

Tony Kay, formerly deputy finance director of Granada/LWT International, has been appointed finance director of the newly-created BBC Worldwide TV, and Andrew Hind, director of finance at Barclays, is joining the BBC World Service as finance and commercial director.

They both come under the umbrella of BBC Worldwide which was established in May

and is headed by Bob Phillips, the BBC's deputy director-general, who is known for his interest in tight financial controls.

The aim of the new structure is to provide a fully co-ordinated approach for the first time to the BBC's international and commercial activities. BBC Worldwide has three separate divisions: Worldwide TV which is responsible for programme sales, co-productions and the BBC's news and non-news channels; Worldwide Publishing; and the World Service, the international radio service

funded by the Foreign and Commonwealth Office.

Jeff Hazell, who was at World Service TV, has been appointed director of channel sales and marketing of BBC Worldwide TV. However, it is not clear whether a role will be found in the new organisation for Christopher Irwin, the former chief executive of World Service TV, the forerunner of BBC Worldwide TV. The BBC said yesterday that Irwin was still on leave and refused to comment on speculation that he would receive substantial compensation for loss of job.

Electronic switches

Steve Swift, formerly vice-president of European operations for Dun & Bradstreet, has been appointed vice-president and md of PEOPLESOFT Europe.

Brian Richardson, director of commercial and industrial systems, has been appointed to the board of McDONNELL INFORMATION SYSTEMS GROUP and Ray Sandham, promoted to director of human resource systems, an MDIS new business unit.

Daisuke Koshima, formerly president of Sharp Electronics of Canada, has been appointed chairman of SHARP ELECTRONICS (UK).

Alan Smith, formerly director, managed accounts at Siemens Nixdorf Information Systems, has been appointed strategic partner group director at INFORMIX.

Philip Wilson, formerly international business development director at Granada Computer Services International, has been appointed md of DCM Services.

John Moore (below), has been appointed director of HONEYWELL's industrial automation and controls division.



Portrait of a happy man!

Calvin Beck has good reason to be happy.

He is Senior Vice President (Development) of United Cinemas International, the company that brought the multi-screen cinema to Europe. And now UCI International has taken 20,000 sq ft of space for its world headquarters... in Manchester.

What makes Calvin really happy is that the company likes the financial benefits, his staff enjoy the location and UCI's American parent companies Paramount and Universal appreciate the business logic.

"Our move from London to Manchester puts us in the capital's has-been, never money and puts us in the middle of our UK territory. It also gives us direct access to one of the world's fastest growing major international airports," says Calvin.

Find out how easily you can make that profitable move to Manchester...

For a relocation package, tailored to suit your needs, contact Kay Exton, Commercial Development Manager at Central Manchester Development Corporation on 061 226 1186 or return the form below.

CENTRAL MANCHESTER DEVELOPMENT CORPORATION



NAME (SURNAME FIRST)
POSITION
COMPANY
ADDRESS
POSTCODE
TEL NO
NATURE OF BUSINESS
Send to: Kay Exton, Commercial Development Manager, Central Manchester Development Corporation, 56 Oxford Street, Manchester M1 6GU. Or telephone on 061 226 1186

CONTRACTS & TENDERS

Contributions Agency

Expressions of interest for tender of Internal Audit Services

The Contributions Agency is the executive agency of the Department of Social Security responsible for operating the National Insurance scheme.

The Agency is inviting organisations to express an interest in providing the Agency's Internal Audit Services.

The present service is located in the Newcastle upon Tyne area and has responsibility for a number of central office sites within the Newcastle area and satellite sites throughout the UK.

Interested organisations will be expected to complete a pre-qualification questionnaire.

We anticipate that short listed companies will be invited to tender during October or November 1994.

The Contract is expected to be awarded by early February 1995 for a minimum period of three years.

Expressions of interest must be received before 12.00 noon on 21 September 1994.

If you wish to be considered and would like a copy of the questionnaire please apply by writing to:

Mr P Rayson, Market Testing Room 138E, DSS Longbenton Newcastle upon Tyne, NE98 1YX

This advertisement has also appeared in the Supplement of the Official Journal of the European Communities.

LEGAL NOTICES

NOTICE OF CREDITORS MEETING
IN THE MATTER OF AMF INTERNATIONAL LIMITED
AND
IN THE MATTER OF THE INSOLVENCY ACT 1986

NOTICE IS HEREBY GIVEN pursuant to Section 54 of the Insolvency Act 1986, that a meeting of creditors of AMF International Limited will be held at the offices of Druce & Young, Solicitors, 1 Lambeth Palace Road, London SE1 7EU on Wednesday 7 September 1994 at 11.00am for the purpose provided for in Section 54.

During the period between the day on which the creditors' meeting is to be held (7 September 1994) and the day on which the meeting is to be held (7 September 1994), all claims against the company must be submitted to the Liquidator, Mr J H Ellis, Liquidator, at the above address, for his consideration.

J H Ellis
Liquidator

PERSONAL

PUBLIC SPEAKING

Training and speech writing by award winning speaker. First lesson free. Tel: (0727) 861133

YOU CAN ADVERTISE YOUR SKILLS IN THE

FINANCIAL TIMES RECRUITMENT PAGES FROM AS LITTLE AS £84 + V.A.T.

Looking for a Career Change?

FOR FURTHER DETAILS PLEASE CONTACT PHILIP WRIGLEY ON TEL: +44 71 873 3351 FAX: +44 71 873 3064 OR BY WRITING TO HIM AT FINANCIAL TIMES, RECRUITMENT ADVERTISING, NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL

هكذا قال الامير

Television/Christopher Dunkley

The power of pastiche

A man slumps at his desk, squeezing his temples and grimacing. Clearly he has a headache. A woman in a white coat approaches from behind. "Tense, nervous headache?" she asks, taking a brochure from the desk drawer. "You could choose a leading brand of painkiller or..." giving the man an almighty whack round the ear with the book - "you could choose from thousands of First Choice Holidays!" Well it made me laugh. So did the commercial where the dialogue goes "Is it a fat cat?" "No, it's a plane!" "No, it's a bird!" "No, it's a fat cat!" clearly the object flying through the air is a fat cat. This is one of a series of successful that they have actually lodged

Watching advertisements certainly brings home certain truths

their punchline in my memory. Since I can never remember which product a commercial is for, even when I enjoy the joke (for instance the one where the "bouncing bomb" union flag towel gets to the sun lounge ahead of the German tourists; gloriously politically incorrect, but which beer?) this seemed quite an achievement... until I realised they had taught me "Pay attention, Medomsley Road, Consett!" but failed to lodge in my mind the name of the crisps which are made there. My current favourite among the ads is the series where various middle-aged men - one overhearing himself discussed in the men's washroom, another undergoing an operation - mine to the Net King Cola recording of "Let's Face The Music And Dance". I re-wound the tape to check on the advertiser which is Allied Dunbar pensions and life assurance, hence the importance of the line "There may be trouble ahead". And do these enjoyable ads have

anything in common? They do: all are pastiches of well known television items. "Tense, nervous headache?" was for years used by a branded analgesic (heaven knows which). "Is it a bird? Is it a plane?" is meant to produce the response "No, it's Superman!" And the miming, in style, music period, and particularly the hospital setting, is clearly a tribute to the late Dennis Potter.

Enjoyable as they are, however, these commercials are the exceptions. Since the summer schedules are stuffed with so many repeats and dull programmes it seemed a good moment to check on those bits of television where the critic usually hits the "Fast Forward" button: the commercial breaks. Flashing through the tapes, sipping out the programmes and watching only the advertisements certainly makes a change, and brings home certain truths. We know, of course, that production values are often high in the breaks, after all people can spend as much producing 30 seconds here as on 30 minutes of programming. But it is startling to find how much is old or even very old, and how much is infuriating and counter-productive.

Given the whizz-kid image of the ad biz, and the impression advertising people like to convey that all new trends spring directly from them, it seems astonishing that the talking chimps are still promoting PG Tips. They began in 1956. In concept and gentleness of humour virtually nothing has changed in 38 years. If the series does ever end (and no doubt somebody is already campaigning for the rights and dignity of chimpanzees) it will leave an untellable hole.

In 1989 Domestos was undertaking to "kill all known germs in an hour". In 1994 it is offering to "kill all known germs anywhere". After 40 years detergent manufacturers are still comparing the grey laundry of their competitors with their own dazzling whiteness. The first cat named



Tense, nervous headache? Never mind the product, enjoy the commercial break...

in 1967: last week another white cat named Arthur was still doing it. It is 30 years since Raso urged us to "Put a tiger in your tank" and today the tiger is racing across a crumbling ice floe (why?) to get to an Raso station (why, if we are to get the big petrol companies routinely use supplies from one another's tankers?) And the umpteenth pretty woman is giving head to Cadbury's Flake.

Concentrating on the commercials you also notice how often they try to baffle you with science. Remember "WM?" That was Oxo's secret ingredient in 1963. In the past few days products have boasted of "pro vitamin B5" of a "hydroxyl complex", and of a "unique hydroxy formula". Others offer "time release freshness" or "anti-static agents" and, in the case of a razor, "micro fine". All of a sudden every toothpaste manufacturer is promising that the product is stuffed with bicarbonate of soda. So what? And why, anyway, is quite so much television time currently occupied by advertising for toothpaste, tooth-

brushes, denture fixative and so on? Do we pay more attention to our teeth in the summer?

The claims in these ads are, mostly, merely ludicrous. There are others, for companies with which many of us are familiar, that may actually turn many viewers against them. How dare the AA, for example, claim "To our members we're the fourth emergency service", thus attempting to appropriate public esteem for ambulance crews and firemen? Remembering how long you have sat in the rain waiting for the AA to arrive, this campaign is enough to drive you into the arms of the RAC. Similarly, if there was any alternative to the Post Office most of us would surely take it after our experiences in waiting to buy a few stamps, or being refused a tax disc on a Saturday morning. So to be told repeatedly that the Post Office is "part of everyday life" is enough to make you spit with fury. And what makes anyone imagine that Bob Hoskins being coy and gothic, even if he does

have the estuary accent which is now mandatory for commercials, is going to make us use the phone more? We know what it is already costing us.

Now is just a question of service organisations. In view of recent revelations about The Body Shop, the commercial for American Express which consists of Anita Roddick being all green and feminist and third world seems a teeny bit unfortunate. Commercials surely cut both ways. There is little informational advertising on television: overwhelmingly it is concerned with brand awareness and market share, and it depends heavily upon the predisposition of the viewer. If you begin with deep reservations about the treatment dished out to the public by high street banks or major airlines, then their television advertising, far from changing your mind, is likely to reinforce your feelings. Now that Nicole (she with the oh-so-stupid "Papa") has allowed us to see her taste in underwear, why should any of us trust her taste in motor cars?

Jazz/Garry Booth

Julian Joseph

I says something about Julian Joseph's energetic piano playing that, at 28 and with only two records behind him, he can already draw a sizeable crowd to the Barbican Hall on two consecutive nights. He came up in the late 1980s crop of young British jazz musicians which included Courtney Pine and Steve Williamson and like them his style is coruscating hard bop tempered by a more contemporary sound. Reggae shines through Coltrane for Pine, for Williamson it is funk and Joseph likes soul.

But Joseph's irrepressible urge to swing his quartet is what really sets him apart. Once seated at the keyboard he simply cannot wait to push a tune along. On Sunday he started out with a trio, a vigorous three cornered work-out with Wayne Batchelor (bass) and Mark Mondesir (drums). Mondesir is the most combative drummer and engaged Joseph in some serious hand-to-hand, the pair grinning at one another wickedly throughout. Using his own material from the albums, Joseph took the substance of a good tune and worried it with perceptive repetition until it was in the most satisfying shreds.

When the barnstorming trio returned after the interval with a seven piece brass section clipped on one side and six reeds on the other, you felt seatbelts might be in order. Packed with top flight soloists - Guy Barker (trumpet), Peter King (alto) and Keith Wathe (flutes) - this orchestra soars. Joseph is new to big band orchestration but clearly it suits him. His arrangements on standards unfolded carefully and in a cool way but allowed for soloists' aerobics between. "Everything Happens To Me" featured Peter King at his most nimble and allowed Joseph a slot to serenade before revering up the ensemble again. Marcus Miller's "The King Is Dead" used a poignant still duet between Barbara Wyllie's clarinet and Jamie Talbot's soprano before taking off into the blue yonder: "High Priestess" had Guy Barker, Peter King and Patrick Elabbah (sax) out front, issuing slippery harmonies.

In October Joseph hosts the first Wigmore Jazz Series in London and in November tours his extended group, The Forum Project. The third album is due next year. On the strength of this weekend's display, we have much to look forward to.

Edinburgh Festival/Clement Crisp

Miami City Ballet

Ballets die each time the curtain falls. Every performance after the first is an act of erosion. Albeit also one of exploration, as dancers and public come to understand what the choreography is saying. A revival is an act of betrayal, as the egos of producers, coaches, dancers, have their way with the text, declaring that the creator wanted this, that he intended that - with no two authorities ever in accord.

How then to preserve ballets, to save masterpieces for the future in something like their original form? It is a question to which Miami City Ballet has provided some fascinating answers in its programmes of Balanchine ballets at the Edinburgh Festival this year. The troupe is only in its sixth year but it is directed by Edward Villella, a star of Balanchine's company for two decades. He has transmitted to his artists his reverence for Balanchine as a creator, together with something of his own power and vitality as a dancer.

So the company shows Balanchine ballets with a verve and a freshness which make every step seem vital, restoring that freshness of impetus, that sense of committed energy, which is the life-blood of the Balanchine manner. They are not so polished as New York City Ballet casts, but nor do they look as glossy in manner. For them, dancing Balanchine is a journey of quite discovery - of themselves as artists quite as much as of the ballets. They are not coherently schooled, yet variety of training brings a savour of individuality to illuminate the choreography. Most important, Villella and his coaches have inspired casts to dance these masterpieces as if they were new.

And new-minded, freshly exciting is how the ballets looked in performance last week as the Miami season ended at the Edinburgh Playhouse.

A quadruple bill brought *Serenade*, *Four Temperaments*, the *Tchaikovsky pas de deux*, and *Western Symphony*, danced to the hilt. I did not suppose that, after all these years, *Serenade* could look so youthful. But Maribel Modrono, Myrna Kamara, Sally Ann Isaacs and their colleagues darted and sailed on the music's pulse as if hearing it, and being inspired by it, for the first time. It was, in the best sense, urgent, and their joy was our joy. *Four Temperaments* was strong in flavour, bright in outline. A remarkable young Chinese dancer, Lin Zhen, sunk deep into the troughs of the melancholic variation. Christopher Roman made much of the broken outlines of the Phlegmatic writing. These performances, and Myrna Kamara's raging force as the Choleric humour, were authentic, splendid.

What MCB showed us, as it did in its newest acquisition, *Western Symphony*, was Balanchine danced with the love, dedication and understanding which can, despite all the odds, still guarantee the continuing life of choreography in the theatre. Miami's energies may sometimes seem a little raw, but Balanchine reproached polite dancers in class by asking: "What are you saving your self for?" Miami's dancers do not save themselves for a second. They dance for Balanchine, and they are splendid.

The musical standards of this visit have been high, the Royal Scottish National Orchestra playing each score lovingly under Akira Endo's baton.

MCB's visit was sponsored by Hertz.



Myrna Kamara in Balanchine's 'Serenade'

Humane observations

The perceptibly larger share of drama claimed by gay themes at this year's Edinburgh fringe still leaves room for old friends like Jack Klaff, whose acute and humane observations on the way of a man with a maid (and vice versa) can be seen at the Assembly Rooms. *More Cuddles Now* has all the Klaff virtues: a wicked ear for the banalities of dinner-party profundities, the quickfire kaleidoscope of clichés behind which we almost but do not quite hide, and the self-sustaining jargon with which we salute hurt pride - "You're really for the pace," says the disgruntled man when the woman is offered a high-powered job in his field. "We should have a discussion about how fast we're to walk."

Klaff portrays all the characters, not as an impersonator but as a sketcher with a lightened tone and economic body language. The central thread is the relationship between Mike, of Aldwych Films, and Kim, who comes to him with an idea for a film on children and art. Growing attraction is charted with Klaff's customary amusement at external cool and internal turmoil, hopes, fears, agonising self-consciousness. ("This woman hasn't blinked for twelve minutes" is one desperate inner comment).

He fancies himself, she guesses. Their affair is fondly chronicled ("unique... never

been able to talk to anyone before"), the living together and clashes over life-style ("I don't think you know what pastel means"). Riffs and rows prompt a ventriloquist episode with a squeaky-voiced quark that takes the place of conscience for both partners. Towards the end, kids, serenity and the death of Kim are telescoped into a bumpily-attained happy ending: "We showed them. We made it"

Klaff's satire on how the sexes communicate is as affecting as ever without losing its bite. His repertoire now includes a monstrous id, apologetic and bellowing, inside Mike, providing a counterpoint to the careful political correctness he comes out with, not always for the most correct of motives.

Funny thing, relationships... Also at the Assembly Rooms 734 Scotland gives the premiere production of *Twilight Shift* by Jackie Kay. Kay is a considerable poet, and her heightened sense of language (even including rhymed couplets at times) permeates the play. It all adds to the unreality of this study of a gay relationship in a small mining community.

It is any sense of that community which is lacking, however. There is no feeling that Joe, the homosexual barber, has ever faced hostility or the need to conceal what he is, though the audience is evidently meant to take this for granted. Steven Wren plays him as uncomplicatedly cheerful as opposed to the tortured emotional writhings of his secret lover, Alexander, a married man with a child.

The cast of four is completed by the two men's womanfolk, grandmother and wife respectively. Desiree Davis's Ella is intelligent and touching as she perceives her husband growing away from her. Her tendency to compare herself with the heroine of *Middlemarch* (the book, Penguin edition, mark you, not the television serial) I attribute to the traditional superiority of Scottish education in even small mining communities. The climax is wildly contrived - the revelation of a love between the fathers of Joe and Ella - and only just avoids melodrama.

Iain Reekie's direction is intense, spare and stylised, except for some rather glassy-eyed fondling for the men. The recorded poem of a child mine-worker is beautiful. But then the play is the work of a poet, whose characters are explored in a vacuum rather than the fully depicted world of a natural dramatist.

Martin Hoyle enjoys 'More Cuddles Now' on the Edinburgh Fringe

INTERNATIONAL ARTS GUIDE

FESTIVALS

BAYREUTH

Final performances of this year's new Ring production are tomorrow (Siegfried) and Sat (Götterdämmerung). It is staged by Alfred Kirchner, designed by Rosalie and conducted by James Levine, with Deborah Polaski as Brunhilde, John Tomlinson as the Wanderer and Wolfgang Schmidt as Siegfried. The festival ends on Sun with Heiner Müller's staging of Tristan und Isolde, conducted by Daniel Barenboim, with Siegfried Jerusalem and Waltraud Meier in the title roles. Wolfgang Wagner, the composer's grandson and festival director since 1951, celebrates his 75th birthday next Tues. There will be no new production at next year's festival, which will open with a revival of Wolfgang's 1955 production of Tannhäuser. (0921-20221)

BESANCON

Besancon is best known in the musical world for its conductors' competition, but this has now been

turned into a biennial event. However, the annual music festival has developed a momentum of its own, reflected in the high calibre of artists on this year's programme (Sep 2-16). The opening concert is given by the Pittsburgh Symphony Orchestra under Lorin Maazel. Other visiting ensembles include the Dresden Staatskapelle with Collin Davis, Il Giardino Armonico in a baroque programme and the Hungarian National Philharmonic Orchestra. Recitalists include Matt Haimovitz, Michel Dalbert and the Alban Berg Quartet (8181 8226)

LINZ

The annual Bruckner festival in this Austrian town (Sep 11-Oct 2) opens with Riccardo Muti conducting the Vienna Philharmonic in Bruckner's Seventh Symphony. Giuseppe Sinopoli conducts the Philharmonia Orchestra in two concerts, and Semyon Bychkov conducts the Orchestre de Paris in Bruckner's Ninth. Marek Janowski conducts a concert performance of Wagner's Lohengrin, with a cast headed by Peter Seifert and Eva Johansson. Other visitors include the Hagen Quartet, Christian Zacharias, Simon Estes and Mauricio Kegel. The final two concerts are given by the London Philharmonic under Franz Welser-Möst (Brucknerhaus-Kasse, Untere Donaulände 7, A-4010 Linz. Tel 0732-775230)

SALZBURG

OPERA/THEATRE
This year's festival winds up over the coming week. In the Grosses

Festspielhaus, there are final performances tonight and Fri of the new Barabois/Chéreau production of Don Giovanni, with a cast headed by Ferruccio Furlanetto, Bryn Terfel and Catherine Malfitano. Boris Godunov, staged by Herbert Wernicke and conducted by Claudio Abbado, can be seen tomorrow with Samuel Ramey in the title role. The new Stravinsky double bill - staged by Peter Sellars, conducted by Kent Nagano and designed by an avant-garde team of German architects - can be seen on Sat evening and Tues afternoon, with a cast including Agnes Baltsa and Thomas Moser. Chris Merritt, Ann Murray and Susan Graham star in La clemenza di Tito tonight, Fri and Mon in the Kleines Festspielhaus. Deborah Warner's production of Shakespeare's Coriolanus is performed on Fri, Sat and Sun afternoons in the Felsenreithalle, with Bruno Ganz in the title role. Both Strauss' play Das Gleichgewicht (Equilibrium) runs daily till Sun at the Landestheater.

CONCERTS
Pierre Boulez conducts the Vienna Philharmonic on Sat morning in works by Debussy, Ravel, Stravinsky, Webern and Berg, with soprano soloist Felicity Lott. Seiji Ozawa conducts the Saito Kinen Orchestra on Sun morning in Stravinsky and Shostakovich, and Claudio Abbado conducts the Berlin Philharmonic on Sun evening (Mahler's Ninth) and Mon at 18.00 (Russian programme). Georg Solti conducts the Vienna Philharmonic next Mon late evening and on Tues in a Wagner, Strauss and Beethoven programme, dedicated to the memory of Karl Böhm. The final

concert next Wed is given by the Pittsburgh Symphony Orchestra under Lorin Maazel.

● Festival Box Office: 0662-844501. Potzer Ticket Centre: 0662-843685.

TURIN

Turin's annual music festival, Settimane Musicali, opens on Sep 3 with a concert at the Teatro Regio by the Vienna Philharmonic Orchestra conducted by Riccardo Muti, featuring symphonies by Mozart and Beethoven. Other highlights of the festival, which runs till Sep 22, include performances by Steve Reich and Musicians, the Dowland Consort, the Royal Concertgebouw Orchestra under Riccardo Chailly and the London Symphony Orchestra under Michael Tilson Thomas. There will also be concert performances of Gluck's Orfeo and Debussy's Pelléas et Mélisande (011-562 0450)

UTRECHT

The Holland Festival has organised a week of early music events in Utrecht from August 25 to September 4. Friday's opening concert of Rameau and Moutet is given by Les Musiciens du Louvre conducted by Marc Minkowski, followed on Saturday by a Lully choral and orchestral programme conducted by Hervé Niquet. Sunday's concert by Concerto Italiano features madrigals by Lassus. Other highlights include a Mozart and Haydn concert on September 3 with the Orchestra of

the 18th Century conducted by Gustav Leonhardt, and a Chaperon programme the following evening, played by Les Arts Florissants under William Christie. Most events take place at the Vredenburg concert hall (030-340921)

WARSAW

This year's Warsaw Autumn contemporary music festival (September 15-24) offers tributes to three recently-deceased Polish composers - Witold Lutoslawski, Andrzej Panufnik and Roman Haubenstock-Ramati. Anne Sophie Mutter is violin soloist (Sep 16) in a programme devoted to Lutoslawski, who was for many years a leading light of the festival, and composed several pieces specially for Mutter. Antoni Wit conducts the Polish Radio Symphony Orchestra in Panufnik's Sinfonia di Stara (Sep 18), while Hildebrandt-Wien devotes a whole programme (Sep 19) to Haubenstock-Ramati, who was music director of Cracow Radio in the late 1940s, before emigrating to Israel and later settling in Paris and Vienna. The younger generation of Polish composers is represented in a lunchtime programme on Sep 17 entitled Hits from the Sixties to the Nineties, featuring the Nontron Ensemble and Silesian String Quartet. Among the foreign composers represented at this year's festival are Henri Dutilleul, Magnus Lindberg, Bright Sheng, Salvatore Sciaccino, Elliott Carter and Cornelius Cardew. Festival office: Warsaw Autumn, Rynek Starego Miasta 27, 00272 Warsaw, Poland

(tel/fax 022-310607). During the period Sep 12-25, all enquiries to Warsaw Autumn, Hotel Europejski, Krakowskie Przedmieście 13, Warsaw (tel 022-265051 fax 022-261111)

WEXFORD

● This year's festival runs from October 20 to November 6. The three operas chosen by Elaine Padmore for her final year as artistic director are Anton Rubinstein's The Demon, Ruggiero Leoncavallo's La bohème and Wagner's Das Liebesverbot.

ARTS GUIDE

Monday: Performing arts guide city by city.
Tuesday: Performing arts guide city by city.
Wednesday: Festivals guide.
Thursday: Festivals guide.
Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY
NBC/Super Channel: FT Reports 1230.

TUESDAY
EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY
NBC/Super Channel: FT Reports 1230

FRIDAY
NBC/Super Channel: FT Reports 1230
Sky News: FT Reports 0230, 2030

SUNDAY
NBC/Super Channel: FT Reports 2230
Sky News: FT Reports 0430, 1730;

UK needed at the heart of Europe



Recent events in Europe - from the argument over the successor to Jacques Delors as president of the European Commission to the fife of war-torn Bosnia - have highlighted the difficult evolution of relations between the continent's nation states. There is a growing tendency to form alliances between European Union members on the basis of national interests.

Germany and the UK are promoting deregulation. UK foreign minister Mr Douglas Hurd and his French counterpart Mr Alain Juppé have taken the lead in trying to find solutions for Bosnia. Mr John Major and Mr Silvio Berlusconi have compared notes on European policy. And there is always Franco-German co-operation, said to be the motor of European integration.

As in any community, this tendency to shifting alliances within the EU can be healthy - as long as there is a basic consensus within the EU on objectives. In these times of political and economic reorientation it is of paramount importance for the EU to maintain this consensus and develop it further.

It is reassuring to see the UK playing an active part in this process - after a period of concern that its position could become increasingly defensive.

For industry it is encouraging to note that the UK government has identified the search for measures to establish a competitive framework for European companies as one of its priorities. Deregulation, dismantling the bureaucracy and privatisation in key sectors, such as energy and telecommunications, are in our mutual interest, be it on a national level or in Brussels. Here we have classic British-German co-operation, as in the attempt by the two countries to find strict criteria for subsidiarity within the EU.

The principle of subsidiarity is basic to the functioning of markets and - in a broader sense - for democracy, as we in Germany know from experience. But we must also realise that there are limits to subsidiarity in any community, particularly in areas that are cru-

cial to industry, such as environmental policy or export controls on weapons and the technology of mass destruction.

The UK has decided to opt out of the social chapter of the Maastricht treaty. It seems doubtful that this decision is really in the interests of the country, and of its industry in particular. We cannot avoid a discussion with other EU countries on social policies, as is illustrated by the recent debate on the misperceived works council directive. It is always better to try to influence decisions that may have consequences for British industry than just to stand aside.

Recently, the Confederation of British Industry presented its business agenda for Europe. German industry is in line with most of the CBI's priorities. We underline the importance of the completion of the single market as a big achievement and the linchpin of the EU. We also agree with the CBI's proposition that Europe's future cannot simply rest on free trade or the single market.

Because our industries are increasingly global, we know that our home base, the EU, is central to our competitiveness. Economic convergence cannot be achieved simply through macroeconomic policies and should not be hastily arranged for political reasons. Stability, predictability and favourable conditions throughout the Union - in monetary policy, interest rates and exchange rates - are of great importance for our companies. The Maastricht process is far from perfect, but it is a credible attempt to take the Union forward. Economic and monetary instruments should not be misused to promote policy objectives that would not otherwise be implemented. But would it not be in the interest of our companies if the single market were complemented by a European Monetary Union - provided, of course, that monetary stability

is guaranteed? German-based companies are increasingly adopting European strategies and even identities. They are already pursuing their own vision of a united Europe. Various national interests could get in their way, as politics in Europe is trailing far behind. It is in the interest of European industry to strengthen - and to deepen - co-operation, be it economic and monetary policy, foreign and international security policy, or the co-ordination of internal policies such as crime control. It is also in the interest of European companies to develop a trans-European infrastructure. This is true for information technologies which are at the heart of our future competitiveness. We must think beyond national borders and establish new European networks. Equally important is an improved transport network. Though the UK has no land link with the rest of the continent, this geographical insularity should not detract from its interest in a modern infrastructure that would benefit both continental and UK distributors.

We should be realistic about what can be achieved in the process of integration and how serious the temptations for misguided quick fixes are. This is particularly true for the European monetary union which has so far not been properly thought out and suffers from an ambitious, possibly unrealistic schedule.

But there is no reason to disbelieve that one day the UK, along with Germany and others, will be part of a monetary union.

We must be careful not to follow obsolete concepts of national interests and shifting alliances between nation states. This is a challenge for all, but a particular one for those who consider themselves the great architects of Europe. The UK should be among them.

is guaranteed?

German-based companies are increasingly adopting European strategies and even identities. They are already pursuing their own vision of a united Europe. Various national interests could get in their way, as politics in Europe is trailing far behind. It is in the interest of European industry to strengthen - and to deepen - co-operation, be it economic and monetary policy, foreign and international security policy, or the co-ordination of internal policies such as crime control. It is also in the interest of European companies to develop a trans-European infrastructure. This is true for information technologies which are at the heart of our future competitiveness. We must think beyond national borders and establish new European networks. Equally important is an improved transport network. Though the UK has no land link with the rest of the continent, this geographical insularity should not detract from its interest in a modern infrastructure that would benefit both continental and UK distributors.

We should be realistic about what can be achieved in the process of integration and how serious the temptations for misguided quick fixes are. This is particularly true for the European monetary union which has so far not been properly thought out and suffers from an ambitious, possibly unrealistic schedule.

But there is no reason to disbelieve that one day the UK, along with Germany and others, will be part of a monetary union.

We must be careful not to follow obsolete concepts of national interests and shifting alliances between nation states. This is a challenge for all, but a particular one for those who consider themselves the great architects of Europe. The UK should be among them.

We must be careful not to follow obsolete concepts of national interests and shifting alliances between nation states. This is a challenge for all, but a particular one for those who consider themselves the great architects of Europe. The UK should be among them.

Dr Ludolf von Wartenberg

The author is director-general of the Federation of German Industries

This is even worse than doing the exams," said Alison, a nervous school leaver from Sussex, yesterday. She was waiting for the listing today of UK university places that were not filled when last week's A-level results were unveiled.

Her concern was understandable. After a decade in which the number of university places on offer has increased each year, this autumn the numbers admitted will be the same as in 1983. Having seen student numbers double since the early 1980s, UK universities are at last slamming on the brakes.

Admissions tutors are limiting the number of entrants mainly because the government has given them no choice. Universities will be given less state funds per student if they allow the number they recruit to rise by more than 1 per cent this year - the first time in recent years that they have been penalised for growing too fast.

Many universities object to the government's methods, which they consider unnecessarily heavy-handed. The Committee of Vice-Chancellors and Principals, which represents university heads, said the cap on admissions could mean a "massive denial of opportunity" for students. They blame ministers for not anticipating how fast higher education would expand - and then overreacting when they realised they had miscalculated.

When Mr Kenneth Baker, the then education secretary, announced in 1989 a push towards a system of "mass higher education" he set a target of 30 per cent of 18-year-olds entering university by 2000. That target was passed last year.

But there is a growing acceptance among universities that, even without government intervention, they would be best advised to consolidate for several years.

To do otherwise, the committee has been warned by higher education experts, would risk exacerbating already serious funding problems and compromise quality. It would also run the risk of flooding the labour market with graduates.

The number of universities has almost doubled since 1992 thanks mainly to the upgrading of polytechnics, which were previously funded by local education authorities. There are now 88 UK universities, 41 of which have gained that status since 1992.

New universities have expanded fastest. De Montfort Uni-

Hard test at end of a crash course

After a decade of fast growth, the UK university system is examining its future, says John Authers

UK universities: the key facts



able to cope effectively and efficiently with the increase in numbers and is wasting resources.

Some UK academics fear the reduction in state funding per student has already affected the country's academic standards. Earl Russell, a Liberal Democrat peer and history professor at London University, has argued that undergraduates, unless they have rich parents, are forced to work during term time and so spend less time on studies. He sparked controversy by adding that as a result: "Academics, often unconsciously, have lowered their requirements for work to what their students are able to do, so that an Upper Second in 1992 may involve less work than a Lower Second in 1984."

Vice-chancellors deny that

this has happened, but the proportion of students at "old" universities (that is, excluding former polytechnics) being awarded first-class honours degrees has risen by 50 per cent over the past decade, even though a much larger proportion of the population is sitting degree examinations. That implies quality might have been diluted.

The Institute of Education's report also warns that the increase in institutions awarding university degrees could affect quality. "So far the system has been able to sustain the credibility of the doctrine that all degrees are formally equivalent if not exactly equal. At issue for the future is the extent to which this belief will remain convincing, and if not what will replace it."

The rapid expansion of higher education is not necessarily good news for students either, when they start looking for jobs. With twice as many graduates entering the job market each year, a degree cannot guarantee the same opportunities as a decade ago.

According to the Institute's report, "graduates will need to accept career patterns" which are "markedly different from those of the past... It is not clear that most students have yet come to terms with this change in prospects."

Experience from the US, where the number of students graduating each year has trebled since 1961, suggests that employers will adjust recruitment practices accordingly.

The Institute of Manpower Studies, based at Sussex University, found that after increasing steadily throughout the 1980s, US real starting salaries peaked in 1989 (at \$25,288 in 1990 prices), and then dropped by 18 per cent over the next two decades, to \$21,319 in 1990.

Meanwhile the proportion of US graduates accepting jobs for which a degree was not a requirement rose from 11 per cent in 1969 to 20 per cent in 1990. This is projected to reach 30 per cent by 2005.

Similar trends are already emerging in the UK. Graduate unemployment is at record levels, while starting salaries failed this year to keep pace with inflation for the first time since records began in 1980, according to the Higher Education Careers Services Unit.

Traditional graduate recruiters, such as accountancy firms, continued to offer attractive salaries, according to Mr Colin Lawton, the unit's statistical assistant, but the average was being dragged down by smaller firms, which had not recruited graduates before.

By holding numbers constant this year, universities should be able to create a breathing space in which to address such problems. That will require examining the service they can offer in an increasingly "mass-market" higher education system, and the trade-off between quality and quantity when resources are limited.

As Mr Baker observed in 1989: "The structures appropriate to higher education with 3 per cent participation, or even a 13 per cent participation, simply cannot be sustained when participation rises to 30 per cent."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Widespread support for blank tape levy

From Mr Wayne Bickerton.
Sir, Emma Tucker ("Blank tapes may rise if EU supports levy plan", August 18) makes several misguided predictions about the effects of the European Commission's proposal to protect music copyright through a Europe-wide levy.

Though the government has opposed this initiative in the past, the Music Copyright Reform Group, which represents those who create, own, publish or administer copyright music or lyrics, has

found widespread support for the proposal among backbenchers of all political parties. Indeed, harmonisation of private copying legislation in the EU has even been welcomed by blank tape manufacturers.

The suggestion that a levy would "punish ordinary consumers" is not borne out by the experience in other European countries. In France, Germany and Austria, prices have fallen after the introduction of the levy due to intense competition between blank tape manufacturers. We believe that a

reasonable levy for audio tapes could and would be fully absorbed by the blank tape manufacturers, who have benefited enormously from the public's ability to copy copyright music (research shows more than 80 per cent of blank tapes are used for this purpose).

The proposals would not be bureaucratic, as suggested, since the organisation necessary to administer the distribution system for the levy exist in the UK. Nor would the blind and other disadvantaged users of blank tapes be hit as the

proposal allows member states to exempt or compensate them.

The UK government should realise that the proposed levy aims fully to compensate composers and music publishers for widespread, illegal private copying of pre-recorded music. The MCRG hopes that ministers will give their full support to protecting the interests of the UK music industry which plays such a vital role in the heritage of the UK and Europe. Wayne Bickerton, Music Copyright Reform Group, London W1P 4AA

Highest ethical principles always upheld

From Mr T Gordon Roddick.
Sir, We would like to respond to a number of points made in Andrew Jack's article on The Body Shop ("US ethical fund turns against Body Shop", August 19).

There were no "emissions" from our former New Jersey "factory". Rather, there were two accidental spills of 30 gallons of shampoo at our former bottling plant two years ago. In line with our policy, we immediately notified the authorities. There was no breach of environmental law, no citation, no "emissions". I'm sorry that we spilled some shampoo, but whenever there are human beings around, there will be minor accidents. The reference to "oil-based ingredients" is perplexing: perhaps the Financial Times was referring to mineral oil. If so, then you should be aware that this is the same ingredient which has been slapped on babies' bums for generations in England without adverse effect.

The accusation that I find personally most offensive is the suggestion that we lack "commitment" to our trade-not-aid programme. No one should doubt our commitment. Some of our critics' arguments

about trade-not-aid centre around a percentage game that misses the point. They say that, because our trade-not-aid purchases form only a small percentage of our total, we should not talk about it nor have prominent displays or window posters relating to it.

We say that trade-not-aid is a very important part of our business, on which we spend a disproportionate amount of time and money. Let me give one example of how it works with one ingredient: Brazil nut oil is pressed in the Amazon jungle by Kayapo Indians. We use the oil in our Brazil nut conditioner. It comprises 1.5 per cent of total product volume, making it an insignificant percentage of the total ingredient list. We use 1.5 per cent because it is what works: use less and it would be ineffective; use more and your head would look like an oily mop. Financial and managerial efforts on these many projects far outweigh their naked value to us.

As for the supposed lack of public information, we publish our product information manual in every store worldwide giving facts about ingredients and their properties. We are at

the forefront of companies in Europe in listing ingredients on our product labels, though not yet required by law. For the third year running, we have voluntarily published an independently verified environmental statement in our Green Books. We make explicit our stance on animal testing. I sometimes think we overdo on providing information.

We will continue to develop our business with the highest of ethical principles. This is why we recently institutionalised our values in amending our memorandum of association, passed by our shareholders at the recent annual general meeting. This is why we have set up the Values and Vision Centre uniting our Against Animal Testing, Environmental, Fair Trade and Human Rights departments in a group working directly with Anita. This is why we published our company mission statement, and soon will publish our trading charter. If this, and what we have done over the past 18 years, is not good enough for the cynics, that's their problem - not ours.

T Gordon Roddick, The Body Shop International, West Sussex, BN17 6LS

Not against the Body Shop

From Mr Patrick McVeigh.
Sir, On August 19 you carried a somewhat inaccurate headline to an article regarding our company's sale of The Body Shop's stock earlier this summer ("US ethical fund turns against Body Shop").

As you point out, one factor (of several) leading to our sale was a belief that negative allegations scheduled to be published in the US press regarding the Body Shop's ethical performance could hurt the company's stock price in the short term. We would like to clarify that at this time we are researching these allegations and do not necessarily share them. We are independently researching a report on the Body Shop's ethical performance, which we have not finished, nor have we reached any conclusions.

It is therefore inaccurate for the headline to say that Franklin Research & Development has "turned against" the Body Shop. While we have turned against the stock for a variety of reasons, we have not taken this same position towards the company.

If the results of our ethical analysis are positive and the company's stock were at an attractive valuation, The Body Shop would certainly be a company whose shares we would consider buying again.

Patrick McVeigh, Senior vice-president, Franklin Research & Development Corporation, 711 Atlantic Avenue, Boston, MA 02111

Better a trading partner than a paranoid enemy

From Mr Karl A Ziegler.
Sir, As a London-based US citizen observing the Cuban situation, I agree with your leader's timely suggestions ("A new deal for Cuba", August 22).

It is absurd for US taxpayers to subsidise further a costly and militant posture against

most Cuban residents, whose principal ambition is greater exposure to the "free world's" markets; its goods, services, ideas, tourists, institutions and its relative freedoms.

The anti-Castro lobby in Florida should take the lead in encouraging political and economic liberalisation within

Cuba. History has shown that a paranoid enemy is usually more problematical than a co-operating trading partner.

Karl A Ziegler, The Centre for Accountability and Debt Relief, 6 Bradbrook House, Edmonton Street, London SW1X 8EL

IS INTERNATIONAL INVESTMENT

ALL GREEK TO YOU?

It needn't be.

Financial Times Magazines publish a monthly magazine specially written for the investor with a global perspective. We recognise the need for impartial investment advice - written by people who understand every aspect of overseas investment.

It's called *The International*.

And you don't have to be an economist to understand it.

Please return to Kevin Phillips, The International, Greylocks Place, Fetter Lane, London EC4A 3ND, UK

Yes, please send me, FREE and without obligation, for one year, my monthly copy of *The International*, the personal finance magazine from the Financial Times.

Mr/Ms/Ms: _____
Job title: _____
Nationality: _____
Company/Private Address: _____
Country: _____ Postcode: _____

Sign here only if you wish to receive a regular copy of *The International*.

Signature: _____ Date: _____

Job Status: ☐ 1 Proprietor/Part-Employed/Partner ☐ 2 Employed ☐ 3 Consultant ☐ 4 Retired ☐ 5 Student/Unemployed

Source of Business: ☐ 1 Financial Services ☐ 2 Construction ☐ 3 Other Services ☐ 4 Transport/Travel/Communications ☐ 5 Distribution/Retail/Catering ☐ 6 Education (Universities, etc) ☐ 7 Manufacturing/Engineering ☐ 99 Other (Please state)

Age: ☐ 1 Under 25 ☐ 2 25-34 ☐ 3 35-44 ☐ 4 45-54 ☐ 5 55-64 ☐ 6 65+

Type of Investment Currently Held: ☐ 1 Domestic Equities ☐ 2 International Equities ☐ 3 Offshore Deposits ☐ 4 Property ☐ 5 Bonds ☐ 6 Precious Metals/Gems ☐ 7 Unit Trusts/Mutual Funds ☐ 8 Other International Investments ☐ 99 None

Which of the following do you have? ☐ 1 Credit Card (e.g. Visa) ☐ 2 Gift Card ☐ 3 Charge Card (e.g. Amex) ☐ 99 None

مكتبة الإسكندرية

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 1000 Telex: 922186 Fax: 071-407 5700

Wednesday August 24 1994

Mr Zedillo's long agenda

The candidate for Mexico's ruling Institutional Revolutionary Party, Mr Ernesto Zedillo, won a convincing victory on Sunday in the most competitive elections in Mexican history. He would be making a grievous mistake, however, if he interpreted that victory as a signal that he should leave well alone. He should ignore them. Another six years of denying the political opposition a proper voice would serve only to intensify the strains which nearly took Mexico's body politic to breaking point this year.

His first gesture of conciliation to opposition parties is welcome. But given the tenacity with which the PRI has held on to power in its 65 years in office, Mexicans are sceptical of gestures. Mr Zedillo needs rapidly to take action.

A democratic system will only emerge if the ruling party is itself made democratic. Mr Zedillo can begin work before he takes office by embarking on reform of the PRI. This enormous task of dismantling the PRI from the structures of the state has frustrated his predecessors since 1985.

An integral element of the needed reform is to give to party members the right to choose candidates. This will deprive the president of an important lever for the management of the state, but is essential if the PRI is to be converted into a modern political party. Such reform has its dangers: the powerful and often undemocratic traditionalists may well take over parts of the party. However, if their candidates are forced to submit to free and fair elections for political office, the

danger may be reduced. Ensuring free and fair elections is therefore the next important reform. Although Sunday's elections were probably the fairest in Mexican history, it is clear that a substantial minority - with some justification - still considers the election process inequitable. Elections must no longer be a source of such political conflict. The way to ensure this is to hand the entire electoral process - lock, stock and barrel - over to the independent magistrates who oversaw Sunday's elections. These magistrates, chosen by consensus among the political parties, performed admirably, but were appointed late and were limited in their powers.

This is only the beginning of the huge task Mr Zedillo will face if he is to follow up on his campaign promises to turn Mexico into a modern, law-based society. Decentralising the political system and reforming the legal system and the country's corrupt and inefficient police forces, and reforming the social security and health systems are all necessary. Efforts in these directions will bring him into conflict with some of the country's most powerful vested interests.

The new president also inherits an unfinished agenda on the economy. He must rid the private sector of many of the obstacles blocking growth. These include monopolies both public - oil, railways and electricity - and private - in particular, telecommunications. Eliminating the monopolies would greatly enhance economic efficiency. If growth were, partly as a result, to be 5 or 6 per cent a year, rather than the 3 per cent achieved under the present administration, the country's would be greatly eased.

Milk shakes

It hardly seems like six years since the best way to reform the country's milk market, only to be in court for botching the job. The Dairy Trade Association announced this week that it is seeking judicial review of the government's efforts to shake up the milk market, which it claims threaten unnecessary price rises and job losses.

The Milk Marketing Board was at the heart of a cartelised system of UK milk provision which kept prices high and stifled innovation. Abolishing the MMB's monopoly over milk supplies and allowing processors to compete for supplies with the Board's successor, Milk Marque, was intended to reverse both effects. It was done neither.

What went wrong? The DTF's decision to seek a judicial review sounds like sour grapes. For the first time in 60 years, the dairy industry has been forced to bid for its milk. It only managed to secure a third of what they required. Milk Marque signed up to the new system, but the resulting competition for supplies allowed it to push up prices. The DTF's plan, it seems, has simply left the members having lost the first

round of playing under the new rules. It should be rapidly dismissed. The trouble is that the rules themselves are fundamentally flawed.

Any reform labours under two obstacles. First is that the UK's milk quota under the Common Agricultural Policy, currently 95 per cent of the country's needs, will always allow someone in the industry to make excess profits. The second is that, by failing to break up the old MMB into competing regional entities, the government has preserved a single body with a good chance of exploiting its position to share those profits with farmers at the expense of the processors.

The best way of reforming the milk market would, of course, be to abolish the CAP, although this is beyond the government's power. In the long run processors may turn to imports to make up their shortfall. But a quicker way of injecting flexibility into the current system would be to make milk quotas tradable across national borders. Meanwhile, the Monopolies and Mergers Commission might cast a fresh eye on the question of unfair competition closer to home.

Russian debt

As night follows day, the growth of Russian inter-enterprise debt has become a credit crunch. The soaring indebtedness has happened before, notably in 1992, it is the predictable result of attempts at privatisation, if the government gives in to the demands for enterprise autonomy, the problem will recur.

At the recently held level of Rb50,000bn (\$27bn), the Russian enterprises have accumulated with one another a spectacular. It is not surprising that the government's resolve is crumbling, notwithstanding its agreement with the IMF last March. President Boris Yeltsin has, for example, already agreed to grant Rb3,500bn in low-interest credits to the enterprises and heavy industry. More may follow.

Regardless of privatisation, the state has yet made the mental switch from supplying state-directed production, to flying paying customers. This, moreover, is the more benign aspect of the story. Enterprises without owners, operating laws, society without effective laws, managers to privatise the gains and socialise the losses. Why not offer goods on credit, in bribes, leaving the company with the debt and them with the cash? Or why not sell goods abroad, put the proceeds in a Swiss bank, leaving suppliers unpaid?

Managers confidently expect that the government will have to drop the needed cash from belt-tighteners. Yet their enterprises, as large holders of cash, are themselves victims of inflation. Worse, the government will only repeat the battle, in still more disadvantageous circumstances.

Targeted allocation of credits to high-priority industry is not the answer, since nobody knows which the high-priority industries actually are. Even closing insolvent enterprises may be a big mistake, since in so distorted an economy, it is difficult to know which enterprises should be closed. Nor can a mechanism for netting out inter-enterprise debt play a useful role at least until its growth has been halted.

It can be halted, however, by forcing enterprise managers to manage their cash flows, as has been done in other economies in transition. The debt overhang should be left to one side, at least for the moment. Meanwhile, by refusing a bail-out, the government must create huge pressure for payment within the enterprise sector. There is money. Enterprises must simply be forced to use it.

Mass unemployment is the spectre that stops this from being tried. The government needs to lay this ghost, by telling people that producing goods that are not wanted or, if wanted, are not paid for is unemployment. In addition, any money must go directly to workers, either as unemployment benefit or as payment for short-term working. It must not just be dumped on the enterprises.

This has arisen partly because the stabilisation lacks credibility where it counts and partly because enterprises are in limbo, subject neither to the control of the state nor to that of owners. State control cannot be maintained, while ownership will not be established. In the meantime, enterprises must be compelled to look after their cash flows. The printing press is not the answer.

For as long as anyone can remember, more people have quenched their thirsts with a Coca-Cola or its closest imitator, Pepsi-Cola, than any other soft drink money can buy. Together, they account for more than 50 per cent of all the carbonated drinks consumed worldwide. And yet... is it just possible that some of the fizz is going out of the market for two of the world's best-selling products?

In the US, which accounts for a third of the world market for soft drinks, consumers are showing signs of getting bored with Coke and Pepsi. These days, they want wider variety. Cola-flavoured drinks are slowly losing market share to new types of beverages such as iced teas, fruit drinks, bottled water and energy-giving sports drinks. In the late 1980s, according to US securities firm Salomon Brothers, colas took 63 per cent of the US soft drinks market. Last year, the figure was down to 58 per cent.

But alternative beverages are not the only worry for Coke and Pepsi. Until recently, the biggest threat to Coca-Cola and PepsiCo, the companies that makes Pepsi, faced was other. Now a bigger one seems to have emerged: the possibility that private-label manufacturers are taking an increasing share of a market that is in any case shrinking because consumers' tastes are changing.

At first sight, this proposition seems to be supported by PepsiCo's latest financial results. Its second-quarter profits this year were \$44m, excluding exceptional items, unchanged from the same period the previous year.

Coca-Cola, however, increased net profits by 13 per cent to \$75m in the same period. More significantly, Coca-Cola's share price, currently hovering around its all-time high, suggests that investors think the company's glory days are far from over.

One reason why the companies' figures tell different stories is that, unlike Coca-Cola, PepsiCo derives only 35 per cent of its operating profits from soft drinks. A higher proportion, 57 per cent, comes from its fast food chains (Pizza Hut, Taco Bell and KFC - formerly Kentucky Fried Chicken), which suffered badly from price competition in the second quarter, and another 28 per cent comes from its Frito-Lay snacks business.

Another reason for the profits difference is their geographical spread. In the US, Pepsi's market share is almost as big as Coke's, but worldwide, Pepsi trails behind. About 30 per cent of Coca-Cola's total operating profits come from outside the US, while PepsiCo's overseas division earns less than 18 per cent of its operating profits from other countries. The result is that Coca-Cola is cushioned from the effects of competition in the US, while PepsiCo is relatively exposed.

Even so, neither Coca-Cola nor PepsiCo can afford to ignore US consumers' changing tastes. In the past few years, an increasingly health-conscious US public has shown signs of turning away from high-sugar soft drinks like Coke and Pepsi. At first, the trend was towards diet (low-calorie) versions

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

Tonic for fickle tastebuds

New Age soft drinks and own-label colas are posing a challenge to market leaders Coke and Pepsi, says Richard Tomkins

Soft drinks market: a taste of things to come

World carbonated soft drink industry by flavour
Lemon-Lime 19%

Change 11%

Others 19%

Coke 67%

Source: Coca-Cola annual report

US carbonated drinks market
Billion cases

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest

1989 Total 7.55

1993 Total 8.30

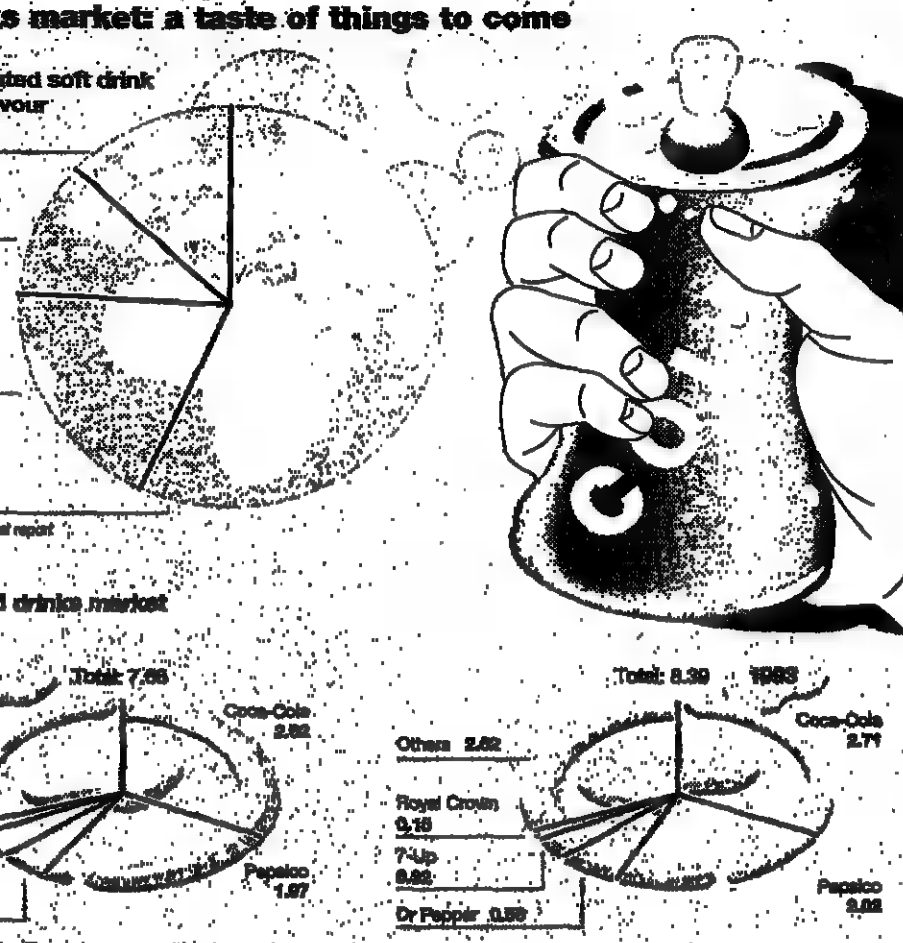
Others 2.31

Fruit 0.16

7-Up 0.82

Dr Pepper 0.80

Source: Whelan Food Business Digest



range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a

range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a

range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a

range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a

range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

of the same drinks. But now the fastest area of growth is an ever-expanding variety of "natural" drinks and so-called New Age beverages, such as fruit juice drinks and iced teas. A driving force behind the trend has been Sunlight Beverages, an upstart US drinks manufacturer that has rocketed to public prominence through rapidly rising demand for its New Age drinks, which include Raspberry Iced Tea, Apple Grape Juice and Mango Madness Cocktail.

This phenomenon has prompted a revolution in Coca-Cola and PepsiCo. Realising they cannot resist the market trend, the two companies have decided to join it. Both are diversifying away from their core brands and are launching new products that do not even carry the Coke or Pepsi names.

Coca-Cola, for example, sells a

range of iced teas under the Nectan brand in a joint venture with Nestlé, the Swiss food group, while PepsiCo sells iced teas under the Lipton name in a joint venture with the Thomas J. Lipton tea company, the US subsidiary of Unilever. In March this year, Coca-Cola launched a range of New Age fruit drinks in the US under the Frutopia brand, with names like Raspberry Psychic Lemonade and Grape Beyond; and earlier this month PepsiCo said it was forming a joint venture with Starbucks Coffee, a fast-growing US specialty coffee company, to launch a range of ready-to-drink iced coffees in bottle or cans under the Starbucks name.

These days, both Coca-Cola and PepsiCo make no attempt to disguise their willingness to spread into other kinds of soft drinks. PepsiCo acknowledges that some

Spot the Real Thing

water to 99 parts hype. But piecing together a partial history, it is possible to pick up some clues as to the recipe.

In most countries, the basic ingredients are written on the side of the can or bottle. The biggest two are water and sugar. Caramel gives the drink its characteristic dark colour, and phosphoric acid gives it a tang. The caffeine is still there, though in much smaller quantities than a century ago. So are the coca leaves, but they have been decaffeinated.

The big secret lies in the so-called 7X portion of the formula - the part listed as "natural flavours" on the container. This comprises seven natural oils. Six are thought to be orange, lemon, nutmeg, cinnamon,

coriander and neroli (from a variety of orange blossom). The seventh is lavender or lime, according to which version you believe.

Knowing the ingredients, of course, is not the whole of the mystery: you still have to know how to mix them. Undoubtedly by now, however, you have been trying to imitate Coca-Cola since the day it went on to the market. Pepsi-Cola's origins go back almost as far as Coca-Cola's. In 1884, when Caleb Bradham, a North Carolina pharmacist, started selling a cola-based drink containing peppermint as a tonic for the relief of dyspepsia.

Of the many smaller imitators worldwide, by the way, the most prominent today is Royal Crown Cola, a

Texas-based company formerly owned by the US financier, Victor Posner, but last year taken over by a newly formed New York-based conglomerate called Triarc.

RC Cola has been making and selling cola under its own name for decades, but since 1981 it has had another sideline: supplying syrups to Cott, a Canadian soft drinks company, which in turn uses them to make own-label colas for supermarket chains.

These Cott-supplied colas are better packaged than earlier private-label colas were. They also taste better: in conjunction with Cott, RC Cola has developed new formulas for individual retailers' specifications. But do they really taste anything like Coke

of their products. Consumers are nowadays switching away from branded goods if they can get acceptable quality at a lower price from own-label products.

Earlier this summer PepsiCo suffered a fall of 2 per cent in operating profits from its soft drinks business. It turned out that Cott, the fast-growing Canadian maker of low-cost, store-branded foods and drinks, had quietly been signing up US store groups as customers.

This came only a few weeks after Coca-Cola, the US maker of Coke, had taken a drubbing from Cott in the UK. When Cott started supplying J. Sainsbury, Britain's biggest food retailer, with cans of own-label cola that looked like Coke but sold at about half the price, Coke's share of Sainsbury's cola sales initially slumped from 68 per cent to 38 per cent.

Yet even Royal Crown Cola, the US company that supplies cola syrup to Cott, says the threat to Coke and Pepsi has been exaggerated. Mr John Carson, RC Cola's chief executive, says recent inroads by own-brand colas have been limited to grocery stores chains and discount stores, and even there they have come largely at the expense of earlier private-label products. "Private-label is definitely a thorn in Coke and Pepsi's side, but it's not a threat," Mr Carson says.

Cott also tends to play down the implications of its recent triumphs - with good reason. Cott is a minnow compared with Coca-Cola and PepsiCo, and it is painfully aware that it would be unlikely to survive retaliatory action if it came to an outright cola price war.

Industry analysts say own-label products will continue to be an irritant to Coca-Cola and PepsiCo, but not much more. Most of them think any adverse effects on the companies' sales from private-label competition, or indeed, from an increasing proliferation of alternative beverages - will be more than outweighed by the opportunities for growth in developing countries and recently opened markets such as eastern Europe and China.

While some of these markets may be less profitable than those in developed countries, particularly during the costly start-up phase, their sales potential is immense. At present, consumption of soft drinks outside the US averages four litres per person per year. Inside the US, the figure is 49 gallons.

PepsiCo, more heavily exposed to the US market and less focused on soft drinks than Coca-Cola, is regarded by Wall Street as less well

Burden of past claims could cost £500m Lloyd's profit recovery hampered by bad debt

By Richard Lapper

Bad debt and declining investment returns - as well as the continuing burden of claims on policies underwritten in the 1980s and earlier - will hold back the expected recovery in profits at Lloyd's, according to Chatset, the company which monitors the London insurance market.

Chatset expects Lloyd's to report a profit of £500m for the 1993 underwriting year, when results are reported in line with the market's year accounting system.

It estimates, however, that as much as £500m of the profit might be needed to meet liability insurance claims, which can be underwritten.

Lloyd's hopes to solve its problem by setting up a new reinsurer, NewCo, early in 1995 into which it aims to transfer all its policies sold before 1995.

Aside from this, says Chatset, "two horrors lurk, worsening investment returns, exacerbated by inadequate reserves for bad debts and further reinsurance failures."

The fall in investment returns, mainly as a result of the recent turmoil in international bond markets, will hit results for 1993, when these are reported next year, Chatset predicts.

During 1993 syndicates earned returns of some 6 per cent on their investments. But the first half of 1994 has produced a "disaster return", the average across the market being a profit of 0.5 per cent on dollar investments and a loss of 2 per cent on sterling investments.

Chatset expects the situation to improve in the second half of 1994, but says that "it will remain a disastrous year for investment" with returns down "perhaps" by £200m and £100m.

Overall, Chatset expects Lloyd's to post a loss for the 1992

£135m, when it is reported next year. Again though, this will be when the extra reserves for earlier years are taken into account.

Total bad debts due to unrecoverable reinsurance claims, as a result of the failure of a number of reinsurance companies, could account for more than £200m. The figure is already taken into account in the 1993 loss of some £20m, but similar problems could depress results in future years, Chatset believes.

Chatset notes that the "failure of insurance companies has continued apace" with the list including the subsidiaries of London United Investments, the financial conglomerate which collapsed in 1990.

Total losses at the insurance market since 1989, when Lloyd's dipped into loss for the first time in more than 20 years, amount to some £70m.

See Lex

Body Shop faces US probe over franchise operations

By Andrew Jack

Body Shop International is under investigation by the US Federal Trade Commission over its franchise operations in North America.

Body Shop last night confirmed the investigation, which focuses on disputes between the company and its franchisees in the US.

News of the investigation emerged amid continuing controversy within the ethical investment sector of business about allegations concerning the UK-based cosmetics and toiletries retailer's "green" and ethical policies.

The FTC refused as part of its normal policy to comment on whether any investigation was taking place into Body Shop.

The US agency said it had undertaken 40 to 50 franchise investigations over the past several years, of which a majority had led to legal action. However, it stressed that each case needed to be judged on its merits and none should be prejudged.

The FTC said its investigations normally considered allegations of unfair or deceptive practices by franchise operators, or more general breaches of US franchise rules.

Details of complaints from former Body Shop franchisees in the US form an important part of a forthcoming article in Business Week, a Minneapolis-based magazine, and other pieces scheduled to be published over the next few weeks.

Body Shop said last night: "We are aware of the FTC inquiries which are routine and about which we have no concerns."

It added in a statement: "It is standard practice for franchise organisations to have arguments with franchisees. We have no more arguments in the US than in the UK or any other country. Indeed independent analysts note that we have remarkably few such conflicts for a company of our size. Government agencies in the US have accused us of nothing. This is just more scaremongering."

The FTC is believed to have formally launched its investigation in March, and it has since issued a number of subpoenas to require witnesses to testify.

New Consumer, a New York-based organisation which has criticised Body Shop International, yesterday made public a letter to the company calling for information which would allow it to verify the retailer's "trade not aid" claims and for details of the ingredients in its products.

Mr Richard Adams, director of New Consumer, said Body Shop had repeatedly refused to provide such information. "There are so few hard facts," he said. "I want to try to pin them down a bit."

Letters, Page 10

THE LEX COLUMN

NFC loses driver

NFC's statement on the resignation of chief executive Mr Peter Sherlock left everything to the imagination. The company provided no explanation at all, not even that traditional fig leaf, "after a clash of management styles".

To be fair to NFC, Bass was no more illuminating when Mr Sherlock left his employ in October 1992. Whatever the reasons, shareholders of both companies may begrudge paying Mr Sherlock over £1m in compensation for loss of office in under two years.

The bigger worry for NFC shareholders is that there is more to Mr Sherlock's departure than personalities. While his business school jargon may not have been to every investment institution's taste, his arrival was welcomed by those keen to see NFC's inbred culture opened up. They will not be reassured that the board appears to have sided with Mr Sherlock.

Although the company stresses that there has been no change in strategic direction, the suspicion remains that Mr Sherlock wanted to pursue it more quickly than Mr Burns. The management question would matter less if Mr Sherlock's bullish comments about trading prospects had proved accurate. Third quarter figures suggest operating profit growth remains very sluggish. NFC may be right to blame both European recession and American overvaluing for its problems. But the new executive will need to do more to convince investors it can capitalise on the undoubted opportunities.

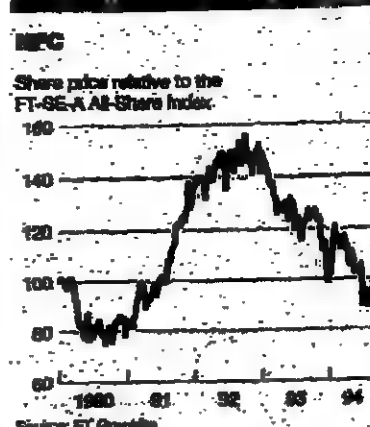
Thorn EMI

Sir Colin Southgate's comments yesterday ruling out a merger of Thorn EMI for the next three years were a disappointment. Splitting the group he chairs into its music and TV rental parts looked an attractive way of enhancing shareholder value.

The advantages of keeping the two divisions yoked together are slim. The steady but not terribly exciting rental business arguably drags down the rating that free-standing EMI shares would enjoy.

The best that can be said about Sir Colin's remarks is that they should clear up speculation over group strategy. The management's main challenge for the medium term is to hit its targets of boosting music margins from 14 per cent to 16 per cent and rental margins from 8 per cent to 10

FT-SE index: 3174.1 (+3.4)



per cent. The group's first quarter figures, reported for the first time yesterday, show a slight slip in margins in the music business.

But it would be wrong to conclude much from this. EMI's music arm did particularly well in the first quarter of last year. Equally the small improvement in rental margins means little, though it is encouraging that there has been a steady erosion of its UK rental business.

If Thorn can hit its margins targets, investors will look kindly on its plans to diversify into book publishing. Sir Colin has highlighted this as an area where EMI could apply its existing skills in managing intellectual property. With a demerger off the agenda, management will certainly have time to look at other strategic moves.

Lloyd's

After years of rumour losses it is some comfort that business now being written at Lloyd's of London is expected to be profitable. But the £200m profit for the 1993 year of account forecast by Chatset, the independent forecaster, would hardly be a cause for celebration.

A return of less than 10 per cent of market capacity - the long-term target set in Lloyd's business plan - would be a disappointing outcome for a year which saw few natural catastrophes and premium rates at their peak. While the weather has also been kind this year, rates are already softening.

Neither does this headline forecast include reserves which will have to be set aside against asbestos and pollu-

tion claims on policies written years ago. While the eventual level of liabilities depends on events in the US Congress and courts, it is likely that reserving will fall from the £1.4bn set aside last year. If Chatset's estimate of £500m proves correct, though, there would be precious little left over to make up for the losses of the previous five years.

The individual Names which back the market must therefore hope that Chatset has underestimated the eventual level of underwriting profits and overestimated the need for additional reserves. Although corporate capital was not admitted in time for the 1993 year of account, investors in quoted Lloyd's funds would also prefer to see a higher profits peak. Investment returns this year look like being slightly poor, so the case is more than even on the underwriters to show a decent profit.

US telecoms

LDDS certainly cannot be accused of lacking direction. Through a series of mega-deals, it has turned itself from a little-known Mississippi telecoms reseller into the US's fourth largest long-distance operator. This week's \$2.5bn acquisition of Wiltel means it will be able to route calls from its growing customer base over its own infrastructure instead of buying capacity from rivals. Its earlier \$300m acquisition of IDB Communications gave it direct relationships with about 100 foreign telecoms carriers.

But does this drive to join the big league make sense? It is not just that \$2.5bn looks expensive given Wiltel's operating profits of \$90m. Margins in the long-distance business are under pressure. Making profits in this market is largely about tapping its immense economies of scale and establishing a strong brand name. On both scores, LDDS starts a long way behind AT&T, MCI and Sprint.

The best justification for the strategy is that LDDS is now in a position to play an important part in restructuring the US telecoms industry. It is the only unaffiliated player in the long-distance market. That will make it an attractive partner, or even acquisition, for the Baby Bells if as expected they are allowed to break out of their local fiefdoms. It could also appeal to any foreign carriers seeking to form a fourth force in the global market to compete with the three alliances built around LDDS's main rivals.

Dear Leader's succession to power may be in trouble

By John Burton in Seoul

The delay in the official appointment of Mr Kim Jong-il to the top leadership positions in North Korea is fuelling speculation in Seoul that his assumption of power may be in trouble after the death of his father, President Kim Il-sung, six weeks ago.

A report yesterday by South Korea's state news agency that leaders denouncing Mr Kim were scattered in the foreign diplomatic section of Pyongyang is the latest in a recent spate of largely unconfirmed stories claiming that the Dear Leader may be facing growing opposition to his rule.

The incident coincides with a North Korean radio broadcast that warned that "acts of betrayal by ambitious persons and conspirators" could undermine the ruling party unless the issue of Mr Kim's succession is solved soon.

But there is otherwise little solid evidence to determine if Mr Kim is losing control of the secretive country. Speculation about his status has been fuelled by his failure so far to be named to the three most powerful pos-

itions in the country: general secretary of the ruling Korean Workers' party, national president and chairman of the party's central military committee.

His absence from public view since his father's lavish funeral in mid-July has also caused uncertainty, although Mr Kim is known for being reclusive. The haggard appearance of the 52-year-old Mr Kim at the funeral services prompted rumours he is in poor health. The diplomatic corps in Pyongyang has speculated for years on the issue.

North Korean diplomats abroad have dismissed talk about a problem in the succession, explaining that the delay is due to an extended period of mourning for the dead that is traditional in Korea.

Some western analysts in Seoul agree with that explanation. "It might appear unseemly for Kim Jong-il to take charge quickly. It could take several months for the party and parliament formally to convene and nominate him to the leadership posts," Mr Michael Breen, an analyst for Market Consultants in Seoul. But he added that if the transfer of power was not completed by the end of the year, it could indicate that Mr Kim is indeed in trouble.

Many analysts agree with the recent assessment by Mr Lee Hong-choo, the South Korean deputy prime minister for national unification, that Mr Kim may be delaying the transfer until he promotes a younger generation of technocrats loyal to him. This could be a "complex and time-consuming process" in a society based on a strong hierarchical structure, Mr Lee said.

One indication that Mr Kim may be successful in achieving control was the recent return of his step-brother and potential rival, Mr Kim Pyong-il, to Helsinki as North Korean ambassador after spending several months in Pyongyang.

If the power transfer proceeds smoothly, analysts expect Mr Kim will assume formal leadership either on September 9, the anniversary of the establishment of North Korea state in 1948, or October 10, the 49th anniversary of the founding of the ruling party. South Korea is reluctant to hold a proposed summit meeting with North Korea until the succession is completed.

Russia defends the rouble with US dollars

Continued from Page 1

real change in policy. We are moving from an extremely high real interest rate to just a very high one," one western economist said. "We are still in the same regime where it is very expensive to borrow. Real inter-

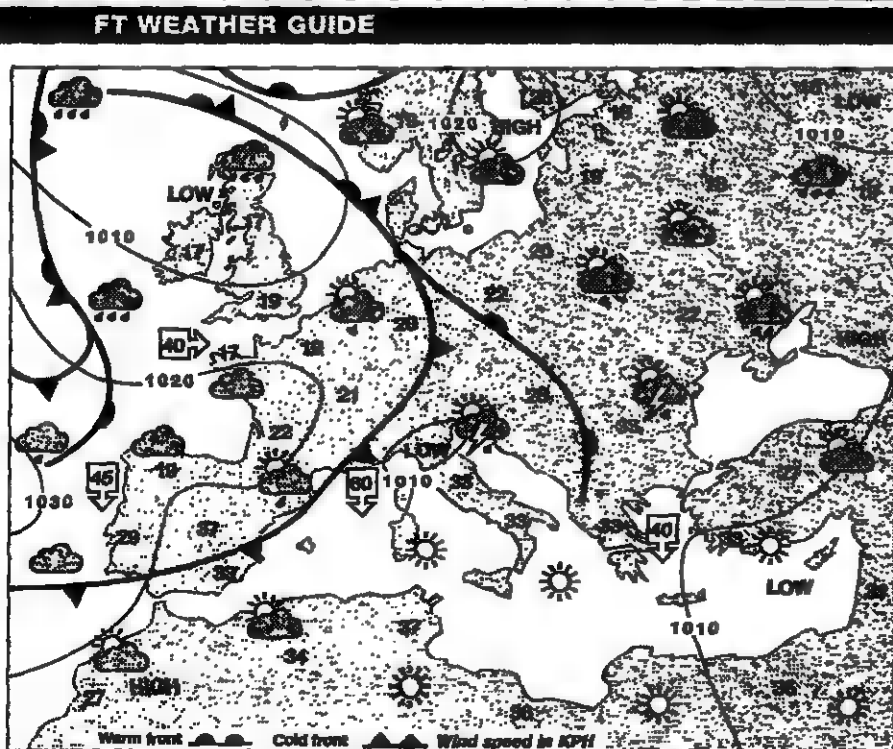
est rates remain at about 4 per cent a month."

But others argued the trend was risky. "Given the future outlook and the fiscal slippage, more prudence would have been useful," another economist said.

The difficulty faced by Russia's foreign debtors - chiefly former

Soviet countries - in servicing their \$147bn debts may further complicate the government's fiscal difficulties.

Mr Oleg Davydov, foreign trade minister, said Russia's debtors were paying only \$2bn a year compared to their obligations of \$60n-\$70n.



Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Centre of the Netherlands

TODAY'S TEMPERATURES

City	Temp	City	Temp	City	Temp
Abu Dhabi	sun 30	Belgrade	rain 30	Cairo	sun 27
Accra	show 28	Berlin	show 28	Cardiff	rain 17
Algiers	sun 34	Bombay	rain 31	Geneva	show 23
Amsterdam	show 20	Dublin	rain 17	Glasgow	show 21
Athens	sun 33	Helsinki	rain 19	Hamburg	show 20
Atlanta	sun 33	Hong Kong	sun 28	Harbin	sun 19
Bahia	sun 33	Kobe	sun 28	Heidelberg	sun 23
Bangkok	sun 33	London	cloud 18	Jakarta	sun 32
Batavia	sun 33	Lyon	cloud 18	Jersey	show 19
Bombay	sun 33	Madrid	sun 28	Kuala Lumpur	sun 32
Buenos Aires	sun 33	Moscow	sun 28	Manila	sun 32
Calcutta	sun 33	Nairobi	sun 28	Montreal	sun 23
Canton	sun 33	Paris	sun 28	Mumbai	sun 32
Cebu	sun 33	Rangoon	sun 28	Norfolk	sun 23
Colon	sun 33	Seoul	sun 28	Osaka	sun 28
Dacca	sun 33	Singapore	sun 32	Perth	sun 28
Dakar	sun 33	Sydney	sun 28	Port of Spain	sun 28
Damascus	sun 33	Taipei	sun 28	Port Moresby	sun 28
Dar es Salaam	sun 33	Tokyo	sun 28	Port of Spain	sun 28
Delhi	sun 33	Toronto	sun 28	Port of Spain	sun 28
Dhaka	sun 33	Vancouver	sun 28	Port of Spain	sun 28
Dordrecht	sun 33	Wellington	sun 28	Port of Spain	sun 28
Dublin	sun 33	Winnipeg	sun 28	Port of Spain	sun 28
Durban	sun 33	Zurich	sun 28	Port of Spain	sun 28
Dusseldorf	sun 33			Port of Spain	sun 28
Dzhanibek	sun 33			Port of Spain	sun 28

Rain or shine. We can get you there.

Lufthansa

Bell Cablemedia plc

The European cable operators controlled and managed by Jones Intermedia Inc. and Jones Global Group Inc. have been acquired by Bell Cablemedia plc.

Bell Cablemedia began trading on the Nasdaq national market in the United States of America with an initial market capitalisation of US\$1.05 billion on 15 July 1994.

Barclays de Zotte Wedd advised Bell Cablemedia on the acquisition and acted as Co-manager of the US ADS offering, and as Co-lead manager for the international ADS offering.

Advised

Barclays de Zotte Wedd

July 1994



American poised to Lac of Car

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

...to ease drug ...

INTERNATIONAL COMPANIES AND FINANCE

OMV recovers to post first-half Sch240m profit

By Ian Rodger in Zurich

OMV, the Austrian integrated petroleum and chemicals group, has reported consolidated pre-tax profit of Sch240m (\$22m) for the first half, compared with a loss of Sch552m in the corresponding period last year.

The partially privatised group said turnover was flat at Sch40.1bn as conditions in many of its markets remained weak. However, it was still aiming to make a profit in the full year through continued cost-cutting.

As expected, the pre-tax profit in the second quarter, Sch50m, was considerably smaller than that in the first quarter. This was mainly due to squeezed refinery margins.

The exploration and production division fell into a loss in the first half compared with a profit of Sch10m in the second quarter. Oil prices, lower domestic gas prices and accounting changes.

The Schwechat refinery also went into the red in the second quarter, having been in a profit in the first half.

gasoline margins, but higher profits at the Burghausen refinery prevented any erosion from the refining division in the first quarter. It posted a Sch380m profit in the first half.

The division's profit rose 26 per cent to Sch660m in spite of lower prices and reduced transport business. The storage arm performed well, taking advantage of increased capacity.

Profit in the marketing division jumped from a nominal Sch30m in the first half of 1993 to Sch150m in the same period of this year, mainly due to cost-cutting within the network.

The group said it saw "the first signs of a recovery" in its long troubled chemicals business in the second quarter, but the reduction in first-half losses to Sch60m from Sch140m was attributed mainly to cost-cutting.

Similarly, plastics sales rose 4 per cent to Sch3.76bn, higher volumes, and the division reduced its loss from Sch710m in 1993 to Sch10m in the first half.

Avesta Sheffield swings back to black

By Hugh Carnegie in Stockholm

Avesta Sheffield, the Swedish-British stainless steel maker, yesterday announced a swing to profits of SKr431m (\$67.1m) after financial items in the first six months, from a loss of SKr212m in the same period last year. It said it expected a further increase in earnings in the second half.

The result put the group firmly on a profit path for the first time since it was formed in late 1992 through a merger between Avesta and the stainless steel interests of British Steel. British Steel owns 40 per cent of the group.

Avesta Sheffield attributed the turnaround to rising demand in Europe, particularly for cold rolled steel plate, its main product, and the effects of internal savings and favourable currency movements.

Profits rose 16 per cent to SKr3.30m during the first half, compared with SKr1.14m last year, and operating profits after depreciation jumped to SKr4.6m from SKr3.3m.

"The group result is influenced strongly by currency and price changes for stainless steel. With a continuation of current conditions, the result for the second half is expected to exceed the result for the first six months," said Mr Per Molin, chief executive.

Avesta said higher consumption and stock-building of cold rolled plate had shifted the balance between supply and demand in Europe. This had pushed up prices by 30 per cent compared with the end of last year, although only by 10 per cent in mid-1993.

Overall, the market had improved since late 1992 and mid-1993, with European producers diverting sales to Europe from other markets to satisfy the demand surge.

The company, which earlier this year raised more than SKr900m through a rights issue, plans to launch more SKr1bn over the next three years.

The board yesterday gave the go-ahead for a SKr250m investment.

Sector revival sparks Stora surge

By Christopher Brown-Humes in Stockholm

Higher volumes, cost-cutting and capital gains brought a dramatically improved performance at Stora in the first half, enabling Europe's biggest pulp and paper group to lift profits to SKr1.51bn (\$200m) from SKr30m.

Helped by a long-awaited revival in the pulp and paper sector, group volumes climbed 5 per cent and capacity utilisation reached 92 per cent. However, the company has still to feel the impact of the higher

prices which are gradually feeding through into product areas.

Mr Lars Ake Helgeson, chief executive, said local currency prices had generally been lower in the first half than a year ago. Although the group has achieved higher prices for sawn timber and fine paper, a firm upturn in prices for newsprint and magazine paper grades is still awaited.

The SKr865m underlying improvement in the group's performance was enhanced by SKr617m in one-off gains.

On the plus side, the divest-

ment of the Tarkett flooring material unit, Akerlund & Rausing, and forest assets in Chile brought in SKr914m in capital gains. However, these were offset by a SKr200m provision against a possible write-down of a Canadian pulp mill and a SKr105m provision for a fine imposed by the European Union for breaching competition rules. Stora says it may appeal against the EU decision.

Sales were SKr23.1bn, up 6.5 per cent after adjusting for divestments. The pre-tax figure benefited both from a stronger operating performance - where

income rose to SKr2.14bn from SKr840m - and from reduced financial expenses of SKr625m, against SKr810m. The group has benefited from lower interest rates and a SKr4.7bn reduction in net debt.

Nearly all the group's divisions improved their operating performance, with power, pulp, sawn timber and technical office paper units all returning to the black. However, the group's financial services unit was unable to repeat last year's exceptionally strong performance, and profits slipped from SKr385m to SKr173m.

Unidanmark tumbles to DKr207m at halfway

By Hilary Barnes in Copenhagen

Unidanmark Group, Denmark's second biggest bank, yesterday reported a fall in interim net profits to DKr207m (\$34m) from DKr433m as the value of its securities portfolio slid.

The value of securities holdings fell by DKr252m during the first half of the year. Last year, in the same period, the comparable figure rose by DKr533m. Under Danish banking law, the difference in the value of the securities portfolio during the accounting period is entered directly into the profit and loss account.

Reflecting improved economic conditions, the group said it had lost provision of DKr550m in the first half, compared with DKr2.34bn in the same period last year.

The bank reported a 10.7 per cent growth in net interest and income to DKr4.8bn from DKr4.3bn, while expenses were reduced by DKr68m to DKr2.97bn.

The bank said that the efforts to re-establish its bank's market position, coupled with credit expansion and cost-cutting, are bearing fruit.

The bank, which peaked at DKr1.6bn in 1992, when bad debt provisions soared to DKr3.2bn, said that provisions were now reduced to 1.4 per cent of loans and guarantees, compared with 2.1 per cent in the first half of last year.

The capital adequacy ratio at the end of the second half was 11.3 per cent, compared with 11.3 per cent at the end of last year. No forecast was made for profits for the full year, but the bank said it expected to meet net interest income in the second half.

DFDS, the North Sea ferry and freight shipping group and European haulage business, reported a first half profit of DKr31.3m compared with a loss of DKr1.1m in the first half of last year. Profits were up DKr3.16bn from DKr2.65bn last year.

Trygg-Hansa chief executive resigns

By Christopher Brown-Humes

Mr Björn Springare yesterday resigned as chief executive of Trygg-Hansa, citing strong criticism of his performance and uncertainty over the group's strategy.

Mr Springare, who has led the company for eight years, said it was clear he did not enjoy the "full public confidence" necessary for effective leadership.

He is expected to leave the company during the autumn, after a period of three months' notice.

In deciding to step down, Mr Springare said he took full responsibility for a series of mistakes, leading directly to the costly investment in Gota AB.

He said changes following the crisis in the Swedish financial sector were partly to blame for the breakdown of the alliance.

Trygg's failure to win a banking licence, when competitors had been granted them, was perhaps the clearest sign it had lost the confidence of the authorities.

Trygg yesterday announced a sharply-reduced operating profit of SKr190m in the first six months, partly because of losses linked to the

group's operating profit of SKr84m.

Including the full impact of the group's investment performance, it posted a SKr1.38bn profit. Unrealised losses caused by falling bond markets were the main reason for the decline.

Group premiums fell 9 per cent to SKr3.6bn from SKr3.95bn, following the group's decision to run off its reinsurance activities. Underwriting losses deepened to SKr2.1bn from SKr322m.

33 per cent in Home Holdings. A group's operating profit of SKr84m.

Including the full impact of the group's investment performance, it posted a SKr1.38bn profit. Unrealised losses caused by falling bond markets were the main reason for the decline.

Group premiums fell 9 per cent to SKr3.6bn from SKr3.95bn, following the group's decision to run off its reinsurance activities. Underwriting losses deepened to SKr2.1bn from SKr322m.

33 per cent in Home Holdings. A group's operating profit of SKr84m.

Thorn EMI demerger ruled out

By Paul Taylor

Mr Colin Southgate, chairman of Thorn EMI, yesterday firmly ruled out an early demerger of the UK music and video group, and said the proposal was now "on the back-burner".

Mr Southgate, speaking at Thorn's annual general meeting, said the company was not looking at a demerger again for three years.

He said there was "no indication of any move inside the company" in a demerger of the group's core music and retail divisions, and noted that the costs would be huge.

Thorn's shares, which have rallied recently on revived speculation of a demerger, closed down 10p at 104p.

The group's results for the three months to June 30 - the first time Thorn has reported the first quarter - showed a strong performance by its main business - EMI Music, Thorn Group and HMV - together with improvement in its other businesses.

However, pre-tax profits fell to SKr1.1m (\$1.3m) from SKr4.4m, after a net exceptional charge of SKr3.3m, mainly on the disposal of Thorn Security. This was partly offset by a decline in finance charges to SKr2.2m from SKr2.5m.

Turnover from continuing operations rose to SKr28.8m from SKr27.6m, with distribution operations contributing a further SKr2.3m, compared with SKr1.7m.

Profits from continuing operations rose to SKr1.1m from SKr0.8m.

Overall, Thorn EMI's operating profits grew 2.5 per cent to SKr2.4m from SKr2.3m, in spite of a reduced contribution from discontinued operations.

Sales at EMI Music rose 18.6 per cent to SKr4.9m, and profits grew 14.6 per cent to SKr2.3m.

Thorn Group, the renamed rental business, posted a 9.8 per cent increase in operating profit to SKr2.8m, on revenues which rose 6.2 per cent to SKr2.1m.

Sales at HMV increased 12.4 per cent to SKr2.8m with its seasonal loss falling 34.4 per cent to SKr0.4m. Store sales continued to grow on a like-for-like basis and the group opened a further 8 shops to bring its total to 188 stores worldwide.

Earnings per share fell to 3.1p from 6.4p on a fully-diluted basis. Lex, Page 12

Amstrad electronics director joins Sega

By Paul Taylor in London

Mr Malcolm Miller, Amstrad's director of electronics and consumer electronics, has resigned to join Sega Europe, part of the Japanese electronic group.

Mr Miller, 39, joined Amstrad in 1979 as product manager while Amstrad was still a small private company run by Mr Alan Sugar, its founder and chairman.

During the 1980s Mr Miller, who previously worked for Biff's Eye Foods, part of the Unilever group, became one of Mr Sugar's closest and most loyal aides.

He is expected to help steer Amstrad through its

rapid expansion in the 1990s, buoyed by "blockbuster" consumer electronics products such as cut-price compact disc players and the Amstrad PC.

Yesterday, Mr Miller expressed his mixed feelings about leaving Amstrad, saying it had been a very difficult decision.

Mr Miller, who will leave Amstrad next month, said it had been "a wonderful experience working with Alan Sugar". However, he added that Sega, whose European operations are larger than Amstrad's, had made him "a very good offer which I could not turn down".

Commonwealth Bank Australia

Commonwealth Bank of Australia
ACN: 123 123 124
Incorporated in Australia with limited liability

U.S. \$183,000,000
Undated Floating Rate Notes
exchangeable into Dated Floating Rate Notes
and
U.S. \$217,000,000
Floating Rate Notes due February 1999
exchangeable into Undated Floating Rate Notes

Undated Notes	5.3725% per annum (LIBOR 3 months + 0.06%)
Dated Notes	5.35% per annum (LIBOR 3 months)
Interest Period	24th August 1994 to but excluding 24th February 1995
Interest Amount due	
Undated Notes per U.S. \$1,000,000	U.S. \$ 274.59
U.S. \$250,000,000	U.S. \$6,864.66
Dated Notes per U.S. \$1,000,000	U.S. \$ 288.33
U.S. \$250,000,000	U.S. \$6,708.33

CS First Boston Agent

Costain Finance N.V.

Notice to the Holders of Costain Finance N.V. ("Company")

7 1/2 per cent. Guaranteed Redeemable Convertible Preference Shares 2003 (the "Preference Shares")

NOTICE IS HEREBY GIVEN by Costain Group PLC of the revocation of the guarantee provided by it in respect of the obligations of the Company in relation to the Preference Shares, such revocation to take effect from 23rd October, 1994. As a result of the revocation of the guarantee, all outstanding Preference Shares will become redeemable as of 23rd October, 1994 (the "Redemption Date") in accordance with the terms of the issue at a redemption price equal to 105.000 per Preference Share (representing 100 per cent. of the issue price) together with dividends accrued but unpaid calculated up to (but excluding) the Redemption Date.

Payment of redemption amounts will be made against surrender of relevant certificates in accordance with the terms of issue of the Preference Shares from 24th October, 1994.

The Company has applied to The London Stock Exchange for the cancellation of the listing of the Preference Shares with effect from 24th October, 1994. Copies of this notice and a letter from the Company to Preference Shareholders setting out the detailed terms and conditions of the revocation and redemption can be obtained from the specified offices of the Paying and Conversion Agents as set out below. Copies of the Articles of Incorporation of the Company, the terms of issue of the Preference Shares and the Deed Poll constituting the guarantee by Costain Group PLC are also available for inspection at the specified offices of the Paying and Conversion Agents as set out below.

PRINCIPAL PAYING AND CONVERSION AGENT
Bankers Trust Company, 1 Appold Street, Broadgate, London EC2A 2BE.
Attention: Corporate Trust & Agency Group
Telephone: (071) 982 2500

PAYING AND CONVERSION AGENTS
Bankers Trust Luxembourg S.A., P.O. Box 807, 14 Boulevard F.D. Roosevelt, L-2450 Luxembourg
Swiss Bank Corporation, Aeschenvorstadt 1, CH-4002 Basle

Dated 24th August, 1994 By order of the Board of Management of Costain Finance N.V.

U.S. \$250,000,000

BANK OF BOSTON CORPORATION

Subordinated Floating Rate Notes Due 2001
Issued 10th February 1994

Interest Rate	LIBOR per annum
Interest Period	23rd August 1994 to 25th November 1994
Interest Amount per U.S. \$50,000,000	U.S. \$971.38

CS First Boston Agent

U.S. \$150,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1996

Interest Rate	5 1/4% per annum
Interest Period	23rd August 1994 to 25th November 1994
Interest Amount per U.S. \$50,000,000	U.S. \$971.38

CS First Boston Agent

Danisco A/S

Langebrogade 1, 1411 Copenhagen K, Denmark

Notice is hereby given to the shareholders that the Annual General Meeting will be held on Thursday 15 September 1994 at 4.30pm at SAS Scandic Hotel, Langebrogade 1, 2300 Copenhagen S, Denmark. The agenda for the meeting is as follows:

1. Directors' report on the Company for the year ended.
2. Submission of the annual accounts and consolidated accounts with the Auditors' Report and the annual report, and resolutions for the approval of the annual accounts and of the discharge of the Board of Directors from their obligations.
3. Resolution on the appropriation of profits or covering of losses in respect of the approved annual accounts.
4. The election of members to the Board of Directors.
5. The election of two Danish state-authorized public accountants to serve as auditors.
6. Resolutions proposed by the Board of Directors and/or shareholders.
7. Any other business.

Under item 4 the Board of Directors proposes the re-election of professor Flemming Woldbye and Erik B. Rasmussen, MSc, managing director, Kristian Mogensen, attorney-at-law, wishes to resign.

The Board of Directors proposes AN DUCH-PEDERSEN, chief executive of Tryg Forsikring A/S, as a new director.

Under item 6, the Board of Directors proposes the re-election of the Company's auditors, Schobell & Maricholt, Chartered Accountants and Ernst & Young A/S.

The Board of Directors proposes the following resolutions under item 2:

- a) That article 4.1 in the Articles of Association be changed to the effect that the Company's share capital is divided into shares of DKK 20 each.
- b) That the Board of Directors be empowered to increase the Company's share capital by up to DKK 6 million in nominal value with subscription rights for the employees in the Company and its wholly owned Danish subsidiaries at a price of DKK 40 for each share of DKK 20.
- c) That in the period until next year's Annual General Meeting the Board of Directors shall be empowered to allow the Company to purchase its own shares up to the amount of 10 per cent of the share capital at market price at the time of purchase with a deviation of up to 10 per cent.

No proposals for resolutions have been received from the shareholders.

In accordance with the Company's Articles of Association and the Danish Companies Act, the adoption of the resolutions mentioned in item 6a and b requires that both two-thirds of the votes cast and shareholders representing two-thirds of the voting rights at the Annual General Meeting vote in favour of the resolution.

From 1 September 1994 the agenda and the Board of Directors' resolutions in full as well as the annual accounts and the consolidated accounts with the Auditors' Report and the annual report are available for inspection by the shareholders at the Company's registered office. On the same day the documents will be sent to those shareholders who have so requested.

Admission cards with voting paper for the Annual General Meeting may be collected on provision of identification at the Company's registered office at Langebrogade 1 between 10am and 5pm in the period 28 August to 13 September 1994, except Saturdays and Sundays. After this period, only admission cards without voting paper will be issued.

Shareholders whose shares are registered in the name of the company, the Registrar of Companies, may exercise their voting rights by proxy. Shareholders who have acquired shares by transfer may only exercise the voting right for the shares in question if the shares are registered in the name of the shareholder at the time of the convening of the General Meeting, or if the shareholders before that time have applied for registration and filed proof of their acquisition.

Shareholders' questions about packaging will be handled immediately before the Annual General Meeting from 3pm to about 5.30pm.

Danisco A/S
The Board of Directors

Invitation for proposals to establish and operate Audiotex Services in Pakistan

EXTENSION IN DATE

Pakistan Telecommunication Corporation has extended the deadline for receiving the applications to establish and operate Audiotex Services in Pakistan till 15 September 1994.

This extension is granted at the request of the interested parties, firms and companies.

Terms and conditions of this invitation will remain the same.

Applications along with the required information and documents should reach the undersigned by 15 September, 1994. The envelope should be marked: PROPOSAL FOR AUDIOTEX SERVICES.

Muhammad Rashid
Joint Secretary II, Government of Pakistan,
Ministry of Communications,
Block-D, Pak Secretariat, Islamabad-44000, Pakistan
Tel: (92-51) 823738, Fax: (92-51) 825454

I.T.C. LIMITED

NOTICE

RECORD DATE FOR ISSUE OF BONUS SHARES

NOTICE IS HEREBY GIVEN that by an Ordinary Resolution passed at the 10th Annual General Meeting of the Company held on 20th July, 1994, the Board of Directors approved the issue of Bonus Shares not exceeding 12,27,33,027 in number to the holders of the Company's existing Ordinary Shares of the Company in proportion to the shares held by them. The Board of Directors of the Company at a meeting held on 20th July, 1994 have fixed 6th October, 1994 as the "RECORD DATE" for the purpose of determining the entitlement of shareholders to such Bonus Shares.

All shareholders of the Company should deposit their shares at the Investor Service Centre, 37 Chowringhee, Calcutta 700 071, on or before the said RECORD DATE will be accepted for determination of entitlement of Bonus Shares as referred to above.

Registered Office:
I.T.C. Limited
Virginia House
37 Chowringhee
Calcutta-700 071
INDIA

By order of the Board
I.T.C. LIMITED
S. B. Chatterjee
Company Secretary

Dated: 20th July, 1994

Signal

130+ software applications
RT DATA FROM \$19 A DAY
Signal SOFTWARE GUIDE
Call London 23 44 + (0) 71 231...
for your guide and Signal price list.

Petroleum Argus

The unique source for all industry news, comments and prices.

Petroleum Argus

CALL NOW for a FREE TRIAL to this newsletter (44) 711 959 5792

DO YOU WANT TO KNOW A SECRET?

The U.S. Gann Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Gann can increase your profits and curtail your losses. How? That's the secret. Ring 071 474 0080 to book your FREE place.

or Bond Fax - F

also daily gold and silver fax

from Chart Analysis Ltd
75 Colindale Avenue, WIMBORNE, Dorset, UK
Telephone: 01929 434444 Fax: 01929 434444

REUTERS 1000

24 hours a day - only \$100 a month!

Live financial data direct to your PC

For UK 071 555 8888 SuperCOM Service +44 207 071 5558

ARBITRAGE

one of the potentially most profitable yet least known areas of Trading in WorldWide Financial Markets.

Michael Laurie, Membership Ltd
Ring for Prospectus available September 5th. Financial Services Dept.
(Member of SFA) Tel: 071 493 7050 or Fax 071 499 6279

ECU Futures

29 Chesham Place
Belgrave
London W1X 8NL
Tel: +44 20 565 0000
Fax: +44 20 565 0000
Member SFA

FUTURES & OPTIONS BROKERS

\$32 ROUND TRIP

EXECUTION ONLY

DO YOU WANT TO KNOW A SECRET?

The U.S. Gann Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Gann can increase your profits and curtail your losses. How? That's the secret. Ring 071 474 0080 to book your FREE place.

هكذا ان الاصل

Advance to £11m achieved despite decline in US print activities

Restructured Wace jumps 57%

By Paul Taylor

Further reductions and improved productivity helped Wace, the restructured pre-press and specialist printing group, report a 57 per cent increase in pre-tax profits for the half to June.

On turnover which slipped slightly to £155.5m, pre-tax profits increased from £7.04m to £11.1m.

Earnings per share jumped from 4.1p to 10p as the tax charge fell to £1.6m (£2.47m). That reflected the utilisation of trading losses with the reorganisation of the property portfolio, resulting in a 15 per cent increase in the year.

The interim dividend is increased by 10 per cent to 1.5p.

The shares closed 16p higher yesterday at 270p.

Mr Trevor Grice, chief executive, said the financial drive for productivity improvements

together with the group's clear focus on cash generation. That had helped reduce net borrowing by £7.4m to £51.8m at the end of June compared with peak borrowings of £100m less than two years ago.

Trading profits increased by 24 per cent to £14.1m (£11.4m) led by improved results from pre-press operations in the UK, the US and continental Europe.

The pre-press operations in Europe as a whole produced considerably improved trading profits of £4.52m (£3.83m) on turnover down from £44.3m to £42.9m.

In the UK, despite intense pressure in the publications market, the corporate advertising market had started to show signs of improvement and the packaging market remained buoyant.

The printing operations in the UK lifted profits to £5.69m (£4.49m) on turnover of £55.3m (£54.4m).

The strongest performing businesses were the specialist



Trevor Grice: focus has been on cash generation

print operations although both corporate print and screen printing were also ahead of last year.

The group's US operations lifted trading profits by 20 per

cent to £3.86m (£3.22m) on broadly similar turnover of £55.3m (£56.8m).

US print turnover and profits, however, were slightly lower because of operational problems with two new presses in Michigan.

COMMENT

Wace's current management team continue to impress and the strategy pursued over the past 18 months of driving costs down, generating a strong cash flow and paying down debt appears to be working. Meanwhile, although gearing remains high, the balance sheet looks much healthier. The press problems in Michigan and £350,000 of Scottish commercial print restructuring costs will hold profits back about £28m this year, equivalent to 20.9p of earnings given the abnormally low tax rate. The shares are on a prospective multiple of 12.9 and could move higher as advertising volume improves.

AIB may enter the bidding for HMC

By Alison Smith

Interest from other mortgage lenders in acquiring Household Mortgage Corporation appears to be waning with Allied Irish Banks, the Irish Republic's largest banking group, now expected to be among the bidders.

Through a subsidiary, AIB has a stake of about 7 per cent in HMC, which has a residential mortgage book of £1.5bn. Yesterday AIB would only say it was watching the sale closely as a shareholder.

Other potential bidders are thought to include a number of building societies, notably Yorkshire and Birmingham Midlands.

HMC, the UK's largest centralised lender, said last month that it was seeking a buyer, and appointed Baring Brothers to manage the sale.

Bidders have been asked to submit indicative bids in early September. HMC will then draw up a shortlist of those who will be able to make a revised bid after inspection of the loan book.

The process is expected to take three or four months. One difficulty for HMC may be that potential buyers are more interested in acquiring the mortgage book alone than in buying the company as an ongoing organisation.

Another factor is that the market in mortgage books is changing, particularly since Halifax Building Society's announcement that it was negotiating to buy the £1.5bn UK mortgage business of Banque Nationale de Paris.

Some potential bidders suspect that the prices at which mortgage books are available may be too high.

NFC struggles to overcome City doubts

Recent events have not helped, writes Simon Davies

NFC had always prided itself on the strength of its paternalistic staff culture, but while Mr Peter Sherlock was chief executive there was a growing sense that the tide was turning. His departure yesterday suggests that the employees have, for the moment, won.

However, the company will struggle to win back respect from the City, where investors were already beginning to tire of the lack of results from Mr Sherlock's strategic review.

It is unclear whether this was the fault of Mr Sherlock, or the result of a lack of support from his fellow management, many of whom were far from enthusiastic about his overhaul.

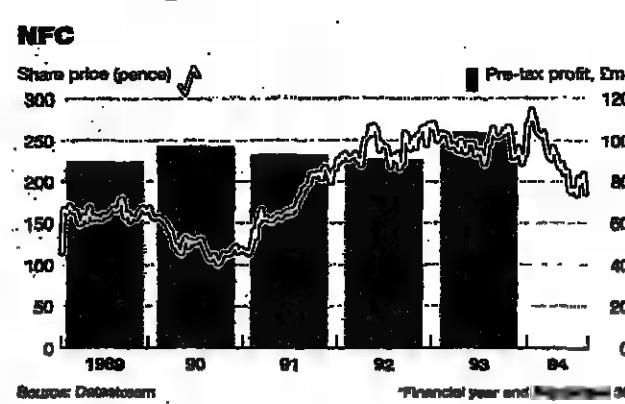
He certainly failed to turn round NFC's profit performance. June's interim results were disappointing, with no evidence of the economic recovery feeding through to profits, and no concrete results from the new strategy.

On the day of Mr Sherlock's departure, NFC disappointed again, with profits from Europe and North America below budget in the third quarter.

"The stock market was looking for a turnaround that the strategic plan was working," said an analyst at a British brokerage. "The last thing we needed was this."

UBS Securities, brokers to NFC, have lowered their 1994 forecast from £120m to £110m, as a result of the disappointing results.

Pre-tax profits before excep-



Source: Datastream. Financial year end September 90

tional losses rose only 6 per cent in the third quarter, despite the economic recovery and the £263m new funds from December's rights issue.

Mr Sherlock's strategic review involved a refocusing of management attention on capital on the higher value added businesses in NFC's portfolio, namely transport and logistics.

The most controversial proposal was a merger of NFC's two largest businesses, BRS and Exel Logistics - a move which is strongly opposed by some of the "old guard".

The logic was that a merger of transport and contract distribution would link the two ends of the distribution chain, so removing costs and enhancing revenues.

Businesses, such as rental and parcels, would remain non-core operations.

The plan was welcomed by analysts, and Mr Sherlock's move was seen as a little shaking up of the board's stated commitment to the strategy.

The appointment of Mr Sherlock, an outsider, implied a realisation that the paternalistic management style was a little shaking up of the board's stated commitment to the strategy.

However, the problems encountered by Mr Sherlock may not encourage other leading executives to fill his shoes.

One fund manager said: "This company needs someone powerful who will take NFC by the scruff of its neck, tell the City what it is going to do, and then achieve it."

Investors expect something more in keeping with NFC's paternalistic style.

Lower school sales hit Nottingham

By Simon Davies

Nottingham Group, one of the UK's leading suppliers of educational products, yesterday announced its first decline in profits for 12 years.

The setback came just five months after its flotation.

The shares fell 36p to 119p, having been as low as 110p, as the company revealed a further decline in sales in primary and secondary schools - its core business.

Pre-tax profits for the six months to June 30 fell 8.5 per cent to £3.61m (£3.94m), reflecting a 6 per cent decline in sales to schools. This was exacerbated by a shift towards lower margin products and the

impact of increased marketing costs. Nottingham's shares were issued in March at 155p, when the company stated in its prospectus: "The directors expect that turnover and profit during the current financial year will benefit from a combination of the release of cash reserves by schools, the recently introduced marketing initiatives and new product lines."

The peak period for sales to schools is from late May to the end of July, and Nottingham has found that schools have increased their budget reserves.

With the National Curriculum to be announced in January and implemented by September, Mr David Mansfield, chief executive, expects sales to improve by

mid-1995, as reserves fall. He said, however, that profits in the second half were still unlikely to match 1993.

Turnover from continuing operations rose from £23.4m to £23.8m, with sales for the rehabilitation market rising from £1.1m to £5.7m. Pre-tax profits were increased.

Operating expenses rose from £7.58m to £7.6m, reflecting the cost of new marketing initiatives, which were yet to feed through into increased sales. Nottingham is looking for acquisitions in related businesses, as gearing has fallen from 55 to 40 per cent since the flotation.

An interim dividend of 1.84p is payable from earnings per share of 4.6p (£1.2p).

Some potential bidders suspect that the prices at which mortgage books are available may be too high.

Societies caution on housing growth

By Alison Smith

Benefits from sharp falls in provisions against bad and doubtful debts were reflected in improved pre-tax profits for the first half of this year reported yesterday by two of the UK's largest building societies.

However, both societies expressed concern about future growth in the housing market, saying that they expected only slow and gradual recovery.

Nottingham, the second largest society, recorded pre-tax profits of £79.2m in the six months to the end of June - a 36 per cent rise on last

year's £58.8m. Pre-tax profits fell steeply to £3.4m (£3.3m), and share price to £14.1bn (£13.3bn).

Pre-tax profits at Bristol & West, the 10th largest society, rose to £26m (£20.4m), after the restructuring costs had been taken into account. Provision fell to £21.1m (£21.1m), and assets rose slightly to £2.3bn (£2.1bn).

Mr John Smith, B&W chief executive, said that the society planned to securitise some £150m of its commercial lending, as a way of demonstrating the high quality of the loan book and its resources which could then be used in other lending.

Securitisation allows lenders to take part of their balance sheet. They place the assets in a special-purpose vehicle which then raises money by selling the debt securities to investors. Lenders on the so-called "mortgage-backed" securities is funded by the loan book.

Mr Burke said that the society had cut the proportion of funding it was raising on the mortgage money market to 22.5 per cent at the end of June, compared with 31 per cent at the end of May.

As a further element in strengthening B&W's operations as it recovers from

a period in which it had high provisions and costs, the society is restructuring its estate agency business under the Hampton brand name.

B&W's cost/income ratio was 52 per cent (53 per cent) for the group, while that for the society alone was 42 per cent (43 per cent).

Mr John Smith, B&W's chief executive, said that B&W's cost/income ratio had risen slightly from 46 per cent to 47 per cent.

This was partly because intensifying competition was putting pressure on margins, he said.

Prestwick rights issue only 25% subscribed

By James Martin

The £4.5m rights issue launched by Prestwick Holdings yesterday attracted only 25 per cent of the £1.1m of shares it was offering, the company said yesterday.

Despite the low take-up for the 4-for-3 offering, Mr Andrew Coulson, executive chairman, said he was pleased with the outcome.

The issue was fully underwritten and means we have raised more institutional shareholders and a better balance between institutions and private investors," he said. "It is now about 50-50 instead of around 30-70 with institutions and 70-30 private."

Graseby blames end of cold war for unchanged £4.96m

By Tim Burt

Graseby, the electronics group, yesterday blamed the end of the cold war for its falling demand for its defence equipment following the break up of the Soviet Union and end of the cold war.

A weak performance by its technology division, which makes electronic systems for explosives and chemical weapons, led to pre-tax profits of £4.96m (£4.97m) at group level, down from £5.1m to £4.7m.

Worsening defence sales led to the division from being the best-performing business in the group with operating profits of £1.1m from £1.2m to £1.05m.

However, that was offset by improved figures from the medical, environmental and product monitoring businesses.

"We have great growth prospects in these three divisions and they will be the key to our future," said Mr Paul Lester, chief executive.

Medical showed the sharpest improvement with operating profits increasing 83 per cent to £1.01m (£1.01m), helped by buoyant hospital demand for its drug delivery systems.

The division claimed that its latest product, a pocket size infusion pump, could generate sales of £200m over the next five years.

The product monitoring division saw operating profits increase 89 per cent to £1.16m (£1.16m) following UK cost-cutting and a successful sale of the business to the US.

Sales of emission monitoring equipment, meanwhile, lifted profits in the environmental division from £1.25m to £1.43m.

The group benefited from sharply reduced interest payments of £296,000 (£799,000) as borrowing fell from £26.7m at the 1993 year end to £13.9m, for gearing of 53 per cent.

Earnings per share were flat at 6.7p (£6.7p) and, as previously announced, the interim dividend is raised to 2.7p (3.3p). The total dividend is expected to be unchanged at 6.6p.

However, that was offset by improved figures from the medical, environmental and product monitoring businesses.

"We have great growth prospects in these three divisions and they will be the key to our future," said Mr Paul Lester, chief executive.

Medical showed the sharpest improvement with operating profits increasing 83 per cent to £1.01m (£1.01m), helped by buoyant hospital demand for its drug delivery systems.

The division claimed that its latest product, a pocket size infusion pump, could generate sales of £200m over the next five years.

The product monitoring division saw operating profits increase 89 per cent to £1.16m (£1.16m) following UK cost-cutting and a successful sale of the business to the US.

Sales of emission monitoring equipment, meanwhile, lifted profits in the environmental division from £1.25m to £1.43m.

The group benefited from sharply reduced interest payments of £296,000 (£799,000) as borrowing fell from £26.7m at the 1993 year end to £13.9m, for gearing of 53 per cent.

Earnings per share were flat at 6.7p (£6.7p) and, as previously announced, the interim dividend is raised to 2.7p (3.3p). The total dividend is expected to be unchanged at 6.6p.

First National BS dips 16%

By John McManus

First National Building Society, the second largest in the Irish Republic, announced a 16 per cent decline in pre-tax profits to £27.6m (£27.5m) for the six months to June 30.

The society blamed the fall on a reduction in investment income because of a sharp fall in the bond market.

It refused to comment on its bid for Mortgage Trust, BS Bank's UK mortgage operation, which is at the due diligence stage and is expected to be completed within the next four weeks.

First National is thought to have offered £150m for the specialised lender which has mortgage assets of £760m and about 10,000 borrowers.

However, First National could spend more time on this, having raised £225m through a syndicated loan and revolving credit facility last June.

The society reported an increase in home mortgage lending from £190m to £107m and a reduction in arrears as a percentage of loans from 0.67 per cent at the end of last year to 0.61 per cent at June 30.

Overall lending in the first six months was £121m.

Operating profits, excluding gifts received, were up 25 per cent to £27.6m but after-tax income rose by just 1 per cent to £25.1m.

Kerry rises 10% to £15m

By John McManus in Dublin

Kerry, the Irish food group, reported a 10 per cent rise in pre-tax profits to £15.5m (£14.8m) for the first six months of 1994 following strong performance by the food ingredients and convenience food divisions.

Overall sales increased 6.5 per cent to £149m, mainly due to increases in the convenience food division.

The convenience food division remains the strategic goal, said Kerry's chairman, Mr Michael Haurahan, yesterday.

Kerry Foods, the convenience foods side, also reported increased sales, up from £110m to £115m.

The scaling back of Meadow Meats, the red meat operation, resulted in a fall in sales in that division to £120m (£125m).

Kerry Agribusiness, reported a small increase in sales from £26m to £28m.

Earnings per share emerged at 7.9p (7p). An increased interim dividend of 1p (0.91p) was also announced.

Higher margins in the food ingredients and processed foods divisions pushed up operating profits to £123m, representing margins of 81 per cent (5.43 per cent). Sales from ingredients were up to £173m (£163m) due to organic growth and increased contributions from North America.

COMMENT
A solid set of results slightly

ahead of most forecasts leaves Kerry well positioned to fulfil ambitious full year earnings forecasts of between 20p and 21p per share and full year pre-tax forecasts of about £28m.

The second half will be aided by the beef slaughter in the autumn, further benefits from the Mexican and US acquisitions and a maiden input from Mettsons-Walls, bought from Unilever in July. Kerry will have it all to do if it is to live up to these expectations, but the company's management rarely disappoints in the past.

The scaling back of Meadow Meats, the red meat operation, resulted in a fall in sales in that division to £120m (£125m).

Kerry Agribusiness, reported a small increase in sales from £26m to £28m.

Earnings per share emerged at 7.9p (7p). An increased interim dividend of 1p (0.91p) was also announced.

COMMENT
A solid set of results slightly

SE looks at Rossmont offer

The Stock Exchange is making enquiries into the publication of a tender offer for shares in Rossmont, said a spokesman, through two UK national newspapers.

Berjaya Group (Cayman), an aggressive Malaysian conglomerate of the same name, announced in the Financial Times and the Daily Telegraph that it was offering 134p per share for up to

29.9 per cent of the company. Rossmont, floated last year, has recommended the offer. It has also agreed to issue shares to Berjaya at 134p to make up any shortfall on the 29.9 per cent.

Berjaya does not have to tell the Stock Exchange of its tender offer. Rossmont, however, is required to announce the subscription proposals. In the event, an announcement was

not made until 10am. The Stock Exchange is discussing the situation with brokers Keith Bayley Rogers.

Mr Howard Drummond, of Keith Bayley said Rossmont believed the Berjaya offer was in shareholders' interests, even at a discount to last night's close of 144p. "If the company does not come in, there may be a difficulty in maintaining this price," Mr Drummond said.

Friendly Hotels ahead 42%

Friendly Hotels yesterday announced a 42 per cent increase in interim profits as trading improved since a start to the period.

The turnover slipped 19 per cent to £18.1m, the pre-tax line for the six months to June 1994 to £963,000 (£979,000), helped by associates' contribution of £225,000 (£225,000).

Mr Henry Edwards, chairman, attributed the better showing to the 27-strong hotel chain. Improved trading was also reflected in the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

Trans Union will not raise UAPT offer

Trans Union, the US credit information group, yesterday

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

Trans Union will not raise UAPT offer

Trans Union, the US credit information group, yesterday

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

Trans Union will not raise UAPT offer

Trans Union, the US credit information group, yesterday

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

Trans Union will not raise UAPT offer

Trans Union, the US credit information group, yesterday

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union's offer. UAPT-Infolink is the usually second half, he said, and the group was still seeking "suitable" acquisitions.

The group's 13 serviced offices were encountering competitive trading conditions but maintained occupancy rates.

The interim dividend is held at 2.5p on capital increased by last September's £10m rights issue. Fully diluted earnings were 3.5p per share.

said it would not increase its 550p offer for UAPT-Infolink, in spite of a higher bid from rival predator Equifax.

Equifax is offering a share, increased from 500p after Trans Union

COMMODITIES AND AGRICULTURE

Coffee prices jump as buyers find supplies tight

By Alison Maitland

Buying interest from coffee manufacturers and a shortage of supplies drove coffee futures prices sharply higher in London yesterday.

The second position robusta contract rose \$550 to close just below the day's high at \$3,570 a tonne, giving a two-day rally of 7.7 per cent.

Commodity Exchange prices were helped by a strong performance in London on Monday, which continued yesterday. The December arabica contract was 100 points stronger in afternoon

trading at 197 cents a pound.

The rally took London prices back to the levels of two and a half weeks ago. But November futures were still about \$500 off the peak reached in the wake of the second frost in Brazil in early July.

"At the lower levels of the past two weeks there has been significant interest from roasters to accumulate and extend their cover," said Mr Robert MacArthur, head of tropical trading at Merrill Lynch in London.

"Selling by growers is still limited because they don't want to be too aggressive in

selling at these lower levels."

Continued dry weather in Brazil has encouraged the bulls, since it is likely to hamper the flowering season, which begins next month. The US Department of Agriculture warned last week that rainfall was now needed for a "favourable" flowering season.

Some traders were expecting trade demand to increase in the run-up to the important winter roasting period, but they hesitated to predict how much prices might move while the true extent of the frost damage in Brazil was still unclear.

Australian farm returns boosted by livestock

By Nikki Tait in Sydney

Australian farmers saw an overall 4 per cent increase in prices received in 1993-94. But the improvement, which compared with a 2.1 per cent fall in 1992-93, was largely due to higher returns from livestock.

The figures, produced by the Australian Bureau of Agriculture and published yesterday, showed that cattle prices

Oil market takes stock after sharp fall

By Robert Corzine

Oil prices steadied yesterday as traders pondered whether the latest sharp falls signalled a breakdown in prices or merely a deep correction.

The price of the benchmark Brent Blend was about \$15.90 a barrel in late London trading yesterday, 20 cents up from the close of \$15.70 on Monday, when a 60 cent fall pushed the Brent price below \$16 for the first time since June.

Some analysts yesterday said heavy selling by commodity and derivative funds were a big factor in pushing prices

down. But one London trader noted that it was the "oil community" that started the selling spree.

The latest falls in large part reflected a growing conviction in the markets that the political crisis and strike by oil workers in Nigeria would not lead to further big supply disruptions. "The markets have discarded Nigeria as a factor," according to Mr Peter Gignoux, head of the energy desk at the London office of US brokers Smith Barney.

Other analysts noted concern over a cut-off in Nigerian supplies coincided with

prices approaching the top end of the \$15-\$19 range which many have predicted for the year.

"The Nigerian crisis hit at a time of upside fatigue," said Mr Vahan Zanoian, an analyst with the Washington DC-based Petroleum Finance Company.

He believed prices went up too fast in response to the threat of major supply disruptions, which never materialised. Prices at the higher end of the range needed continuous support from events and were "more sensitive to bearish news," he added.

Another factor contributing

to the oil price fall was the imminent shut down for maintenance of a large number of refineries. In addition there are plentiful supplies, especially from the North Sea, of the light crude oil which Nigeria mainly produces.

Most analysts, however, are predicting that supply pressure will likely to emerge towards the end of the year. This is because of rising world demand and the fact that other members of the Organisation of Petroleum Exporting Countries are far showing no signs of cheating on their production quotas.

Brazilians expand plantings

Higher world market prices for coffee since the introduction last October of the producer's export scheme resulted in expanded plantings in Brazil, the German industry group DEV said yesterday, reports Reuters from Hamburg.

The use of fertiliser had also increased, according to an analysis in DEV's bulletin assessing Brazil crop damage following the June and July

frost. Some farmers might still be able to reap good harvests and to reinvest their higher earnings in the wake of frost damage to the 1995-96 crop, DEV said.

About 1bn Brazilian coffee trees, a quarter of the total, had been felled between 1981 and 1993 as depressed world prices made production largely unprofitable.

Brazil's 1994-95 crop would be in a range of 22m to 25m bags (60kg each), while the

1995-96 crop should be reduced by 9m or 10m from 25m to 30m bags expected before the frost, the article said, citing US and trade estimates.

The Brazil authorities had put the frost-hit crop at 15m to 17m bags.

Depending on the extent of the damage, which will not be fully apparent until October, Brazil could return to good harvests as early as 1996-97, DEV said. In any case sizeable crops were likely to re-emerge in 1995.

The index of prices paid by farmers for only 2.5 per cent, with the most noticeable increases coming for store and breeding stock and for plant and equipment.

Grain prices, by contrast, fell for the second year in succession, with a 6.7 per cent decrease in 1993-94 following the 4.6 per cent dip in 1992-93. The price fall for barley was 13 per cent and for wheat, 9.6 per cent. Only a few crops backed the trend: sugar prices, for example, rose 12 per cent and tomato returns were up 30 per cent. Wine grape growers enjoyed a 17 per cent rise, while cotton prices were up 5.5 per cent.

The index of prices paid by farmers for only 2.5 per cent, with the most noticeable increases coming for store and breeding stock and for plant and equipment.

Gold market absorbs fund 'disharding'

By Kenneth Gooding, Mining Correspondent

At least 800 tonnes of gold (26m troy ounces) was bought by hedge and commodity funds in 1993, according to estimates by the American Precious Metals Advisors consultancy organisation.

It suggests that the funds then sold at least 830 tonnes (27m ounces) in the first half of 1994.

Mr Jeffrey Nichols, APMA's president, says gold sales by the funds have undoubtedly continued in the second half of this year.

Mr Nichols points out that most of the gold buying and selling by the funds was principally through derivative instruments such as exchange-traded futures, over-the-counter, and warrants. Some other large-scale players in the gold market, particularly many European and Middle Eastern investors who years ago participated exclusively in the physical bullion market, are also now trading principally in derivative instruments.

He argues that this change

has obscured their activities to some analysts, "resulting in a false picture of what's really going on in the gold investment arena."

Mr Nichols suggests that the markets for gold derivatives and bullion are not really separate and distinct markets, but are "a seamless, interrelated, single market" because every purchase or sale of gold derivatives translates into buying or selling of gold bullion in the physical market.

MetalsFAX: US\$7,000 a year from APMA in Vermont, US, on fax 802 955 5436.

Producers to discuss rubber pact

The world's main rubber producing nations will meet in Thailand next month to discuss their negotiating strategy for a new global price stabilisation pact, an official from a rubber producers council said here yesterday, reports Reuters from Kuala Lumpur.

Mr Hassan Ali Promedji, secretary-general of the Association of Natural Rubber Producing Countries said the meeting would be held in Hatyai on September 23 and 24.

"We will have a round of informal talks there before we go to Geneva for the second round of negotiations for a new

agreement," he said after the ANRPC met.

Major rubber producing and consuming nations are to meet in Geneva from October 3-4 to negotiate a new International Natural Rubber Agreement.

Producers and consumers remain at odds over the benchmark price for rubber, with producers saying they are too low and consumers saying they are just right.

ANRPC groups India, Indonesia, Malaysia, Papua New Guinea, Singapore, Sri Lanka and Thailand, which between them control about 80

per cent of the world's supply. It met in Kuala Lumpur to discuss decisions taken by a special committee of the International Natural Rubber Organisation on Monday.

The five council decided to continue selling rubber from its stockpile in a so far vain attempt to pull down prices from six-year highs.

Mr Suchart said the informal round in Hatyai would focus on demands by producers for higher reference prices for rubber, which have remained basically unchanged since the first rubber pact was agreed in 1975.

European sugar cut predicted

European beet sugar production would fall to 39.15m tonnes in 1994-95 from 39.51m in 1993-94, German statistical agency P.O. Licht forecast yesterday, reports Reuters from Karlsruhe.

Western Europe would produce 19.24m tonnes, down from 21.02m, and eastern European 9.94m tonnes, against 10.88m.

MARKET REPORT

Copper leads LME metals to firmer ground

Significant underlying support for COPPER uncovered by a dip yesterday morning gave encouragement to other London Metal Exchange contracts, which closed mostly higher on the day.

"Everyone wants to buy copper on dips... there's a widespread feeling that the copper price could move up strongly in September," a trader commented.

Early dealer selling and liquidation and an LME warehouse stocks rise put copper on the defensive in early trading

and the three months delivery position fell to \$2,370 a tonne. But at the close it was at \$2,380, up \$7 a tonne.

Traders said the early sell-off in copper reflected volatility created by the market adjust-

ing to a new, lower, short-term trading range.

ALUMINIUM was also undermined by a stocks rise, three months metal dipping to \$1,477 a tonne in early trade. A recovery for the rest of the day triggered shortcovering in the hours trading, however, which prompted a burst up to \$1,504, up \$19 from Monday.

Traders said that selling was likely to be attracted above \$1,500, though a break above \$1,510 could signal fresh gains.

ZINC remained underpinned by trade buying and rallied to the top end of its narrow trading range late in the day. From a morning low of \$963 a tonne the three months price rallied to \$989, up \$26 on the day.

European precious metals markets remained quiet as New York, where most of the recent moves have started, failed to offer direction.

In London GOLD closed at \$383 a troy ounce, down 70 cents, while SILVER eased 2 cents to \$5.22, an ounce. Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1480-81 1480-81

Previous 1480-81 1480-81

High/Low 1480-81 1480-81

AM Official 1480-81 1480-81

Kerb close 1480-81 1480-81

Open Int. 274,504

Total daily turnover 38,111

ALUMINIUM ALLOY (\$ per tonne)

Close 1690-85 1690-85

Previous 1690-85 1690-85

High/Low 1690-85 1690-85

AM Official 1690-85 1690-85

Kerb close 1690-85 1690-85

Open Int. 2,882

Total daily turnover 408

LEAD (\$ per tonne)

Close 685-5.5 685-5.5

Previous 685-5.5 685-5.5

High/Low 685-5.5 685-5.5

AM Official 685-5.5 685-5.5

Kerb close 685-5.5 685-5.5

Open Int. 40,864

Total daily turnover 11,818

TIN (\$ per tonne)

Close 5190-85 5190-85

Previous 5190-85 5190-85

High/Low 5190-85 5190-85

AM Official 5190-85 5190-85

Kerb close 5190-85 5190-85

Open Int. 86,478

Total daily turnover 11,818

COPPER, grade A (\$ per tonne)

Close 2270-1 2270-1

Previous 2270-1 2270-1

High/Low 2270-1 2270-1

AM Official 2270-1 2270-1

Kerb close 2270-1 2270-1

Open Int. 211,189

Total daily turnover 40,864

LME Closing 5% rate: 1.5840

LME Closing 5% rate: 1.5840

HIGH GRADE COPPER COMEX

Close 108.00 108.00

Previous 107.50 107.50

High/Low 107.50 107.50

AM Official 107.50 107.50

Kerb close 107.50 107.50

Open Int. 154

Total daily turnover 17,483

COPPER, grade B (\$ per tonne)

Close 107.50 107.50

Previous 107.00 107.00

High/Low 107.00 107.00

AM Official 107.00 107.00

Kerb close 107.00 107.00

Open Int. 154

Total daily turnover 17,483

COPPER, grade C (\$ per tonne)

Close 107.00 107.00

Previous 106.50 106.50

High/Low 106.50 106.50

AM Official 106.50 106.50

Kerb close 106.50 106.50

Open Int. 154

Total daily turnover 17,483

COPPER, grade D (\$ per tonne)

Close 106.50 106.50

Previous 106.00 106.00

High/Low 106.00 106.00

AM Official 106.00 106.00

Kerb close 106.00 106.00

Open Int. 154

Total daily turnover 17,483

COPPER, grade E (\$ per tonne)

Close 106.00 106.00

Previous 105.50 105.50

High/Low 105.50 105.50

AM Official 105.50 105.50

Kerb close 105.50 105.50

Open Int. 154

Total daily turnover 17,483

COPPER, grade F (\$ per tonne)

Close 105.50 105.50

Previous 105.00 105.00

High/Low 105.00 105.00

AM Official 105.00 105.00

Kerb close 105.00 105.00

Open Int. 154

Total daily turnover 17,483

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Close 381.00 381.00

Previous 381.00 381.00

High/Low 381.00 381.00

AM Official 381.00 381.00

Kerb close 381.00 381.00

Open Int. 100,000

Total daily turnover 100,000

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Close 610.00 610.00

Previous 610.00 610.00

High/Low 610.00 610.00

AM Official 610.00 610.00

Kerb close 610.00 610.00

Open Int. 100,000

Total daily turnover 100,000

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Close 154.00 154.00

Previous 154.00 154.00

High/Low 154.00 154.00

AM Official 154.00 154.00

Kerb close 154.00 154.00

Open Int. 100,000

Total daily turnover 100,000

SILVER COMEX (100 Troy oz; \$/troy oz)

Close 5.50 5.50

Previous 5.50 5.50

High/Low 5.50 5.50

AM Official 5.50 5.50

Kerb close 5.50 5.50

Open Int. 100,000

Total daily turnover 100,000

CRUDE OIL NYMEX (42,000 US gals; \$/barrel)

Close 17.10 17.10

Previous 17.10 17.10

High/Low 17.10 17.10

AM Official 17.10 17.10

Kerb close 17.10 17.10

Open Int. 100,000

Total daily turnover 100,000

CRUDE OIL ICE (42,000 US gals; \$/barrel)

Close 17.10 17.10

Previous 17.10 17.10

High/Low 17.10 17.10

AM Official 17.10 17.10

Kerb close 17.10 17.10

Open Int. 100,000

Total daily turnover 100,000

HEATING OIL NYMEX (42,000 US gals; \$/barrel)

Close 17.10 17.10

Previous 17.10 17.10

High/Low 17.10 17.10

AM Official 17.10 17.10

Kerb close 17.10 17.10

Open Int. 100,000

Total daily turnover 100,000

GAS OIL ICE (42,000 US gals; \$/barrel)

Close 17.10 17.10

Previous 17.10 17.10

High/Low 17.10 17.10

AM Official 17.10 17.10

Kerb close 17.10 17.10

Open Int. 100,000

Total daily turnover 100,000

NATURAL GAS NYMEX (10,000 cu ft; \$/unit)

Close 1.20 1.20

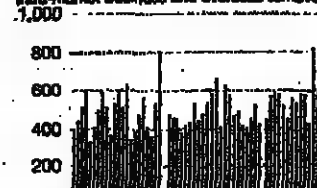
Previous 1.20 1.20

High/Low 1.20 1.20

AM

Equity Shares Traded

Turnover by volume (million). Excluding:
Intra-market business and overseas turnover



	Jan	Jul	Aug
1994			
FT Ordinary Index			
FT-SE-A Non Fins p/e			
FT-SE 100 Fut Sep			3191.0
10 yr Gilt yield			8.7%
Long glt/equity yld ratio:			8.8%
Worst performing sectors			
1 Gas Distribution			
2 Leisure & Hotels			
3 Chemicals			
4 Transport			
5 Health Care			

A clutch of broker's recommendations powered Industrial Group Charter, which on Monday declared its bid for well-known equipment supplier Leeco unconditional. The group expected to win the 90 per-

British Steel put 4% to the test after stainless steel giant Avesta Sheffield, its Swiss joint venture, returned a profit in the first half of the year.

ing Holiday group Airtours a volatile day. The shares

down 15 early in the session. Rumours that the group was about to issue a profits warning. Calls to the company by anxious dealers and analysts met with a "no comment."

However, mid-session gain hunters started a recovery and, together with the dismissal of the early rumour, many analysts, the share closed 4 ahead at 449p. The early negative sentiment weakened rival Owners Abn which gave up 1% to 104p.

14 to 270p after announce

MARKET REPORTERS
Peter John,
Joel [REDACTED]

	Place	Falls	Score
1. Wendell	36	18	54
2. Wendell	1	0	1
3. Wendell	47	78	125
4. Wendell	82	130	138
5. Wendell	37	11	48
6. Wendell	70	10	80
7. Wendell	22	10	32
8. Wendell	54	88	142
9. Wendell	68	84	152
10. Wendell	10	37	47

	458	600	1
--	-----	-----	---

22
 5

[Redacted]
 [Redacted]

November
 December

k Foods, Tullow OR Put: Tullow OR Put &

[illegible]

REFERENCES

	Aug 18	Aug 17	Yr ago	'High
2496.8	2490.4	2497.5	2373.5	2713.6
	4.05	4.05		
	5.66			
	18.10	18.00	37.54	39.00

18.85 18.79 19.55 25.68 30.90
 Millions: high 2713.6 2/02/94; low 49.4 28/5/90

	13.00	14.00	15.00	16.00	High
5	2493.7	2495.5	2499.1	2498.5	2490.3

Aug 22	Aug 18	Aug 16	Aug 17	Year
0,758	29,889		71,886	2017
197.5	1278.7			2018
4,378	33,836	35,588	34,848	2019
819.2	515.8	810.1		2020

as turnover.

18.85 18.79 19.55 25.68 30.90
 Millions: high 2713.6 2/02/94; low 49.4 28/5/90

	13.00	14.00	15.00	16.00	High
5	2493.7	2495.5	2499.1	2498.5	2490.3

Aug 22	Aug 18	Aug 16	Aug 17	Year
0,758	29,889		71,886	2017
197.5	1278.7			2018
4,378	33,836	35,588	34,848	2019
819.2	515.8	810.1		2020

as turnover.

INVESTMENT TRUSTS - Cont.

LEISURE & MODERN

AUTHORISED UNIT TRUSTS

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (877) 873-4378 for more details.

UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									
UNIT TRUSTS									

20

1990

WILLIAM L. BERRY

... ..

1986

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

55-855

1990

FEBRUARY

2000

11-11-68

... ..

...

100

100-443887-100

... ..

100

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1

Life Inc.

...the ...

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

100

100

•

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (877) 873-4878 for more details.

[illegible]

[illegible][illegible]**GUERNSEY (REGULATED)**

GUERNSEY (SIB RECOGNISED)

IRELAND (REGULATED)

JERSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

RELAND (SIB RECOGNISED)[illegible]

چند سالہ

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices available over the telephone. Call the FT Cityline Main Desk on (071) 573 4378 for more details.

[illegible]

CURRENCIES AND MONEY

MARKETS REPORT

Soros helps the dollar

Mr George Soros, the influential US investor, yesterday helped the dollar and sterling against some of their losses, with Philip Gould.

Comments from Mr Soros in a TV programme, warning about the dangers of a weak dollar, helped boost the US currency, and sterling followed in its wake.

The dollar closed in London at DM1.5377, up from DM1.5309. Against the yen it was also firmer, finishing at Y98.45 from Y97.96.

The pound rose by over 1/4 pence to close at DM2.3893 from DM2.3729. The sterling index finished at 78.6 from 78.2.

Little significance was attached to the moves which place against the background of no fresh data or policy developments.

With the dollar firmer, the D-Mark also found ground in Europe. The most significant gain came from the Spanish peseta, which finished at Ptas 165.34 from Ptas 164.51.

Analysts said it was the beneficiary of better economic data and predictions of good figures in August.

Mr Soros's comments, which were re-run from an earlier TV showing, were against dollar depreciation. "If you allow the currency to depreciate too much, that can be very destabilising because of its inflationary implications."

Mr Barrow, international economist at Chemical Bank, commented: "The market seems to be so devoid of any ideas at the moment that it is almost as if Mr Soros."

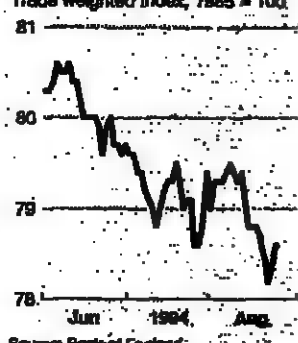
There was little follow-through buying, however, and the dollar was trading weaker in the New York afternoon.

The only fundamental development in currency markets was the recommendation, in Seattle, of US-Japan framework talks on access to each other's insurance markets.

Mr Masuyoshi Takemura, the Japanese finance minister, said in Tokyo that the two countries had made some progress in the insurance sector than in the other priority areas of government procurement and car and

Sterling

Trade weighted index, 1985 = 100



Source: Bank of England

Aug 23	—Last—	—Prev. close—
Spot	1.5500	1.5400
1 mth	1.5500	1.5400
3 mth	1.5500	1.5400
1 yr	1.5400	1.5400

vehicle parts

Have

NYSE COMPOSITE PRICES

[illegible]**NASDAQ NATIONAL MARKET**[illegible]

AMERICA Dow climbs on bonds and progress at Deere

Wall Street

US stocks rallied yesterday morning on news of a strong quarterly performance by Deere, the farm equipment manufacturer, and a more stable bond market, writes Frank McGarry in New York.

By 1 pm, the Dow Jones Industrial Average was 29.14 higher at 3,780.35, while the more broadly based Standard & Poor's 500 was 2.98 ahead at 465.23.

Volume on the Big Board was moderate, with 180m shares traded by early afternoon. Advancing issues led declines by a two to one margin.

In the secondary markets, the American SE composite was up 0.44 at 456.21, and the Nasdaq composite had risen 5.69 to 748.03.

After several weak sessions, stocks opened higher and advanced steadily through the morning. The improvement came as investors appeared to suspend nagging concerns over the impact of higher interest rates on corporate profitability.

The morning's most influential development was the release of a surprisingly robust earnings report by Deere.

In addition to revealing impressive gains in third-quarter revenue and net income, the company said that it was boosting its North American production schedule in view of an expanding economy and the improved outlook for US farm incomes.

The announcement triggered fresh enthusiasm for many

stocks whose performances are closely linked to broad economic trends. The rebound suggested that investors were uncertain about the direction of the economy in the coming months. At the very least, the company's results encouraged some bargain-hunting.

Deere was the greatest beneficiary of the mood swing, its share price jumping \$4 to \$70 in heavy volume of 1.3m shares.

Among the Dow industrials, Caterpillar set the pace with a gain of \$2 to \$109.94, while Allied Signal climbed \$1 to \$56.5.

Elsewhere, Cummins Engine improved \$1 to \$40.4 and Clark Equipment was up \$1 to \$38.7.

In the consumer non-durable sector, Philip Morris was \$1.16 better at \$56.94, though there was no obvious development pushing the share price forward.

Warner Lambert, viewed as the next likely takeover target in the pharmaceuticals sector, gained \$1 to \$30.74.

CBS added \$3 to \$31.5 a day after the expiration of the media group's offer to buy back up to 3.5m shares at \$32.5 each.

On the Nasdaq, takeover speculation brought solid gains to biotechnology stocks. Children's Biotech rose \$2 to \$55.4, Biogen was up \$1.18 at \$49.94 and Amgen added \$1 to \$56.6.

Lotus Development, \$1.75 to \$45.45, led the computer group.

Canada

Toronto stocks were mixed at

midday as the equity market continued to receive a boost from domestic bonds. Gains in banking, pipeline and transportation stocks were offset by losses in gold and precious metals.

The TSE-300 composite index was up 18.92 at 4,205.34 in volume of 33.4m shares valued at C\$406m.

Declining issues outpaced advances by 284 to 228, with 286 unchanged.

The most active gold stock was TVX Gold, up C\$3 at C\$74 in 1.25m shares. Lac Minerals fell C\$3 to C\$13.4 in volume of 736,000 shares; a takeover offer by Royal Oak Mines was set to expire yesterday.

Mexico

The equity market remained in positive form with confirmation of victory in the weekend's general election by the ruling Institutional Revolutionary Party.

The IPC index of 37 leading shares had gained 34.21 or 1.2 per cent to 2,793.15 by midday, with high volume of 32.8m shares.

Brazil

Shares in São Paulo were down 1.8 per cent at midday as investors took profits after a rise in the market of nearly 30 per cent in local currency terms since the start of the month.

The Bovespa index was off 983 at R\$2,878.71 in turnover of R\$281.5m (R\$16.8m).

Telebras preferred shares were down 1.5 per cent at R\$51.50.

EUROPE VW punished for second-half forecast

Recovery in New York offered late-closing bourses a more comfortable afternoon, writes Our Markets Staff.

FRANKFURT found reasons to move and had a busier, volatile day. The Dax index was nearly 2 per cent lower at one point before it recovered to close 15.92 lower at 2,107.87, and before a post-bourse recovery to an 11.50 indicated 2,121.25, up 7.88 in 24 hours.

On Monday, the Dax had breached its 200 day moving average, said Ms Barbara Altmann at B Metzler in Frankfurt, and a fall to around 2,080 was indicated. However, after the key index hit its intraday low of 2,086.83, there was short covering in both equities and in bond futures, especially evident in the afternoon, this produced the later recovery.

Turnover rose from DM4.7m to DM7.7m. Disappointment hit Volkswagen after its chairman, Mr Ferdinand Piech, forecast lower German car orders in the second half of 1994. The shares dropped DM21.50 on the session to DM443, and recovered only DM2 after hours.

Profit taking left Mannesmann DM13 lower at DM85.50 but stocks which had been punished recently, like Deutsche Bank and Schering, made the most of the short-covering process, the bank ending the post-bourse up DM16.50 at DM897.50 and the pharmaceuticals group up DM18.10 at DM890.10 after a drop of DM25.50 in the previous week.

AMSTERDAM staged a partial recovery, although sentiment remained weak. The AEX index added 1.50 to 410.83.

Philips was among the gainers, adding 30 cents to F157.10 following news that Standard & Poor's, the ratings agency, had lifted its recommendation on the electronics group from stable to positive.

Gist-Brocades went against the trend, shedding 50 cents to F146.80, as investors continued to react to Monday's disappointing half year results.

FABIS recovered all of Monday's losses on a technical bounce which came towards the end of the session following the opening of trading on Wall Street. The CAC-40 index added 28.00 or 1.4 per cent to 2,000.63.

Turnover was FFr3.6m. Euro Disney and Eurotunnel continued to dominate activity, with the former adding 25 cents at FFr10.55 in volume of almost 2m shares and the latter unchanged at FFr24.15 with 1.3m shares changing hands.

MILAN ended an uninspired session very slightly lower as trading volume eased from already depressed levels. The Comit index slipped 0.58 to 675.55.

One sector to show strength was insurance, with gains here coming towards the end of the day's trading on unconfirmed reports that the government might highlight the industry in the budget package. Generali rose L800 to L41,500 while RAS put on L1,000 to L25,800.

Olivetti was active for the second day, the shares rising L30 to L2,360 with a large block of shares crossing the market. Elsewhere Telecom Italia, advanced L150 to L4,590 while Stet fell L10 to L5,240.

MADRID broke a seven-day downtrend, although the general index only recovered 1.03 to 304.24 in a timid acknowledgement of the uptrend on Wall Street. Turnover was low at Ptas2.6m.

ZURICH ended little changed, the SMI index easing 1.5 to 2,580.9 with Brown Boveri and Roche recovering SFr3 to SFr1,165, and SFr35 to SFr5,600 respectively.

STOCKHOLM retreated as a rise in domestic bond yields weighed on the equity market. The Affarsvarden general index lost 10.00 to L411.30.

Turnover was a light SKr1.9m, down from Monday's SKr3.1m.

The forest sector was a significant underperformer following worse than expected first half results from Stora, off SKr9 to SKr455. MoDo lost SKr8 to SKr354.

Banking stocks were also

FT-SE Actuaries Share Indices

Aug 23	Aug 22	Aug 19	Aug 18	Aug 17	Aug 16
FT-SE 100	1335.25	1336.38	1337.31	1336.57	1336.78
FT-SE 200	1307.67	1307.76	1308.61	1308.28	1308.14

Aug 23	Aug 22	Aug 19	Aug 18	Aug 17	Aug 16
FT-SE 100	1341.33	1352.29	1352.63	1352.77	1352.98
FT-SE 200	1400.60	1413.21	1415.01	1422.09	1414.41

Base 1000 (pence); High/Low: 101 - 1346.44, 201 - 1408.40; Low/Low: 101 - 1334.00, 201 - 1398.20 + Paris

THE EUROPEAN SERIES

Aug 23	Aug 22	Aug 19	Aug 18	Aug 17	Aug 16
FT-SE 100	1335.25	1336.38	1337.31	1336.57	1336.78
FT-SE 200	1307.67	1307.76	1308.61	1308.28	1308.14

Aug 23	Aug 22	Aug 19	Aug 18	Aug 17	Aug 16
FT-SE 100	1341.33	1352.29	1352.63	1352.77	1352.98
FT-SE 200	1400.60	1413.21	1415.01	1422.09	1414.41

Base 1000 (pence); High/Low: 101 - 1346.44, 201 - 1408.40; Low/Low: 101 - 1334.00, 201 - 1398.20 + Paris

depressed as profits were taken on strong results: Handelsbanken A lost SKr3 to SKr38. COPENHAGEN, closing early in the day, fell 1.4 per cent, the KFX index ending 1.39 lower at a year's low of 97.83. However, the banking group, Unidanmark, climbed DKr11 to DKr231 on Tuesday's smaller than expected drop in pre tax profits.

TEL AVIV rose for a second session following a sharp correction on Sunday which reflected the introduction of a capital gains tax. The Mishkanim index gained 188.90 or 2.7 per cent to 713.33.

ISTANBUL slid nearly 6 per cent in a bout of profit-taking triggered by volatility on the currency markets. The composite index fell 1,577.85 to 25,204.51, having seen a session low of 25,025.

The Turkish lira fell against the dollar after the central bank raised currency rates. However, analysts felt that the downturn could be attributed mainly to investors taking profits following the market's gain of some 21 per cent since August 5.

Written and edited by William Cochrane and John Pitt

Monetary policies key to Brussels revival

The bourse has outperformed this year, especially in dollar terms, writes Emma Tucker

August may be a sleepy month in Belgium but the Brussels stock exchange at least had reasons to rest on after a late July and early August rally which surprised observers, coming immediately after a 1994 market low on July 13.

Buoyed up by much better than expected half-year results from some of Belgium's biggest blue-chip companies, the Bel-20 weighted index of the 20 largest stocks rose 6.5 per cent to 1,455.54 in a little under four weeks to August 8, against the high of 1,545.65 it reached early in February.

"In those few weeks we saw a clear rally in industrial company stock after a very bad June," said Mr Michel Ernst, investment research manager at Dewaay, the Brussels-based brokers.

Belgium has outperformed other continental European stock markets since the beginning of the year, especially if the strength of its currency is taken into account.

Measured by the FT-Actuaries World Indices, Brussels had risen by 8.1 per cent in terms of the weakening dollar by last Friday, against a 2.6 per cent gain for Europe as a whole.

The country's relatively better showing can be explained partly by a succession of small but steady cuts in short term interest rates since January. Having taken longer to act last year than some of its neighbours, the central bank changed its pace at the start of the year, contributing to a climate of good sentiment through some 25 small rate cuts.

Also helping to keep the market steady has been the absence of new issues, unlike the situation in France, for example, where the privatisation programme produced a

good deal of new paper.

"In Belgium there has been virtually nothing," said one London-based broker. "There has been no new paper around for people to buy."

Further, macroeconomic news has been more promising than last year, when the economy remained locked in recession.

In its recent budget statement the government was confident that it would not have to raise taxes or cut spending in order to meet next year's budget deficit target of 4.3 per cent of gross domestic product, thanks to higher than expected growth.

Although the government's comments helped stem some of the worst fears about Belgium's huge deficit problems, certain analysts are sceptical about the official growth forecast.

There have been no signs of any real improvement in domestic consumption," said Mr Ernst.

The pleasant surprise that prompted the recent rally came from the interim results of Belgium's big petrochemicals and pharmaceuticals companies, Solvay, UCB, and Petrofina.

Petrofina, the biggest of Belgium's energy groups, announced that recovery in petrochemical activities and gains from asset sales helped lift interim profits to BFr5.2m in the first half of the year compared with BFr3.5m a year ago. This came after similarly encouraging results from Solvay and UCB.

Thanks to the results from the blue chips, the outlook is good. Brokers have been urging clients to buy industrial stocks, with expectations high

for more good results from the banks and distribution companies next month.

"We must wait until September in order to confirm the good results we have already seen," said Mr Ernst. "This could be the signal for the stock exchange to go into an upward trend."

One potentially unsettling event on the horizon is October's communal elections. Analysts are unsure whether, like the European elections, these will be used as an opportunity to pass judgement on the federal government.

"I don't think they will be seen as a national test. The issues involved are different," said Mr Vanbol. "There will be some nervousness but no great upheaval."

Belgium



Source: Datastream

ASIA PACIFIC Nikkei down again amid uncertainties and gloom

Tokyo

Share prices fluctuated on index-linked activity, and the Nikkei index closed lower for the third consecutive day in this trading, writes Emilio Terazono in Tokyo.

The Nikkei index lost 13.80 to 20,380.78 after fluctuating on selling by arbitrageurs and buying by public funds. The index fell to a low of 20,316.56 in the first few minutes of trading, and hit a high of 20,503.10 in the afternoon.

Technical trading dominated activity as most domestic investors remained on the sidelines due to increasing uncertainty over the movement in the yen against the dollar. The dollar fell to a one-month low below the Y97 level, but later recovered to the Y98 line due to buying by the Bank of Japan.

Volume totalled 192m shares against 181m. Foreign investors took profits, their holdings having appreciated thanks to the rise in the yen.

The Topix index of all first section stocks fell 5.56 to 1,631.79 and the Nikkei 300 lost 0.78 to 2,871.00. Declines led advances by 694 to 290 with 217 unchanged, and in London, the ISE/Nikkei 50 index fell 2.56 to 1,335.50.

Large capital steels and shipbuilders were actively traded. Nippon Steel, the most active issue of the day, remained unchanged at Y362, while Sumitomo Metal Industries lost Y3 to Y333.

High-technology stocks were mostly lower. Toshiba fell Y3 to Y740 and Sharp declined Y10

to Y1,770. Sony, however, gained Y20 to Y7,890 on reports that it is shifting new investments of its audio visual division overseas.

Some drug makers, theoretically unaffected by the yen's fluctuation, advanced. Sankey rose Y20 to Y2,350 and Dai-nippon Pharmaceutical added Y10 to Y1,130. However, Takeda Chemical Industries fell Y10 to Y1,250 on profit taking.

DDI, the telecommunications operator listed on the second section, rose Y6,000 to Y94,000 on bargain hunting. Some traders said the issue, which fell from over Y1m last week, had been previously sold by investors raising money for Thursday's auction of Japan Telecom, another long distance operator.

In Osaka, the OSE average fell 59.17 to 22,775.68 in volume of 74.6m shares. The OSE index fell for the fourth straight trading day.

Roundup

Sentiment was gloomy in most of the region. Bombay remained closed for a holiday. HONG KONG dropped sharply as disappointment over the government land auction results brought late selling. Bearish sentiment towards the dollar also took its toll of the market.

The Hang Seng index lost 233.27, or 2.4 per cent to 9,234.06. Turnover was HK\$3.3m. Mainland Chinese stocks also came under pressure, with the H-share index falling 42.01 to 1,193.10.

Properties suffered the most, after the government withdrew

a third site scheduled for auction and the first two were sold at the opening bid for prices well below expectations.

Sun Hung Kai fell HK\$2.25, or 4.3 per cent, to HK\$50.50. Henderson Land slid HK\$1.50 to HK\$39.70, and Cheung Kong weakened HK\$1.10 to HK\$35.30.

SINGAPORE was characterised by a lack of buying interest on all fronts. The Straits Times Industrial Index finished 18.06 lower at 2,302.88, weighed down by a 40 cent fall in both Cycle & Carriage and Fraser & Neave.

Investors preferred to focus on Malaysian shares traded over the counter.

SEOUL fell victim to aggressive profit-taking as investors took the view that the market's recent rise had been exaggerated. The composite index retreated 11.45 to 951.51, well off its intraday high of 971.12.

Samsung Electronics and Kepco, which led the recent rally, fell 1,000 won and 600 won to 112,400 won and 29,800 won respectively.

TAIPEI weakened, although late bargain-hunting in electronics issues helped lift prices off session lows. The weighted index lost 40.41 to 6,798.19 but had recovered from a low of 6,740.14.

SYDNEY ended lower amid investor concerns about US inflationary pressures. The All Ordinaries index fell 12 to 2,051.6.

BHP ended lower in line with the market but News Corp posted a modest rally. News shares remained well bid after its decision to raise the price of its U.K. "Sun" newspaper by 10 per cent.

SOUTH AFRICA

Gold shares climbed off lows by the close to end little changed in a session marked by a lack of news. The gold index shed 1 to 2,245, industrials gained 24 to 6,817 and the overall index added 11 to 5,558. De Beers slipped 20 cents to R109.86.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. In conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS		MONDAY AUGUST 22 1994										TUESDAY AUGUST 23 1994										WEDNESDAY AUGUST 24 1994														
Country	Index	Change	YTD	1m	3m	6m	12m	YTD	1m	3m	6m	12m	Country	Index	Change	YTD	1m	3m	6m	12m	Country	Index	Change	YTD	1m	3m	6m	12m								
ASIAN MARKETS																																				
Country	Index	Change	YTD	1m	3m	6m	12m	YTD	1m	3m	6m	12m	Country	Index	Change	YTD	1m	3m	6m	12m	Country	Index	Change	YTD	1m	3m	6m	12m								
Australia (88)	173.80	-0.2	168.23	107.62	138.33	158.91	0.1	3.51	174.13	108.75	108.40	139.38	158.78	158.15	138.24	148.94	0.1	3.51	174.13	108.75	108.40	139.38	158.78	158.15	138.24	148.94	0.1	3.51	174.13	108.75	108.40	139.38	158.78	158.15	138.24	148.94
Austria (17)	182.28	-0.8	182.28	115.11	153.10	152.30	-1.2	1.04	183.01	155.55	120.54	155.13	155.05	155.11	154.84	159.29	-0.8	1.04	183.01	155.55	120.54	155.13	155.05	155.11	154.84	159.29	-0.8	1.04	183.01	155.55	120.54	155.13	155.05	155.11	154.84	159.29
Belgium (27)	175.91	0.0	168.24	108.82	140.00	138.82	-0.8	4.04	175.95	158.30	105.46	140.75	157.64	176.78	143.95	151.71	0.0	4.04	175.95	158.30	105.46	140.75	157.64	176.78	143.95	151.71	0.0	4.04	175.95	158.30	105.46	140.75	157.64	176.78	143.95	151.71
Canada (104)	129.75	0.1	124.08	80.34	103.27	128.24	0.1	2.82	129.65	124.15	80.70	103.77	128.15	145.31	120.54	128.41	0.1	2.82	129.65	124.15	80.70	103.77	128.15	145.31	120.54	128.41	0.1	2.82	129.65	124.15	80.70	103.77	128.15	145.31	120.54	128.41
Denmark (33)	269.23	-0.4	251.75	162.59	205.50	216.30	-1.1	1.37	259.33	253.12	194.54	211.57	219.22	275.79	227.15	227.15	-0.4	1.37	259.33	253.12	194.54	211.57	219.22	275.79	227.15	227.15	-0.4	1.37	259.33	253.12	194.54	211.57	219.22	275.79	227.15	227.15
Finland (24)	154.10	1.5	154.00	101.57	135.67	180.51	0.8	0.78	153.58	151.81	105.18	155.55	171.39	172.10	140.22	118.40	1.5	0.78	153.58	151.81	105.18	155.55	171.39	172.10	140.22	118.40	1.5	0.78	153.58	151.81	105.18	155.55	171.39	172.10	140.22	118.40
France (87)	174.80	-0.7	167.18	108.24	138.12	143.53	-1.4	3.06	175.08	158.82	108.61	140.34	145.93	158.37	158.34	158.70	-0.7	3.06	175.08	158.82	108.61	140.34	145.93	158.37	158.34	158.70	-0.7	3.06	175.08	158.82	108.61	140.34	145.93	158.37	158.34	158.70
Germany (88)	147	0.1	146.88	90.58	115.74	132.22	0.1	2.74	147.02	141.87	91.22	116.74	132.22	145.31	120.54	128.41	0.1	2.74	147.02	141.87	91.22	116.74	132.22	145.31	120.54	128.41	0.1	2.74	147.02	141.87	91.22	116.74	132.22	145.31	120.54	128.41
Hong Kong (58)	334.11	0.1	367.37	203.75	305.72	351.04	0.1	3.19	338.69	303.33	230.77	304.90	306.58	266.76	258.19	258.19	0.1	3.19	338.69	303.33	230.77	304.90	306.58	266.76	258.19	258.19	0.1	3.19	338.69	303.33	230.77	304.90	306.58	266.76	258.19	258.19
India (114)	198.07	0.0	188.44	122.65	157.85	182.38	-0.2	3.40	190.01	188.82	122.26	158.50	182.85	209.39	191.54	171.85	0.0	3.40	190.01	188.82	122.26	158.50	182.85	209.39	191.54	171.85	0.0	3.40	190.01	188.82	122.26	158.50	182.85	209.39	191.54	171.85
Indonesia (99)	85.10	3.2	79.48	51.48	65.14	86.93	2.7	1.90	88.49	77.08	50.10	64.43	94.42	97.78	77.14	77.14	3.2	1.90	88.49	77.08	50.10	64.43	94.42	97.78	77.14	77.14	3.2	1.90	88.49	77.08	50.10	64.43	94.42	97.78	77.14	77.14
Japan (150)	168.58	0.0	168.58	103.69	135.59	157.22	0.0	2.74	168.58	103.69	135.59	157.22	157.22	157.22	157.22	157.22	0.0	2.74	168.58	103.69	135.59	157.22	157.22	157.22	157.22	157.22	0.0	2.74	168.58	103.69	135.59	157.22	157.22	157.22	157.22	157.22
Malaysia (97)	562.89	0.4	536.16	344.63	447.25	552.82	0.5	1.48	560.39	536.33	343.83	446.58	560.03	621.88	570.61	570.61	0.4	1.48	560.39	536.33	343.83	446.58	560.03	621.88	570.61	570.61	0.4	1.48	560.39	536.33	343.83	446.58	560.03	621.88	570.61	570.61
Netherlands (18)	2329.98	2.2	2227.47	1442.14	1853.92	2441.28	0.2	1.58	2277.81	2181.33	1417.94	1823.28	2421.80	2690.69	2615.11	2708.40	2.2	1.58	2277.81	2181.33	1417.94	1823.28	2421.80	2690.69	2615.11	2708.40	2.2	1.58	2277.81	2181.33	1417.94	1823.28	2421.80	2690.69	2615.11	2708.40
Norway (28)	210.88	0.1	204.53	132.41	170.10	167.78	-0.7	3.40	214.04	204.97	133.23	171.32	188.98	214.54	179.50	179.50	0.1	3.40	214.04	204.97	133.23	171.32	188.98	214.54	179.50	179.50	0.1	3.40	214.04	204.97	133.23	171.32	188.98	214.54	179.50	179.50
Sweden (14)	203.28	0.1	67.45	49.32	50.45	68.46	0.1	3.80	203.70	67.45	49.32	50.45	68.46	71.79	59.82	59.82	0.1	3.80	203.70	67.45	49.32	50.45	68.46	71.79	59.82	59.82	0.1	3.80	203.70	67.45	49.32	50.45	68.46	71.79	59.82	59.82
Switzerland (28)	202.83	0.2	202.83	116.37	141.37	167.33	-0.3	3.73	203.73	200.79	128.98	139.67	171.12	182.05	171.12	171.12	0.2	3.73	203.73	200.79	128.98	139.67	171.12	182.05	171.12	171.12	0.2	3.73	203.73	200.79	128.98	139.67	171.12	182.05	171.12	171.12
Taiwan (42)	359.81	-1.4	344.13	222.80	288.37	248.88	-1.5	1.99	354.85	349.39	227.11	239.04	259.62	278.92	278.92	278.92	-1.4	1.99	354.85	349.39	227.11	239.04	259.62	278.92	278.92	278.92	-1.4	1.99	354.85	349.39	227.11	239.04	259.62	278.92	278.92	278.92
Thailand (99)	307.00	0.8	287.98	199.89	239.57	248.96	0.1	2.09	303.40	290.30	189.99	224.92	259.62	305.44	278.13	281.83	0.8	2.09	303.40	290.30	189.99	224.92	259.62	305.44	278.13	281.83	0.8	2.09	303.40	290.30	189.99	224.92	259.62	305.44	278.13	281.83
United Kingdom (87)	147.74	0.2	135.95	87.77	112.81	137.54	-0.8	1.48	142.62	136.00	88.40	110.95	135.92	135.92	135.92	135.92	0.2	1.48	142.62	136.00	88.40	110.95	135.92	135.92	135.92	135.92	0.2	1.48	142.62	136.00	88.40	110.95	135.92	135.92	135.92	135.92
United States (104)	151.74	0.1	151.74	90.94	116.44	137.54	0.1	2.82	151.74	90.94	116.44	137.54	137.54	137.54	137.54	137.54	0.1	2.82	151.74	90.94	116.44	137.54	137.54	137.54	137.54	137.54	0.1	2.82	151.74	90.94	116.44	137.54	137.54	137.54	137.54	137.54
Western Europe (42)	161.53	0.8	154.49	100.22	125.59	129.28	-0.9	1.88	162.77	155.85	101.32	130.28	130.45	175.76	158.87	158.87	0.8	1.88	162.77	155.85	101.32	130.28	130.45	175.76	158.87	158.87	0.8	1.88	162.77	155.85	101.32	130.28	130.45	175.76	158.87	158.87
World Index	200.81	-0.4	180.25	124.34	159.82	192.05	-0.6	3.95	201.88	193.13	125.84	161.43	193.13	214.90	191.11	189.26	-0.4	3.95	201.88	193.13	125.84	161.43	193.13	214.90	191.11	189.26	-0.4	3.95	201.88	193.13	125.84	161.43	193.13	214.90	191.11	189.26
USA (519)	189.96	0.1	189.96	116.30	153.33	188.88	-0.1	2.95	189.96	181.37	117.91	161.81	189.96	189.96	189.96	189.96	0.1	2.95	189.96	181.37	117.91	161.81	189.96	189.96	189.96	189.96	0.1	2.95	189.96	181.37	117.91	161.81	189.96	189.96	189.96	189.96
EUROPE (718)																																				
Australia (88)	173.73	0.1	166.17	107.58	138.27	155.16	-0.6	3.01	174.00	108.62	106.31	139.27	155.08	178.98	163.98	155.12	0.1	3.01	174.00	108.62	106.31	139.27	155.08	178.98	163.98	155.12	0.1	3.01	174.00	108.62	106.31	139.27	155.08	178.98	163.98	155.12
Belgium (27)	216.80	1.0	207.35	154.25	172.55	200.77	-0.7	1.43	214.07	205.57	133.02	171.82	204.34	222.03	173.19	180.89	1.0	1.43	214.07	205.57	133.02	171.82	204.34	222.03	173.19	180.89	1.0	1.43	214.07	205.57	133.02	171.82	204.34	222.03	173.19	180.89
Canada (104)	129.73	0.1	129.73	80.37	103.76	128.16	-0.3	1.05	129.73	80.37	103.76	128.16	128.16	128.16	128.16	128.16	0.1	1.05	129.73	80.37	103.76	128.16	128.16	128.16	128.16	128.16	0.1	1.05	129.73	80.37	103.76	128.16	128.16	128.16	128.16	128.16
Denmark (33)	269.29	0.1	269.29	162.59	205.50	216.30	-0.3	1.05	269.29	162.59	205.50	216.30	216.30	216.30	216.30	216.30	0.1	1.05	269.29	162.59	205.50	216.30	216.30	216.30	216.30	216.30	0.1	1.05	269.29	162.59	205.50	216.30	216.30	216.30	216.30	216.30
Finland (24)	154.29	0.1	154.29	101.57	135.67	180.51	-0.3	0.94	154.29	101.57	135.67	180.51	180.51	180.51	180.51	180.51	0.1	0.94	154.29	101.57	135.67	180.51	180.51	180.51	180.51	180.51	0.1	0.94	154.29	101.57	135.67	180.51	180.51	180.51	180.51	180.51
France (87)	175.91	0.1	175.91	108.82	140.00	138.82	-0.8	4.04	175.91	108.82	140.00	138.82	138.82	138.82	138.82	138.82	0.1	4.04	175.91	108.82	140.00	138.82	138.82	138.82	138.82	138.82	0.1	4.04	175.91	108.82	140.00	138.82	138.82	138.82	138.82	138.82
Germany (88)	147.74	0.1	147.74	90.94	116.44	137.54	-0.3	2.84	147.74	90.94	116.44	137.54	137.54	137.54	1																					